

# **Annual Budget of Kareeberg Municipality**

**2012/13 to 2014/15  
MEDIUM TERM REVENUE AND  
EXPENDITURE FORECASTS**

## **VISION**

A SUSTAINABLE, AFFORDABLE and DEVELOPMENTAL QUALITY SERVICE for ALL

## **MISSION**

WE WILL ACHIEVE OUR VISION BY ENSURING THAT WE:

- Provide a continuous and constant service
- Provide a better level of service for our basket of services
- Provide value for money that will be maintained by the municipality
- Improve existing infrastructure and create new opportunities for all



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**Abbreviations and Acronyms**

ASGISA	Accelerated and Shared Growth Initiative
CFO	Chief Financial Officer
CPI	Consumer Price Index
CRRF	Capital Replacement Reserve Fund
DBSA	Development Bank of South Africa
DoRA	Division of Revenue Act
DWA	Department of Water Affairs
EE	Employment Equity
FBS	Free basic services
GAMAP	Generally Accepted Municipal Accounting Practice
GRAP	General Recognised Accounting Practice
HR	Human Resources
IDP	Integrated Development Strategy
IT	Information Technology
kℓ	kilolitre
km	kilometre
KPA	Key Performance Area
KPI	Key Performance Indicator
kWh	kilowatt
ℓ	litre
LED	Local Economic Development
MBRR	Municipal Budget and Reporting Regulation
MFMA	Municipal Financial Management Act programme
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPRA	Municipal Properties Rates Act
MSA	Municipal Systems Act
MTEF	Medium-term Expenditure Framework
MTREF	Medium-term Revenue and Expenditure Framework
NERSA	National Electricity Regulator South Africa
NGO	Non-Governmental organisations
NKPIs	National Key Performance Indicators
NT	National Treasury
PBO	Public Benefit Organisations
PMS	Performance Management System
PPE	Property Plant and Equipment
RDP	Reconstruction and Development Programme
SALGA	South African Local Government Association
SAPS	South African Police Service
SCMP	Supply Chain Management Policy
SDBIP	Service Delivery Budget Implementation Plan
SMME	Small Micro and Medium Enterprises

## **Introduction**

- a Kareeberg Municipality is situated in the western side of the Pixley ka Seme District Municipality in the Northern Cape Province. The district consists of nine municipalities of which Kareeberg is the second smallest.

The municipality was established through the amalgamation of Carnarvon, Vanwyksvlei and Vosburg, as well as a large area of rural farms. The administrative centre is located in Carnarvon with Vanwyksvlei and Vosburg being rural service centres.

The landscape is typical Karoo with an annual average rainfall of 260mm and an annual evaporation of 230mm. There are no constant rivers running through the municipal area and all towns are dependent on ground water.

Local economic opportunities are sadly lacking in the municipal area with the declining economy being largely based on sheep farming. With an unemployment rate of approximately 61% most of the residents rely heavily on the provision of free basic services.

Population growth has been negative by  $\pm 4\%$  over the last ten years. The migration of economically active residents to greater urban areas has a huge impact on the population growth. The total population of the municipality is 9 488, which constitutes 2 728 households. 586 households (population 2 814), are resident in the rural areas whilst 2 142 (population 6 683) resides in the urban areas.

- b Kareeberg Municipality has an ongoing consultative process whereby any stakeholder in the municipality can give input for the budgetary process. The municipality has an open door policy so that the Mayor's office, as well as senior management, are available at any time. After each bi-monthly council meeting a community meeting is held where feedback is given by council as well as where inputs by the community are noted. A monthly newsletter, "Die Korbeeltjie", is delivered to each household free of charge wherein the Mayor gives feedback on council activities and asks for inputs on any matter for better service delivery. Advertisements for inputs during the revision of the IDP as well as the budget process were placed in the local newspaper. No inputs were received.
- c This year's Medium Term Revenue and Expenditure Framework is informed by the municipality's vision of affordable and sustainable service delivery. This budget has been prepared in line with the requirements as set out in Circulars 51, 54, 55, 58 and 59 of National Treasury and complies with the Municipal Budget and Reporting Regulations.
- d Although the municipality will make every effort to collect all revenue due, so that service delivery will not be hampered in any way, the following challenges causes concern:
- Aging and poorly maintained water, roads and electricity infrastructure;
  - The increased cost of bulk electricity (due to tariff increases from Eskom), which is placing upward pressure on service tariffs to residents.
  - Wage increases for municipal staff that continue to exceed consumer inflation

Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, for instance the cost of bulk electricity.

## Part 1 – Annual Budget

### 1.1 Mayor's Report

Raadslede  
Amptenare  
Lede van die publiek  
Staatsdepartemente

#### Geagte Raadslede

My wetlike verantwoordelikheid vandag is om 'n begroting vir die finansiële boekjaar 2012/2013 aan u voor te lê.

Die opstel van die begroting het volgens voorskrifte geskied. Drie begrotingskomitee vergaderings was gehou.

Die paar voorstelle met die begroting ontvang, is oorweeg en waar moontlik opgeneem in die GOP-projektelys. Die GOP-forum het die GOP op 30 Januarie 2012 gefinaliseer.

Vergaderings met al vier wyke is belê om die konsepbegroting te bespreek, ongelukkig was die bywoning baie swak. Die Raad het daarna die konsepbegroting aan die gemeenskappe van die vier wyke voorgelê. Die bywoningsyfer in Carnarvon was baie swak.

Die nuwe Raad het met die beperkte bronne gepoog om 'n kontantfundeerde begroting daar te stel. Voormelde het geskied nadat die Raad 'n hele paar sessies oor die begroting gehad het.

Die Raad as 'n verantwoordelike instansie moet ook in ag neem dit wat die Agbare Staatspresident in sy staatsrede meld, sowel as die Agbare Premier van die Noord-Kaap, in haar rede gemeld het om gesamentlik te fokus op nasionale en provinsiale probleme.

Kareeberg Munisipaliteit se strewe is 'n skoon administrasie en dit is geredelik bereik die afgelope aantal jare.

Die Raad is tans ongeveer een jaar aktief en reeds is infrastruktuurprojekte aangepak en sommige reeds voltooi. Die gemeenskap word deurlopend ingelig deur die maandelikse nuusbrieff (Die Korbeltjie) en die Raad ontmoet die mense program, sowel as wykskomiteevergaderings.

Die Raad kon kortom, met werklik beperkte bronne, daarin slaag om volhoubare dienste te lewer. Die opstel van 'n tweede waardasierol het ook reeds in aanvang geneem.

Die Raad kon ook nog steeds die behoeftige verordening toepas ten opsigte van huishoudings met 'n inkomste minder as R2 440.00 per maand. Huishoudings by informele nedersettings ontvang paraffien en hout maandeliks. 'n Verhoogde subsidie is goedgekeur om tariefverhogings vir alle verbruikers en belastingbetalers te beperk.

#### Die kapitaalebegroting is as volg:

Opgradering strate al drie dorpe: R9 574 000

#### Onafgehandelde projekte:

1. Opgradering van sportgronde in Carnarvon
2. Die voltooiing en opgradering van die Vosburg-Carnarvonpad (Dept. Vervoer)
3. Die bou van 81 lae koste huise in Carnarvon (Dept. COGHSTA)
4. Oprigting wonings Vanwyksvlei en Vosburg
5. Opgradering aanloopbaan vliegveld (MIG)
6. Oprigting toerismesentrum (Dept. Toerisme)
7. Oprigting vliegtuigloods (Dept. Toerisme)
8. Copperton waterpyplyn (Dept. Waterwese)
9. Ontwikkeling alternatiewe waterbronne Carnarvon (Dept. Waterwese)

#### Ekonomie

Die reserwebank het so pas aangekondig die repo-koers bly onveranderd. Die aankondiging is ongelukkig vir die pensioenaris nie goeie nuus nie, maar wel vir die werkende persone. Gemelde sal derhalwe 'n invloed hê op die betaalvermoë van verbruikers. Die brandstofpryse het ook 'n werklike invloed, maar dit word vertrou dat dit weer 'n afwaartse tendens sal begin toon. Salarisonderhandelings tussen die werkgewers en werknemers het in aanvang geneem. Die werknemers eis 13% terwyl die werkgewer se aanbod 4,5% is. Die vertroue word uitgespreek dat 'n skikking spoedig en vreedsaam bereik sal word.

**Die 2012/13 begroting is as volg:****Inkomste**

Eiendomsbelasting	4,526,502
Eiendomsbelasting-boetes opgelê en invorderingskoste	190,000
Diensteheffings	16,133,601
Huur van geriewe en toerusting	410,674
Rente verdien - eksterne beleggings	1,297,000
Rente verdien - uitstaande debiteure	3,300
Boetes	12,230
Lisensies en permitte	7,420
Inkomste uit agentskapsdienste	97,000
Regeringstoekennings en subsidie	15,906,000
Ander inkomste	1,119,356
<b>Totale inkomste</b>	<b>R 39,703,083</b>

**Uitgawe**

Werknemer verwante koste	11,979,972
Vergoeding van Raadslede	1,880,988
Oninbare skulde	225,000
Waardevermindering	3,135,177
Rente betaal	7,000,035
Grootmaat aankope	379,200
Ander materiale	428,479
Hulptoelaes en subsidies betaal	7,168,903
Algemene onkoste	8,803,329
Verlies met verkoop van bates	2,000
<b>Totale uitgawe</b>	<b>R 41,003,083</b>

OORSKOT/TEKORT VIR DIE JAAR (waardevermindering)

R -1,300,000

Opgradering van strate - Carnarvon, Vanwyksvlei en Vosburg

R 9,574,000

**Tariefverhogings****2012-2013****2011-2012**

Eiendomsbelasting	10.00%	0.00%
Elektrisiteit	11.03%	20.00%
Water	6.00%	6.00%
Vullisverwydering	6.00%	6.00%
Sanitasie	6.00%	6.00%

**Redes vir verhoging van uitgawes**

Raadslid toelaes	+	388,000	(maksimum + 5%)
Salarisse	+	290,518	(5 % verhoging, pos-evaluasies en
Elektrisiteit aankope	+	1,359,000	(13,5% styging omsendbrief 59 (NT))
Versekering	+	16,180	
Brandstof	+	12,000	
Onderhoud Algemeen	+	36,900	
Ongevalle	+	8,000	
Telefoon	+	57,000	
Verversings	+	11,000	
Ledegeld SALGA	+	100,000	
Onthale	+	5,000	
Ouditkoste	+	100,000	
Voer	+	8,000	
Mediese bydraes pensioen	+	49,000	
Bankkoste	+	18,000	
Eskom straatbeligting	+	73,000	

Hiermee my dank aan alle Raadslede vir gereelde bywoning van ter saaklike vergaderings en werksinkels sowel as die voortdurende ondersteuning wat u verleen.

Aan alle staatsdepartemente, ook baie dankie vir die ondersteuningsrol en deurlopende bydraes.

Die Raad wil hiermee sy opregte dank aan die personeel oordra vir elkeen se bydrae om die munisipaliteit te laat funksioneer.

Dit is vir my aangenaam en 'n voorreg om nou die geïntegreerde ontwikkelingsplan (GOP) sowel

Ek dank u

NI Titus  
BURGEMEESTER



## 1.2 Council Resolutions

On 29 May 2012 the Council of Kareeberg Municipality met in the Council Chambers to consider the annual budget of the municipality for the financial year 2012/13. The Council approved and adopted the following resolutions:

1. The Council of Kareeberg Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
  - 1.1 The annual budget of the municipality for the financial year 2012/13 and the multi-year and single-year capital appropriations as set out in the following tables:
    - 1.1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table A2 on page 13;
    - 1.1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table A3 on page 14;
    - 1.1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table A4 on page 16; and
    - 1.1.4 Single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table A5 on page 18.
  - 1.2 The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
    - 1.2.1 Budgeted Financial Position as contained in Table A6 on page 19;
    - 1.2.2 Budgeted Cash Flows as contained in Table A7 on page 21;
    - 1.2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Table A8 on page 21;
    - 1.2.4 Asset management as contained in Table A9 on page 23; and
    - 1.2.5 Basic service delivery measurement as contained in Table A10 on page 25.
2. The Council of Kareeberg Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2012:
  - 2.1 the tariffs for property rates – as set out in Annexure 1,
  - 2.2 the tariffs for electricity – as set out in Annexure 2
  - 2.3 the tariffs for the supply of water – as set out in Annexure 2
  - 2.4 the tariffs for sanitation services – as set out in Annexure 2
  - 2.5 the tariffs for solid waste services – as set out in Annexure 2
3. The Council of Kareeberg Municipality, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2012 the tariffs for other services, as set out in Annexure 3.

### 1.3 Executive Summary

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The main challenges experienced during the compilation of the 2012/13 MTREF can be summarised as follows:

The ongoing difficulties in the national and local economy;

Aging and poorly maintained water, roads and electricity infrastructure;

The increased cost of bulk water and electricity (due to tariff increases from Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be point where services will no-longer be affordable;

Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies;

Availability of affordable capital

The following budget principles and guidelines directly informed the compilation of the 2012/13 MTREF:

The 2011/12 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2012/13 annual budget;

Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;

Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, for instance the cost of bulk water and electricity. In addition, tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs;

There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

In view of the aforementioned, the following table is a consolidated overview of the proposed 2012/13 Medium-term Revenue and Expenditure Framework:

**Table 1 Consolidated Overview of the 2012/13 MTREF**

Description	Adjusted Budget 2011/12	Budget Year 2012/13	Budget Year 2013/14	Budget Year 2014/15
Total Operating Revenue	37,279,748	39,703,083	42,592,213	46,980,016
Total Operating Expenditure	40,205,748	41,003,083	45,192,214	50,180,017
Surplus/(Deficit for the year	(2,926,000)	(1,300,000)	(2,600,000)	(3,200,000)
Total Capital Expenditure	7,892,000	9,574,000	10,099,000	10,683,000

Total operating revenue has increased by 6.04 per cent or R2,262 million for the 2012/13 financial year when compared to the 2011/12 Adjustments Budget. For the two outer years, operational revenue will increase by 7.28 and 10.30 per cent respectively, equating to a total revenue growth of R 9.5 million over the MTREF when compared to the 2011/12 financial year.

Total operating expenditure for the 2012/13 financial year has been appropriated at R41 003 million and translates into a budgeted loss of R1,3 million. When compared to the 2011/12 Adjustments Budget, operational expenditure has grown by 1.58 per cent in the 2012/13 budget and by 10.22 and 11.04 per cent for each of the respective outer years of the MTREF. The value of the assets are already appropriated to the accumulated Surplus.

The deficit for the MTREF is caused by depreciation for assets purchased from Government Grants. It would increase expenditure with 3.1%, 5.7% and 6.3% for the three years. Although it is understood that depreciation should be budgeted for, it is also true that the burden on the consumer will increase beyond affordability.

The capital budget constitutes the Municipal Infrastructure Grant allocated in the Division of Revenue Bill and the projects align with the Integrated Development Plan.

#### 1.4 Operating Revenue Framework

For Kareeberg Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with maintenance backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;

- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;

- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);

- Achievement of full cost recovery of specific user charges especially in relation to trading services;

- The municipality's Property Rates By-law approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);

- The municipality's Indigent Policy and rendering of free basic services; and

- Tariff policies of the municipality

The following table is a summary of the 2012/13 MTREF (classified by main revenue source):

**Table 2 Summary of revenue classified by main revenue source**

Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue &		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>										
Property rates	2,683,429	3,892,838	3,908,466	3,993,222	3,993,222	3,879,860	3,879,860	4,526,502	4,972,627	5,215,671
Property rates - penalties & collection charges	-	204,870	248,377	190,000	190,000	190,000	190,000	190,000	199,500	209,475
Service charges - electricity revenue	3,725,463	4,466,913	5,514,194	6,411,587	6,411,587	6,561,818	6,561,818	7,240,297	8,605,750	9,623,820
Service charges - water revenue	2,624,724	2,974,678	3,100,112	3,307,229	3,307,229	3,403,361	3,403,361	3,554,778	4,383,465	5,156,629
Service charges - sanitation revenue	3,809,413	1,847,552	1,924,834	2,064,882	2,064,882	2,038,986	2,038,986	2,289,697	2,585,211	3,079,762
Service charges - refuse revenue	-	2,470,537	2,584,520	2,739,875	2,739,875	2,860,401	2,860,401	3,048,829	3,538,495	4,091,959
Service charges - other										
Rental of facilities and equipment	421,400	446,335	448,165	409,730	409,730	421,308	421,308	410,674	431,133	452,689
Interest earned - external investments	1,667,689	1,743,469	1,115,642	1,297,000	1,297,000	1,214,554	1,214,554	1,297,000	1,361,850	1,429,943
Interest earned - outstanding debtors	7,086	4,713	4,009	3,300	3,300	3,300	3,300	3,300	3,465	3,638
Dividends received										
Fines	13,853	19,189	19,652	12,230	12,230	13,248	13,248	12,230	12,842	13,484
Licences and permits	25,665	17,837	14,737	14,200	14,200	8,784	8,784	7,420	7,791	8,181
Agency services	88,345	96,122	105,017	97,000	97,000	102,963	102,963	97,000	101,850	106,943
Transfers recognised - operational	19,840,224	12,597,889	20,822,137	13,617,000	13,617,000	13,617,000	13,617,000	15,906,000	15,167,834	16,266,348
Other revenue	214,251	943,914	2,090,155	919,356	3,122,493	3,125,437	3,125,437	1,119,356	1,220,400	1,321,474
Gains on disposal of PPE	36,484	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>35,158,026</b>	<b>31,726,857</b>	<b>41,900,018</b>	<b>35,076,611</b>	<b>37,279,748</b>	<b>37,441,020</b>	<b>37,441,020</b>	<b>39,703,083</b>	<b>42,592,213</b>	<b>46,980,016</b>

Table 3 Percentage growth in revenue by main revenue source

R	Description	Current Year 2011/12		2012/13 Medium Term Revenue & Expenditure Framework					
		Adjusted Budget	%	Budget Year 2012/13	%	Budget Year +1 2013/14	%	Budget Year +2 2014/15	%
	Property rates	3,993,222	2.00%	4,526,502	13.00%	4,972,627	10.00%	5,215,671	5.00%
	Property rates - penalties & collection charges	190,000	-24.00%	190,000	0.00%	199,500	5.00%	209,475	5.00%
	Service charges - electricity revenue	6,411,587	16.00%	7,240,297	13.00%	8,605,750	19.00%	9,623,820	12.00%
	Service charges - water revenue	3,307,229	7.00%	3,554,778	7.00%	4,383,465	23.00%	5,156,629	18.00%
	Service charges - sanitation revenue	2,064,882	7.00%	2,289,697	11.00%	2,585,211	13.00%	3,079,762	19.00%
	Service charges - refuse revenue	2,739,875	6.00%	3,048,829	11.00%	3,538,495	16.00%	4,091,959	16.00%
	Service charges - other	-	-	-	-	-	-	-	-
	Rental of facilities and equipment	409,730	-9.00%	410,674	0.00%	431,133	5.00%	452,689	5.00%
	Interest earned - external investments	1,297,000	16.00%	1,297,000	0.00%	1,361,850	5.00%	1,429,943	5.00%
	Interest earned - outstanding debtors	3,300	-18.00%	3,300	0.00%	3,465	5.00%	3,638	5.00%
	Dividends received	-	-	-	-	-	-	-	-
	Fines	12,230	-38.00%	12,230	0.00%	12,842	5.00%	13,484	5.00%
	Licences and permits	14,200	-4.00%	7,420	-48.00%	7,791	5.00%	8,181	5.00%
	Agency services	97,000	-8.00%	97,000	0.00%	101,850	5.00%	106,943	5.00%
	Transfers recognised - operational	13,617,000	-35.00%	15,906,000	17.00%	15,167,834	-5.00%	16,266,348	7.00%
	Other revenue	3,122,493	49.00%	1,119,356	-64.00%	1,220,400	9.00%	1,321,474	8.00%
	Gains on disposal of PPE	-	-	-	-	-	-	-	-
	<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>37,279,748</b>		<b>39,703,083</b>		<b>42,592,213</b>		<b>46,980,016</b>	
	<b>Total Revenue from rates and service charges</b>	<b>18,516,795</b>	<b>49.67%</b>	<b>20,660,103</b>	<b>52.04%</b>	<b>24,085,548</b>	<b>56.55%</b>	<b>27,167,841</b>	<b>57.83%</b>

Revenue generated from rates and services charges form a significant percentage of the revenue basket for the municipality. Rates and service charge revenues comprise more than half of the total revenue mix. In the 2011/12 financial year, revenue from rates and services charges totalled R18.5 million. This increases to R20.7 million, R24. million and R27.1 million in the respective financial years of the MTREF. This growth can be mainly attributed to the increased share that the sale of electricity contributes to the total revenue mix, which in turn is due to rapid increases in the Eskom tariffs for bulk electricity. The above table includes revenue foregone arising from discounts and rebates associated with the tariff policies of the municipality. Details in this regard are contained in MBRR SA1 (see pages 89 and 90).

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Operating grants and transfers total R13.6 million in the 2011/12 financial year. Operating grants constitutes 40.06%, 35.61% and 34.62% of the MTREF, starting with the 2012-2013 budget. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 4 Operating Transfers and Grant Receipts

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	<b>RECEIPTS:</b>									
	<b>Operating Transfers and Grants</b>									
	<b>National Government:</b>	<b>7,161,790</b>	<b>9,277,967</b>	<b>11,450,480</b>	<b>13,116,000</b>	<b>13,116,000</b>	<b>13,116,000</b>	<b>15,241,000</b>	<b>14,447,834</b>	<b>15,489,348</b>
	Equitable Share	5,648,175	7,227,967	9,050,480	10,466,000	10,466,000	10,466,000	11,941,000	11,797,834	12,789,348
	Finance Management	616,321	750,000	1,200,000	1,450,000	1,450,000	1,450,000	1,500,000	1,750,000	1,750,000
	Municipal Systems Improvement	897,294	1,300,000	1,200,000	1,200,000	1,200,000	1,200,000	800,000	900,000	950,000
	Public Works							1,000,000		
	Other transfers/grants [insert description]									
	<b>Provincial Government:</b>	<b>4,651,293</b>	<b>334,000</b>	<b>340,000</b>	<b>501,000</b>	<b>501,000</b>	<b>501,000</b>	<b>665,000</b>	<b>720,000</b>	<b>777,000</b>
	Sports and Recreation	441,280	334,000	340,000	501,000	501,000	501,000	665,000	720,000	777,000
	VWV Short Term Water Provision	1,535,644								
	Water Service Plan	2,674,369								
	<b>District Municipality:</b>	<b>2,674,369</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Water Service Plan	2,674,369								
	<b>Other grant providers:</b>	<b>170,730</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Development Bank of South Africa	170,730								
	<b>Total Operating Transfers and Grants</b>	<b>14,658,183</b>	<b>9,611,967</b>	<b>11,790,480</b>	<b>13,617,000</b>	<b>13,617,000</b>	<b>13,617,000</b>	<b>15,906,000</b>	<b>15,167,834</b>	<b>16,266,348</b>

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc.

The tariff setting process relating to service charges is set out as follows.

### Property Rates

- The first R15 000 of the market value of a property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA).
- The rating of agricultural properties have been phased in. The ratio for these properties have been changed to 1 : 0.066.

No increase was levied for the past three years, therefore the increase of 10% for 2012/13

The last of the rebate allowed to agriculture for phasing in of the Municipal Property Rates Act has been allowed for in the 2011/12 financial year. They are now fully rateable except for the discounts allowed for in the Property Rates by-l.a.w. .

- Council affords agriculture a further rebate for the following criteria:

- 5% if no municipal road borders the property;
- 5% if no sewerage is connected to the property
- 5% if the municipality does not supply electricity to the property
- 5% if the municipality does not supply water to the property
- 5% if the municipality does not supply refuse removal to the property
- 5% if the owner contributes substantially to job creation
- 5% if the owner supplies acceptable standard of water services to the farm workers

- 100 per cent rebate will be granted to registered indigents in terms of the Indigent Policy;

- The Municipality may award a 100 per cent grant-in-aid on the assessment rates of rate-able properties of certain classes such as official places of worship, registered welfare organizations, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport as well as for State infrastructure.

The categories of rate-able properties for purposes of levying rates and the proposed rates for the 2012/13 financial year is contained below:

Table 5 Comparison of proposed rates to be levied for the 2012/13 financial year

Category	Current tariff (1 July 2011) c	Proposed tariff (1 July 2012) c	% increase
Residential properties	1.600	1.760	10.00
Business & Commercial	1.600	1.760	10.00
Industrial	1.600	1.760	10.00
State owned properties	3.200	3.520	10.00
Agricultural	0.133	0.116	-12.78
Municipal rateable	0.880	0.968	10.00
Public Service Infrastructure	0.400	0.440	10.00
Places of Worship	1.600	1.760	10.00
Public benefit organisation properties	1.600	1.760	10.00

## Sale of Water and Impact of Tariff Increases

Table 6 Proposed Water Tariffs

Category	Current tariff (1 July 2011) Rand	Proposed tariff (1 July 2012) Rand	% increase
Basic charge	104.13	110.38	6.00
Tariff per kiloliter			
0 to 6 kℓ	0.93	0.99	6.45
7 to 20 kℓ	1.12	1.19	6.25
21 to 50 kℓ	2.65	2.81	6.04
51 kℓ +	4.81	5.10	6.03

Registered indigents will be awarded one basic levy as well as 10kℓ water consumption per month.

## Sale of Electricity and Impact of Tariff Increases

NERSA has announced the revised bulk electricity pricing structure. A 13.5 per cent increase in the Eskom bulk electricity tariff to municipalities will be effective from 1 July 2012. Considering the Eskom increases, the consumer tariff had to be increased by 11.03 per cent to offset the additional bulk purchase cost from 1 July 2012. Furthermore, it should be noted that given the magnitude of the tariff increase, it is expected to depress growth in electricity consumption, which will have a negative impact on the municipality's revenue from electricity.

It should further be noted that NERSA has advised that a stepped tariff structure needs to be implemented from 1 July 2011. The effect thereof will be that the higher the consumption, the higher the cost per kWh. The aim is to subsidise the lower consumption users (mostly the poor). National Treasury has however postponed the tariff structure. This afforded the municipality sufficient time to gather enough statistics for implementation by 1 July 2012. However, to retain a fixed amount of income, council decided to maintain a basic charge.

Table 7 Proposed Electricity Tariffs

Electricity tariffs	DOMESTIC TARIFFS				COMMERCIAL	INDUSTRIAL	INDUSTRIAL	
	Domestic Block 1 0 - 50 kWh	Domestic Block 2 51 - 350 kWh	Domestic Block 3 351 - 600 kWh	Domestic Block 4 > 600 kWh	< 2 000	> 2 000	> 43 800	
Conventional	(c/kWh) 61	(c/kWh) 77	(c/kWh) 104	(c/kWh) 124	(c/kWh) 80	(c/kWh) 65	(c/kWh) 80	Conventional Prepaid
Pre-paid	66	82	109	129				

Residential households will now pay a basic charge of R 95.00 per month compared to R 113.36 per month for the previous year.

Commercial users will pay a basic charge of R 500.00 per month compared to R 384.00 per month for the previous year. The unit price for electricity will decrease, so the increase will not be excessive.

Schools, places of worship and other users will also benefit from the adoption of the stepped tariffs.

Registered indigents will again be granted 50 kWh per month free of charge.

## Sanitation and Impact of Tariff Increases

Table 8 Comparison between current sanitation charges and increases

Category			Current tariff Rand	Proposed Rand	%
Nightsoil	joint septic tanks	Vosburg	89.94	95.35	6.02
Sewerage	waterborne	Carnarvon	172.45	182.80	6.00
Sewerage	domestic		126.21	133.78	6.00
Sewerage	government		185.96	197.12	6.00

Free sanitation will be applicable to registered indigents

Table 9 Waste Removal and Impact of Tariff Increases

Category	Current tariff Rand	Proposed Rand	%
Refuse removal One removal per week plus 26 refuse bags per quarter	111.43	118.12	6.00
Garden waste removal	152.21	161.34	6.00

Free refuse removal will be applicable to registered indigents

### Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on a large and small household, as MBRR Table SA14 – Household bills

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13 % incr.	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Monthly Account for Household - 'Middle Income Range'</b>										
<b>Rates and services charges:</b>										
Property rates		913.33	913.33	913.33	913.33	913.33	10.0%	1,004.67	1,105.13	1,105.13
Electricity: Basic levy	55.60	80.06	94.47	113.36	113.36	113.36	(16.2%)	95.00	109.25	124.55
Electricity: Consumption	390.00	580.00	680.00	820.00	820.00	820.00	24.1%	1,017.50	1,174.00	1,335.00
Water: Basic levy	81.36	93.56	98.42	104.13	104.13	104.13	6.0%	110.38	132.46	151.00
Water: Consumption	42.98	42.98	45.12	47.76	47.76	47.76	6.2%	50.70	60.86	69.38
Sanitation	94.50	113.40	119.07	126.21	126.21	126.21	6.0%	133.78	160.54	191.04
Refuse removal	87.05	100.11	105.12	111.43	111.43	111.43	6.0%	118.12	141.74	167.25
Other										
sub-total	751.49	1,923.44	2,055.53	2,236.22	2,236.22	2,236.22	13.1%	2,530.15	2,883.98	3,143.35
VAT on Services										
Total large household bill:	751.49	1,923.44	2,055.53	2,236.22	2,236.22	2,236.22	13.1%	2,530.15	2,883.98	3,143.35
% increase/-decrease		156.0%	6.9%	8.8%	-	-		13.1%	14.0%	9.0%
<b>Monthly Account for Household - 'Affordable Range'</b>										
<b>Rates and services charges:</b>										
Property rates		646.67	646.67	646.67	646.67	646.67	10.0%	711.33	782.47	782.47
Electricity: Basic levy	55.60	80.06	94.47	113.36	113.36	113.36	(16.2%)	95.00	109.25	124.55
Electricity: Consumption	195.00	290.00	340.00	410.00	410.00	410.00	1.8%	417.50	482.00	547.00
Water: Basic levy	81.36	93.56	98.42	104.13	104.13	104.13	6.0%	110.38	132.46	151.00
Water: Consumption	31.08	31.08	32.62	34.51	34.51	34.51	6.2%	36.65	44.01	50.18
Sanitation	94.50	113.40	119.07	126.21	126.21	126.21	6.0%	133.78	160.54	191.04
Refuse removal	87.05	100.11	105.12	111.43	111.43	111.43	6.0%	118.12	141.74	167.25
Other										
sub-total	544.59	1,354.88	1,436.37	1,546.31	1,546.31	1,546.31	4.9%	1,622.76	1,852.47	2,013.49
VAT on Services										
Total small household bill:	544.59	1,354.88	1,436.37	1,546.31	1,546.31	1,546.31	4.9%	1,622.76	1,852.47	2,013.49
% increase/-decrease		148.8%	6.0%	7.7%	-	-		4.9%	14.2%	8.7%
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>										
<b>Rates and services charges:</b>										
Property rates										
Electricity: Basic levy										
Electricity: Consumption	117.00	174.00	204.00	246.00	246.00	246.00	(6.1%)	231.00	267.00	303.00
Water: Basic levy	14.14	14.14	14.84	15.68	15.68	15.68	6.2%	16.66	20.02	22.82
Water: Consumption										
Sanitation										
Refuse removal										
Other										
sub-total	131.14	188.14	218.84	261.68	261.68	261.68	(5.4%)	247.66	287.02	325.82
VAT on Services										
Total small household bill:	131.14	188.14	218.84	261.68	261.68	261.68	(5.4%)	247.66	287.02	325.82
% increase/-decrease		43.5%	16.3%	19.6%	-	-		(5.4%)	15.9%	13.5%

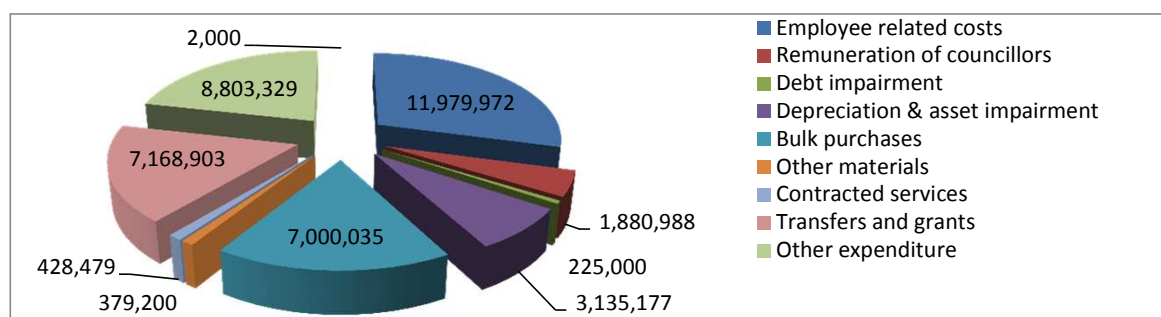


## 1.5 Operating Expenditure Framework

The following table is a high level summary of the 2012/13 budget and MTREF (classified per main type of operating expenditure):

Table 10 Summary of operating expenditure by standard classification item

Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue &		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Expenditure By Type</b>										
Employee related costs	8,410,402	10,166,220	10,521,712	11,605,749	12,049,886	11,513,251	11,513,251	11,979,972	12,849,193	13,553,307
Remuneration of councillors	1,024,365	1,273,038	1,597,732	1,801,038	1,801,038	1,783,060	1,783,060	1,880,988	2,035,395	2,238,932
Debt impairment	-	894,743	167,488	225,000	225,000	225,000	225,000	225,000	236,250	248,063
Depreciation & asset impairment	1,600,594	2,386,161	2,587,417	3,357,000	3,357,000	3,357,000	3,357,000	3,135,177	3,605,454	4,170,309
Finance charges	6,214	336,225	434,488	-	-	-	-	-	-	-
Bulk purchases	2,772,497	3,690,256	4,806,898	5,640,877	6,340,877	6,068,892	6,068,892	7,000,035	8,970,602	11,033,137
Other materials	453,456	309,268	514,057	361,600	462,100	271,007	271,007	379,200	398,311	418,235
Contracted services	223,720	144,206	231,847	408,345	513,345	488,068	488,068	428,479	452,913	482,052
Transfers and grants	4,324,209	5,733,259	6,888,136	7,259,043	7,259,043	7,259,043	7,259,043	7,168,903	7,953,903	8,832,903
Other expenditure	16,437,285	9,744,768	12,576,701	7,341,959	8,195,459	9,399,700	9,399,700	8,803,329	8,688,093	9,200,874
Loss on disposal of PPE	1,135	3,100	15,944	2,000	2,000	2,000	2,000	2,000	2,100	2,205
<b>Total Expenditure</b>	<b>35,253,877</b>	<b>34,681,244</b>	<b>40,342,419</b>	<b>38,002,611</b>	<b>40,205,748</b>	<b>40,367,021</b>	<b>40,367,021</b>	<b>41,003,083</b>	<b>45,192,214</b>	<b>50,180,017</b>



The budgeted allocation for employee related costs for the 2012/13 financial year totals R11,9 million, which equals 29.15 per cent of the total operating expenditure. Salary negotiations have commenced with labour demanding 13% increase with the employer countering with an offer of 4.5%. Considering the latest increase of 6.08% from the start of the 2011/12 budget year, an increase of 7% has been budgeted for. An annual increase of 10 per cent has been included in the two outer years of the MTREF.

It should be noted that the total financial implication could not be determined as the applicable municipal wage curve (representing equal pay for equal work at all municipalities in South Africa) has not been finalised.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the municipality's budget. An increase of 5 per cent is budgeted for.

The provision of debt impairment was determined based on an annual collection rate of 90 per cent and the fact that indigents are subsidised fully. A payment rate of more than 100 per cent is expected, therefore the low provision for the MTREF.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Budget appropriations in this regard total R3.1 million for the 2012/13 financial year and equates to 7.6 per cent of the total operating expenditure.

Bulk purchases are directly informed by the purchase of electricity from Eskom. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

Other materials as well as contracted services comprises the cost of repairs and maintenance. Although this strategic imperative remains a priority with council, cash flow constraints hamper proper repairs and maintenance. National Treasury requires that repairs and maintenance should not be less than 8 per cent of the write down value of existing property plant and equipment. The municipality's figure is only 1.97 per cent. The assurance is given that repairs and maintenance will be done as needed.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. Growth has been limited to 7.42 per cent for 2012/13.

## Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the municipality's Indigent Policy. The registration of indigents are reviewed quarterly. Detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in MBRR A10 (Basic Service Delivery Measurement) **on pages 29 and 30.**

The cost of the social package of the registered indigent households is financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

## 1.6 Capital expenditure

Table 11 2012/13 Medium-term capital budget per vote

Description	Current Year 2011/12		2012/13 Medium Term Revenue & Expenditure Framework					
	Adjusted Budget	%	Budget Year 2012/13	%	Budget Year +1 2013/14	%	Budget Year +2 2014/15	%
BUDGET AND TREASURY OFFICE					2,000,000	19.80%		
COMMUNITY AND SOCIAL SERVICES					100,000	0.99%		
SPORT AND RECREATION							5,683,000	53.20%
SOLID WASTE MANAGEMENT					7,999,000	79.21%	2,000,000	18.72%
WASTE WATER MANAGEMENT	2,500,000	31.68%						
ROAD TRANSPORT	5,392,000	68.32%	9,574,000	100.00%				
WATER							3,000,000	28.08%
<b>Total Capital Budget</b>	<b>7,892,000</b>	<b>100%</b>	<b>9,574,000</b>	<b>100%</b>	<b>10,099,000</b>	<b>100%</b>	<b>10,683,000</b>	<b>100%</b>

The whole of R9.57million in the 2012-2013 budget year has been appropriated for the development of infrastructure . In the outer years this amount totals R10.09 million, 100 per cent and R10.68 million, 100 per cent respectively for each of the financial years. The whole budget will go to Road Transport for the upgrading of streets in all three towns.

100% of the capital budget will go to the renewal of asstes. Further detail relating to asset classes and proposed capital expenditure is contained in MBRR A9 (Asset Management) **on pages 27 and 28.** In addition to the MBRR Table A9, MBRR Tables SA34a, b, c and d provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal as well as operational repairs and maintenance by asset class.

Furthermore MBRR Table SA36 contains a detailed breakdown of the capital budget per project over the medium-term.

## 1.7 Annual Budget Tables

The following eighteen pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2012/13 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes.

## MBRR Table A1 - Budget Summary

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Financial Performance</b>											
	Property rates	2,683,429	4,097,709	4,156,843	4,183,222	4,183,222	4,069,860	4,069,860	4,716,502	5,172,127	5,425,146
	Service charges	10,159,600	11,759,680	13,123,660	14,523,573	14,523,573	14,864,566	14,864,566	16,133,601	19,112,921	21,952,170
	Investment revenue	1,667,689	1,743,469	1,115,642	1,297,000	1,297,000	1,214,554	1,214,554	1,297,000	1,361,850	1,429,943
	Transfers recognised - operational	19,840,224	12,597,889	20,822,137	13,617,000	13,617,000	13,617,000	13,617,000	15,906,000	15,167,834	16,266,348
	Other own revenue	807,084	1,528,110	2,681,735	1,455,816	3,658,953	3,675,040	3,675,040	1,649,980	1,777,481	1,906,409
	<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>35,158,026</b>	<b>31,726,857</b>	<b>41,900,018</b>	<b>35,076,611</b>	<b>37,279,748</b>	<b>37,441,020</b>	<b>37,441,020</b>	<b>39,703,083</b>	<b>42,592,213</b>	<b>46,980,016</b>
	Employee costs	8,410,402	10,166,220	10,521,712	11,605,749	12,049,886	11,513,251	11,513,251	11,979,972	12,849,193	13,553,307
	Remuneration of councillors	1,024,365	1,273,038	1,597,732	1,801,038	1,801,038	1,783,060	1,783,060	1,880,988	2,035,395	2,238,932
	Depreciation & asset impairment	1,600,594	2,386,161	2,587,417	3,357,000	3,357,000	3,357,000	3,357,000	3,135,177	3,605,454	4,170,309
	Finance charges	6,214	336,225	434,488	-	-	-	-	-	-	-
	Materials and bulk purchases	3,225,953	3,999,524	5,320,954	6,002,477	6,802,977	6,339,899	6,339,899	7,379,235	9,368,913	11,451,372
	Transfers and grants	4,324,209	5,733,259	6,888,136	7,259,043	7,259,043	7,259,043	7,259,043	7,168,903	7,953,903	8,832,903
	Other expenditure	16,662,140	10,786,817	12,991,980	7,977,304	8,935,804	10,114,769	10,114,769	9,458,808	9,379,356	9,933,194
	<b>Total Expenditure</b>	<b>35,253,877</b>	<b>34,681,244</b>	<b>40,342,419</b>	<b>38,002,611</b>	<b>40,205,748</b>	<b>40,367,021</b>	<b>40,367,021</b>	<b>41,003,083</b>	<b>45,192,214</b>	<b>50,180,017</b>
	<b>Surplus/(Deficit)</b>	<b>(95,850)</b>	<b>(2,954,387)</b>	<b>1,557,598</b>	<b>(2,926,000)</b>	<b>(2,926,000)</b>	<b>(2,926,001)</b>	<b>(2,926,001)</b>	<b>(1,300,000)</b>	<b>(2,600,000)</b>	<b>(3,200,000)</b>
	Transfers recognised - capital	17,267,755	5,205,223	8,770,143	7,892,000	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000
	Contributions recognised - capital & contributed a	-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>17,171,904</b>	<b>2,250,836</b>	<b>10,327,741</b>	<b>4,966,000</b>	<b>4,966,000</b>	<b>4,965,999</b>	<b>4,965,999</b>	<b>8,274,000</b>	<b>7,499,000</b>	<b>7,483,000</b>
	Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit) for the year</b>	<b>17,171,904</b>	<b>2,250,836</b>	<b>10,327,741</b>	<b>4,966,000</b>	<b>4,966,000</b>	<b>4,965,999</b>	<b>4,965,999</b>	<b>8,274,000</b>	<b>7,499,000</b>	<b>7,483,000</b>
<b>Capital expenditure &amp; funds sources</b>											
	<b>Capital expenditure</b>	<b>17,716,449</b>	<b>5,251,652</b>	<b>12,606,379</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>
	Transfers recognised - capital	17,668,569	5,202,222	12,592,687	7,892,000	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000
	Public contributions & donations	-	-	-	-	-	-	-	-	-	-
	Borrowing	-	-	-	-	-	-	-	-	-	-
	Internally generated funds	47,880	49,430	13,692	-	-	-	-	-	-	-
	<b>Total sources of capital funds</b>	<b>17,716,449</b>	<b>5,251,652</b>	<b>12,606,379</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>
<b>Financial position</b>											
	Total current assets	37,721,003	30,906,450	23,679,241	24,475,790	24,475,790	24,475,789	24,475,789	27,133,132	28,923,661	30,748,368
	Total non current assets	90,927,611	81,707,636	91,721,606	96,248,574	96,248,574	96,248,574	96,248,574	102,679,365	109,164,879	115,669,538
	Total current liabilities	22,122,722	14,975,606	6,132,414	1,265,919	1,265,919	1,265,919	1,265,919	1,485,659	1,608,869	1,736,019
	Total non current liabilities	3,168,960	4,673,239	5,975,448	7,690,013	7,690,013	7,690,013	7,690,013	8,284,407	8,938,240	9,657,456
	Community wealth/Equity	103,356,931	92,965,243	103,292,985	111,768,432	111,768,432	111,768,431	111,768,431	120,042,431	127,541,431	135,024,431
<b>Cash flows</b>											
	Net cash from (used) operating	3,078,403	(538,529)	4,487,192	8,802,507	8,802,507	8,802,507	8,802,507	10,608,431	9,881,862	10,151,143
	Net cash from (used) investing	(17,651,157)	(5,249,845)	(12,611,314)	(7,883,968)	(7,883,968)	(7,883,968)	(7,883,968)	(9,565,968)	(10,090,968)	(10,674,968)
	Net cash from (used) financing	(155,714)	(62,168)	19,210	29,000	29,000	29,000	29,000	29,000	29,000	29,000
	<b>Cash/cash equivalents at the year end</b>	<b>35,102,815</b>	<b>29,252,273</b>	<b>21,147,361</b>	<b>22,094,900</b>	<b>22,094,900</b>	<b>22,094,900</b>	<b>22,094,900</b>	<b>23,166,363</b>	<b>22,986,257</b>	<b>22,491,432</b>
<b>Cash backing/surplus reconciliation</b>											
	Cash and investments available	34,885,538	29,252,274	21,147,362	22,094,902	22,094,902	22,094,902	22,094,902	23,166,364	22,985,809	22,490,454
	Application of cash and investments	28,157,649	23,965,127	14,665,838	9,815,582	9,816,582	9,816,582	9,816,582	8,665,782	6,937,282	4,881,682
	<b>Balance - surplus (shortfall)</b>	<b>6,727,888</b>	<b>5,287,148</b>	<b>6,481,524</b>	<b>12,279,320</b>	<b>12,278,320</b>	<b>12,278,320</b>	<b>12,278,320</b>	<b>14,500,582</b>	<b>16,048,527</b>	<b>17,608,772</b>
<b>Asset management</b>											
	Asset register summary (WDV)	28,131,731	54,521,515	10,382,695	18,274,695	18,274,695	18,274,695	18,274,695	19,956,695	20,481,695	21,065,695
	Depreciation & asset impairment	1,600,594	2,386,161	2,587,417	3,357,000	3,357,000	3,357,000	3,357,000	3,135,177	3,605,454	4,170,309
	Renewal of Existing Assets	5,634,670	4,529,853	12,413,318	4,892,000	5,392,000	5,392,000	5,392,000	9,574,000	7,999,000	9,683,000
	Repairs and Maintenance	677,176	453,474	745,904	769,945	975,445	759,075	759,075	807,679	851,224	900,287
<b>Free services</b>											
	Cost of Free Basic Services provided	2,693,513	3,408,979	-	4,867,044	4,867,044	4,867,044	4,867,044	5,416,494	6,155,775	6,889,793
	Revenue cost of free services provided	3,533,174	5,068,627	5,383,500	6,363,813	6,363,813	6,363,813	6,363,813	6,550,198	6,997,514	7,990,434
	<b>Households below minimum service level</b>										
	Water:	-	-	-	-	-	-	-	-	-	-
	Sanitation/sew erage:	735	70	70	70	70	70	70	70	70	70
	Energy:	326	326	326	326	326	326	326	326	326	326
	Refuse:	-	-	-	-	-	-	-	-	-	-

**Explanatory notes to MBRR Table A1 - Budget Summary**

1. Table A1 is a budget summary and provides a concise overview of the municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
  - a. The operating surplus/deficit (after Total Expenditure) is negative over the MTREF due to depreciation of assets from Government Grants not being provided for as cash
  - b. Capital expenditure is balanced by capital funding sources, of which  
Transfers recognised is reflected on the Financial Performance Budget;
4. The Cash backing/surplus reconciliation shows that the municipality anticipates cash backing to be adequate over the MTREF
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase.

**MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

Standard Classification	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue - Standard</b>									
<i><b>Governance and administration</b></i>	<b>41,234,211</b>	<b>24,124,118</b>	<b>36,506,181</b>	<b>27,430,375</b>	<b>29,633,512</b>	<b>29,448,439</b>	<b>32,135,599</b>	<b>32,568,949</b>	<b>34,699,917</b>
Executive and council	37,819,778	18,488,156	29,027,036	20,108,809	22,311,946	22,230,975	22,923,669	23,941,358	25,777,331
Budget and treasury office	3,414,433	5,635,963	7,479,145	7,321,566	7,321,566	7,217,464	9,211,930	8,627,591	8,922,586
Corporate services	-	-	-	-	-	-	-	-	-
<i><b>Community and public safety</b></i>	<b>29,542</b>	<b>60,295</b>	<b>52,741</b>	<b>25,255</b>	<b>25,255</b>	<b>36,103</b>	<b>25,255</b>	<b>26,593</b>	<b>27,977</b>
Community and social services	6,108	6,769	7,297	6,650	6,650	7,978	6,650	6,983	7,332
Sport and recreation	23,274	52,436	44,464	17,900	17,900	25,235	17,900	18,870	19,868
Public safety	160	1,090	780	705	705	2,890	705	740	777
Housing	-	-	-	-	-	-	-	-	-
Health	-	-	200	-	-	-	-	-	-
<i><b>Economic and environmental services</b></i>	<b>19,487</b>	<b>7,540</b>	<b>7,640</b>	<b>8,780</b>	<b>8,780</b>	<b>4,210</b>	<b>2,000</b>	<b>2,025</b>	<b>2,126</b>
Planning and development	-	-	-	-	-	-	-	-	-
Road transport	19,487	7,540	7,640	8,780	8,780	4,210	2,000	2,025	2,126
Environmental protection	-	-	-	-	-	-	-	-	-
<i><b>Trading services</b></i>	<b>11,142,541</b>	<b>12,740,129</b>	<b>14,103,599</b>	<b>15,504,201</b>	<b>15,504,201</b>	<b>15,844,269</b>	<b>17,114,230</b>	<b>20,093,647</b>	<b>22,932,996</b>
Electricity	4,053,099	4,793,857	5,840,750	6,738,523	6,738,523	6,888,134	7,567,234	8,932,722	9,950,829
Water	2,951,850	3,301,174	3,426,488	3,633,905	3,633,905	3,729,688	3,881,454	4,710,164	5,483,350
Waste water management	4,137,592	2,173,789	2,251,070	2,391,118	2,391,118	2,365,223	2,615,933	2,911,447	3,405,998
Waste management	-	2,471,309	2,585,291	2,740,655	2,740,655	2,861,225	3,049,609	3,539,314	4,092,819
Other	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>	<b>52,425,781</b>	<b>36,932,082</b>	<b>50,670,162</b>	<b>42,968,611</b>	<b>45,171,748</b>	<b>45,333,021</b>	<b>49,277,084</b>	<b>52,691,215</b>	<b>57,663,017</b>
<b>Expenditure - Standard</b>									
<i><b>Governance and administration</b></i>	<b>25,489,004</b>	<b>22,397,982</b>	<b>25,707,624</b>	<b>21,121,834</b>	<b>22,072,779</b>	<b>24,013,859</b>	<b>23,490,993</b>	<b>24,725,368</b>	<b>26,671,895</b>
Executive and council	20,966,085	16,706,543	18,840,751	15,134,864	15,391,864	16,455,435	15,646,931	16,186,321	17,542,022
Budget and treasury office	4,522,919	4,643,422	5,617,689	4,561,591	5,157,536	6,145,682	6,233,808	6,836,438	7,341,022
Corporate services	-	1,048,017	1,249,183	1,425,379	1,523,379	1,412,743	1,610,254	1,702,609	1,788,851
<i><b>Community and public safety</b></i>	<b>981,499</b>	<b>1,176,839</b>	<b>1,436,465</b>	<b>1,553,053</b>	<b>1,810,745</b>	<b>1,544,590</b>	<b>1,593,442</b>	<b>1,652,685</b>	<b>1,736,929</b>
Community and social services	669,349	747,794	893,475	991,219	1,019,219	871,098	985,250	1,043,259	1,095,378
Sport and recreation	252,284	378,628	452,510	456,904	656,596	588,891	515,489	516,117	541,188
Public safety	41,616	30,246	69,587	65,451	95,451	74,230	71,471	71,081	77,089
Housing	-	-	-	-	-	-	-	-	-
Health	18,250	20,170	20,893	39,479	39,479	10,371	21,232	22,228	23,274
<i><b>Economic and environmental services</b></i>	<b>1,584,388</b>	<b>2,192,312</b>	<b>2,289,587</b>	<b>2,868,942</b>	<b>2,968,442</b>	<b>2,789,583</b>	<b>2,822,438</b>	<b>3,134,518</b>	<b>3,520,230</b>
Planning and development	-	-	-	-	-	-	-	-	-
Road transport	1,584,388	2,192,312	2,289,587	2,868,942	2,968,442	2,789,583	2,822,438	3,134,518	3,520,230
Environmental protection	-	-	-	-	-	-	-	-	-
<i><b>Trading services</b></i>	<b>7,198,986</b>	<b>8,914,115</b>	<b>10,908,744</b>	<b>12,458,782</b>	<b>13,353,782</b>	<b>12,018,989</b>	<b>13,096,211</b>	<b>15,679,644</b>	<b>18,250,963</b>
Electricity	3,388,846	4,218,791	5,351,629	6,160,076	6,860,076	6,542,096	7,540,456	9,540,776	11,636,255
Water	423,861	621,863	866,420	1,061,086	1,131,086	805,769	858,255	1,046,725	1,123,759
Waste water management	3,386,279	1,917,141	4,123,951	2,757,773	2,757,773	2,205,491	2,388,575	2,632,018	2,904,226
Waste management	-	2,156,320	566,745	2,479,847	2,604,847	2,465,633	2,308,925	2,460,125	2,586,723
Other	-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Standard</b>	<b>35,253,877</b>	<b>34,681,247</b>	<b>40,342,420</b>	<b>38,002,611</b>	<b>40,205,748</b>	<b>40,367,021</b>	<b>41,003,084</b>	<b>45,192,215</b>	<b>50,180,017</b>
<b>Surplus/(Deficit) for the year</b>	<b>17,171,904</b>	<b>2,250,835</b>	<b>10,327,741</b>	<b>4,966,000</b>	<b>4,966,000</b>	<b>4,966,000</b>	<b>8,274,000</b>	<b>7,499,000</b>	<b>7,483,000</b>

**Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile „whole of government“ reports.

2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.

3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for all functions. Electricity shows a negative growth in the outer years and will be operated at a loss, with greater pressure on the other trading service tariffs.

4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and surpluses generated from trading services.

MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue by Vote</b>									
EXECUTIVE AND COUNCIL	37,819,778	18,488,156	29,027,036	20,108,809	22,311,946	22,230,975	22,923,669	23,941,358	25,777,331
BUDGET AND TREASURY OFFICE	3,414,433	5,635,963	7,479,145	7,321,566	7,321,566	7,217,464	9,211,930	8,627,591	8,922,586
CORPORATE SERVICES	-	-	-	-	-	-	-	-	-
PLANNING AND DEVELOPMENT	-	-	-	-	-	-	-	-	-
HEALTH	-	-	200	-	-	-	-	-	-
COMMUNITY AND SOCIAL SERVICES	6,108	6,769	7,297	6,650	6,650	7,978	6,650	6,983	7,332
HOUSING	-	-	-	-	-	-	-	-	-
PUBLIC SAFETY	160	1,090	780	705	705	2,890	705	740	777
SPORT AND RECREATION	23,274	52,436	44,464	17,900	17,900	25,235	17,900	18,870	19,868
ENVIRONMENTAL PROTECTION	-	-	-	-	-	-	-	-	-
SOLID WASTE MANAGEMENT	-	2,471,309	2,585,291	2,740,655	2,740,655	2,861,225	3,049,609	3,539,314	4,092,819
WASTE WATER MANAGEMENT	4,137,592	2,173,789	2,251,070	2,391,118	2,391,118	2,365,223	2,615,933	2,911,447	3,405,998
ROAD TRANSPORT	19,487	7,540	7,640	8,780	8,780	4,210	2,000	2,025	2,126
WATER	2,951,850	3,301,174	3,426,488	3,633,905	3,633,905	3,729,688	3,881,454	4,710,164	5,483,350
ELECTRICITY	4,053,099	4,793,857	5,840,750	6,738,523	6,738,523	6,888,134	7,567,234	8,932,722	9,950,829
<b>Total Revenue by Vote</b>	<b>52,425,781</b>	<b>36,932,082</b>	<b>50,670,162</b>	<b>42,968,611</b>	<b>45,171,748</b>	<b>45,333,021</b>	<b>49,277,084</b>	<b>52,691,215</b>	<b>57,663,017</b>
<b>Expenditure by Vote to be appropriated</b>									
EXECUTIVE AND COUNCIL	20,966,085	16,706,543	18,840,751	15,134,864	15,391,864	16,455,435	15,646,931	16,186,321	17,542,022
BUDGET AND TREASURY OFFICE	4,522,919	4,643,422	5,617,689	4,561,591	5,157,536	6,145,682	6,233,808	6,836,438	7,341,022
CORPORATE SERVICES	-	1,048,017	1,249,183	1,425,379	1,523,379	1,412,743	1,610,254	1,702,609	1,788,851
PLANNING AND DEVELOPMENT	-	-	-	-	-	-	-	-	-
HEALTH	18,250	20,170	20,893	39,479	39,479	10,371	21,232	22,228	23,274
COMMUNITY AND SOCIAL SERVICES	669,349	747,794	893,475	991,219	1,019,219	871,098	985,250	1,043,259	1,095,378
HOUSING	-	-	-	-	-	-	-	-	-
PUBLIC SAFETY	41,616	30,246	69,587	65,451	95,451	74,230	71,471	71,081	77,089
SPORT AND RECREATION	252,284	378,628	452,510	456,904	656,596	588,891	515,489	516,117	541,188
ENVIRONMENTAL PROTECTION	-	-	-	-	-	-	-	-	-
SOLID WASTE MANAGEMENT	-	2,156,320	566,745	2,479,847	2,604,847	2,465,633	2,308,925	2,460,125	2,586,723
WASTE WATER MANAGEMENT	3,386,279	1,917,141	4,123,951	2,757,773	2,757,773	2,205,491	2,388,575	2,632,018	2,904,226
ROAD TRANSPORT	1,584,388	2,192,312	2,289,587	2,868,942	2,968,442	2,789,583	2,822,438	3,134,518	3,520,230
WATER	423,861	621,863	866,420	1,061,086	1,131,086	805,769	858,255	1,046,725	1,123,759
ELECTRICITY	3,388,846	4,218,791	5,351,629	6,160,076	6,860,076	6,542,096	7,540,456	9,540,776	11,636,255
<b>Total Expenditure by Vote</b>	<b>35,253,877</b>	<b>34,681,247</b>	<b>40,342,420</b>	<b>38,002,611</b>	<b>40,205,748</b>	<b>40,367,021</b>	<b>41,003,084</b>	<b>45,192,215</b>	<b>50,180,017</b>
<b>Surplus/(Deficit) for the year</b>	<b>17,171,904</b>	<b>2,250,835</b>	<b>10,327,741</b>	<b>4,966,000</b>	<b>4,966,000</b>	<b>4,966,000</b>	<b>8,274,000</b>	<b>7,499,000</b>	<b>7,483,000</b>

**Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)**

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote. The following table is an analysis of the surplus or deficit for the electricity and water trading services.

Table 12 Surplus/(Deficit) calculations for the trading services

Description R	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Electricity</b>									
Total Revenue(including grants and transfers)	4,053,099	4,793,857	5,840,750	6,738,523	6,738,523	6,888,134	7,567,234	8,932,722	9,950,829
Operating expenditure	3,388,846	4,218,791	5,351,629	6,160,076	6,860,076	6,542,096	7,540,456	9,540,776	11,636,255
Surplus/(Deficit) for the year	664,253	575,066	489,122	578,447	(121,553)	346,038	26,778	(608,054)	(1,685,426)
Percentage Surplus/(Deficit)	16.39%	12.00%	8.37%	8.58%	(1.8%)	5.02%	0.35%	(6.8%)	(16.9%)
<b>Water</b>									
Total Revenue(including grants and transfers)	2,951,850	3,301,174	3,426,488	3,633,905	3,633,905	3,729,688	3,881,454	4,710,164	5,483,350
Operating expenditure	423,861	621,863	866,420	1,061,086	1,131,086	805,769	858,255	1,046,725	1,123,759
Surplus/(Deficit) for the year	2,527,989	2,679,311	2,560,068	2,572,819	2,502,819	2,923,919	3,023,199	3,663,439	4,359,591
Percentage Surplus/(Deficit)	85.64%	81.16%	74.71%	70.80%	68.87%	78.40%	77.89%	77.78%	79.51%
<b>Waste water</b>									
Total Revenue(including grants and transfers)	4,137,592	2,173,789	2,251,070	2,391,118	2,391,118	2,365,223	2,615,933	2,911,447	3,405,998
Operating expenditure	3,386,279	1,917,141	4,123,951	2,757,773	2,757,773	2,205,491	2,388,575	2,632,018	2,904,226
Surplus/(Deficit) for the year	751,313	256,648	(1,872,881)	(366,655)	(366,655)	159,732	227,358	279,429	501,772
Percentage Surplus/(Deficit)	18.16%	11.81%	(83.2%)	(15.3%)	(15.3%)	6.75%	8.69%	9.60%	14.73%
<b>Refuse</b>									
Total Revenue(including grants and transfers)	-	2,471,309	2,585,291	2,740,655	2,740,655	2,861,225	3,049,609	3,539,314	4,092,819
Operating expenditure	-	2,156,320	566,745	2,479,847	2,604,847	2,465,633	2,308,925	2,460,125	2,586,723
Surplus/(Deficit) for the year	-	314,989	2,018,546	260,808	135,808	395,592	740,684	1,079,189	1,506,096
Percentage Surplus/(Deficit)	0.00%	12.75%	78.08%	9.52%	4.96%	13.83%	24.29%	30.49%	36.80%

The electricity trading surplus is deteriorating over the 2012/13 MTREF from 0.35 per cent or R 27 thousand to a deficit of 16.9% by 2014/15. This is primarily as a result of the high increases in Eskom bulk purchases as well as the restrictions placed on tariff increases by NERSA.

National Treasury as well as Nersa will have to take note of this situation. Where electricity for one, was used to subsidise other community services, it will be left to other trading services to subsidise those services.

The surplus on the water account remains relatively constant over the MTREF translating into a surplus of 77.89 per cent, 77.78 per cent and 79.51 per cent for each of the respective financial years.

Wastewater also has a fairly constant surplus over the MTREF.

Refuse removal anticipates a surplus increase from 24.29% in 2012/13 to 36.8% in 2014/15.

MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue &		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>										
Property rates	2,683,429	3,892,838	3,908,466	3,993,222	3,993,222	3,879,860	3,879,860	4,526,502	4,972,627	5,215,671
Property rates - penalties & collection charges	-	204,870	248,377	190,000	190,000	190,000	190,000	190,000	199,500	209,475
Service charges - electricity revenue	3,725,463	4,466,913	5,514,194	6,411,587	6,411,587	6,561,818	6,561,818	7,240,297	8,605,750	9,623,820
Service charges - water revenue	2,624,724	2,974,678	3,100,112	3,307,229	3,307,229	3,403,361	3,403,361	3,554,778	4,383,465	5,156,629
Service charges - sanitation revenue	3,809,413	1,847,552	1,924,834	2,064,882	2,064,882	2,038,986	2,038,986	2,289,697	2,585,211	3,079,762
Service charges - refuse revenue	-	2,470,537	2,584,520	2,739,875	2,739,875	2,860,401	2,860,401	3,048,829	3,538,495	4,091,959
Service charges - other										
Rental of facilities and equipment	421,400	446,335	448,165	409,730	409,730	421,308	421,308	410,674	431,133	452,689
Interest earned - external investments	1,667,689	1,743,469	1,115,642	1,297,000	1,297,000	1,214,554	1,214,554	1,297,000	1,361,850	1,429,943
Interest earned - outstanding debtors	7,086	4,713	4,009	3,300	3,300	3,300	3,300	3,300	3,465	3,638
Dividends received										
Fines	13,853	19,189	19,652	12,230	12,230	13,248	13,248	12,230	12,842	13,484
Licences and permits	25,665	17,837	14,737	14,200	14,200	8,784	8,784	7,420	7,791	8,181
Agency services	88,345	96,122	105,017	97,000	97,000	102,963	102,963	97,000	101,850	106,943
Transfers recognised - operational	19,840,224	12,597,889	20,822,137	13,617,000	13,617,000	13,617,000	13,617,000	15,906,000	15,167,834	16,266,348
Other revenue	214,251	943,914	2,090,155	919,356	3,122,493	3,125,437	3,125,437	1,119,356	1,220,400	1,321,474
Gains on disposal of PPE	36,484	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>35,158,026</b>	<b>31,726,857</b>	<b>41,900,018</b>	<b>35,076,611</b>	<b>37,279,748</b>	<b>37,441,020</b>	<b>37,441,020</b>	<b>39,703,083</b>	<b>42,592,213</b>	<b>46,980,016</b>
<b>Expenditure By Type</b>										
Employee related costs	8,410,402	10,166,220	10,521,712	11,605,749	12,049,886	11,513,251	11,513,251	11,979,972	12,849,193	13,553,307
Remuneration of councillors	1,024,365	1,273,038	1,597,732	1,801,038	1,801,038	1,783,060	1,783,060	1,880,988	2,035,395	2,238,932
Debt impairment	-	894,743	167,488	225,000	225,000	225,000	225,000	225,000	236,250	248,063
Depreciation & asset impairment	1,600,594	2,386,161	2,587,417	3,357,000	3,357,000	3,357,000	3,357,000	3,135,177	3,605,454	4,170,309
Finance charges	6,214	336,225	434,488	-	-	-	-	-	-	-
Bulk purchases	2,772,497	3,690,256	4,806,898	5,640,877	6,340,877	6,068,892	6,068,892	7,000,035	8,970,602	11,033,137
Other materials	453,456	309,268	514,057	361,600	462,100	271,007	271,007	379,200	398,311	418,235
Contracted services	223,720	144,206	231,847	408,345	513,345	488,068	488,068	428,479	452,913	482,052
Transfers and grants	4,324,209	5,733,259	6,888,136	7,259,043	7,259,043	7,259,043	7,259,043	7,168,903	7,953,903	8,832,903
Other expenditure	16,437,285	9,744,768	12,576,701	7,341,959	8,195,459	9,399,700	9,399,700	8,803,329	8,688,093	9,200,874
Loss on disposal of PPE	1,135	3,100	15,944	2,000	2,000	2,000	2,000	2,000	2,100	2,205
<b>Total Expenditure</b>	<b>35,253,877</b>	<b>34,681,244</b>	<b>40,342,419</b>	<b>38,002,611</b>	<b>40,205,748</b>	<b>40,367,021</b>	<b>40,367,021</b>	<b>41,003,083</b>	<b>45,192,214</b>	<b>50,180,017</b>
<b>Surplus/(Deficit)</b>	<b>(95,850)</b>	<b>(2,954,387)</b>	<b>1,557,598</b>	<b>(2,926,000)</b>	<b>(2,926,000)</b>	<b>(2,926,001)</b>	<b>(2,926,001)</b>	<b>(1,300,000)</b>	<b>(2,600,000)</b>	<b>(3,200,000)</b>
Transfers recognised - capital	17,267,755	5,205,223	8,770,143	7,892,000	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributed assets										
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>17,171,904</b>	<b>2,250,836</b>	<b>10,327,741</b>	<b>4,966,000</b>	<b>4,966,000</b>	<b>4,965,999</b>	<b>4,965,999</b>	<b>8,274,000</b>	<b>7,499,000</b>	<b>7,483,000</b>
Taxation										
<b>Surplus/(Deficit) after taxation</b>	<b>17,171,904</b>	<b>2,250,836</b>	<b>10,327,741</b>	<b>4,966,000</b>	<b>4,966,000</b>	<b>4,965,999</b>	<b>4,965,999</b>	<b>8,274,000</b>	<b>7,499,000</b>	<b>7,483,000</b>
Attributable to minorities										
<b>Surplus/(Deficit) attributable to municipality</b>	<b>17,171,904</b>	<b>2,250,836</b>	<b>10,327,741</b>	<b>4,966,000</b>	<b>4,966,000</b>	<b>4,965,999</b>	<b>4,965,999</b>	<b>8,274,000</b>	<b>7,499,000</b>	<b>7,483,000</b>
Share of surplus/ (deficit) of associate										
<b>Surplus/(Deficit) for the year</b>	<b>17,171,904</b>	<b>2,250,836</b>	<b>10,327,741</b>	<b>4,966,000</b>	<b>4,966,000</b>	<b>4,965,999</b>	<b>4,965,999</b>	<b>8,274,000</b>	<b>7,499,000</b>	<b>7,483,000</b>

## Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue is R39.7 million in 2012/13 and escalates to R44.9 million by 2014/15. This represents a year-on-year increase of 8.49 per cent for the 2013/14 financial year and 11.56 per cent for the 2014/15 financial year.
2. Revenue to be generated from property rates is R4.5 million in the 2012/13 financial year and increases to R5.2 million by 2014/15 which represents 11.4 per cent of the operating revenue base of the municipality and therefore remains a significant funding source. Tariff increases have been factored in at 10 per cent and 8 per cent for each of the outer years of the MTREF.



3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the municipality totalling R16.1 million for the 2012/13 financial year and increasing to R21.9 million by 2014/15. For the 2012/13 financial year services charges amount to 40.64 per cent of the total revenue base and grows by 8 per cent per annum over the medium-term. This growth can mainly be attributed to the increase in the bulk price of electricity.

4. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that in real terms the grants receipts from national government are declining as a percentage of total revenue over the MTREF from 40.06 per cent to 34.62 per cent in 2014/15. The percentage share of this revenue source declines due to the more rapid relative growth in service charge revenues. It still remains the second highest source of cash income for the municipality. This means that the municipality becomes more dependant on Government for funding of operational costs.

Bulk purchases have significantly increased over the 2008/09 to 2014/15 period escalating from R2.7 million to R11 million. These increases can be attributed to the substantial increase in the cost of bulk electricity from Eskom.

MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Capital expenditure - Vote</b>										
<b>Single-year expenditure to be appropriated</b>										
EXECUTIVE AND COUNCIL	-	-	-	-	-	-	-	-	-	-
BUDGET AND TREASURY OFFICE	30,050	208,267	534,991	2,000,000	-	-	-	-	2,000,000	-
CORPORATE SERVICES	-	-	-	-	-	-	-	-	-	-
PLANNING AND DEVELOPMENT	-	-	-	-	-	-	-	-	-	-
HEALTH	-	-	-	-	-	-	-	-	-	-
COMMUNITY AND SOCIAL SERVICES	105,211	105,749	54,072	-	-	-	-	-	100,000	-
HOUSING	-	-	-	-	-	-	-	-	-	-
PUBLIC SAFETY	-	-	-	-	-	-	-	-	-	-
SPORT AND RECREATION	-	38,700	-	-	-	-	-	-	-	5,683,000
ENVIRONMENTAL PROTECTION	-	-	-	-	-	-	-	-	-	-
SOLID WASTE MANAGEMENT	-	-	1,377,431	-	-	-	-	-	7,999,000	2,000,000
WASTE WATER MANAGEMENT	11,642,536	2,468,875	1,346,926	3,000,000	2,500,000	2,500,000	2,500,000	-	-	-
ROAD TRANSPORT	2,315,718	1,841,631	4,316,907	2,892,000	5,392,000	5,392,000	5,392,000	9,574,000	-	-
WATER	3,620,504	567,768	2,036,999	-	-	-	-	-	-	3,000,000
ELECTRICITY	2,430	20,662	2,939,053	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>	<b>17,716,449</b>	<b>5,251,652</b>	<b>12,606,379</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>
<b>Total Capital Expenditure - Vote</b>	<b>17,716,449</b>	<b>5,251,652</b>	<b>12,606,379</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>
<b>Capital Expenditure - Standard</b>										
<b>Governance and administration</b>	<b>30,050</b>	<b>208,267</b>	<b>534,991</b>	<b>2,000,000</b>	-	-	-	-	<b>2,000,000</b>	-
Executive and council	-	-	-	-	-	-	-	-	-	-
Budget and treasury office	30,050	208,267	534,991	2,000,000	-	-	-	-	2,000,000	-
Corporate services	-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>	<b>105,211</b>	<b>144,449</b>	<b>54,072</b>	-	-	-	-	-	<b>100,000</b>	<b>5,683,000</b>
Community and social services	105,211	105,749	54,072	-	-	-	-	-	100,000	-
Sport and recreation	-	38,700	-	-	-	-	-	-	-	5,683,000
Public safety	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>	<b>2,315,718</b>	<b>1,841,631</b>	<b>4,316,907</b>	<b>2,892,000</b>	<b>5,392,000</b>	<b>5,392,000</b>	<b>5,392,000</b>	<b>9,574,000</b>	-	-
Planning and development	-	-	-	-	-	-	-	-	-	-
Road transport	2,315,718	1,841,631	4,316,907	2,892,000	5,392,000	5,392,000	5,392,000	9,574,000	-	-
Environmental protection	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>	<b>15,265,470</b>	<b>3,057,305</b>	<b>7,700,410</b>	<b>3,000,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	-	<b>7,999,000</b>	<b>5,000,000</b>
Electricity	2,430	20,662	2,939,053	-	-	-	-	-	-	-
Water	3,620,504	567,768	2,036,999	-	-	-	-	-	-	3,000,000
Waste water management	11,642,536	2,468,875	1,346,926	3,000,000	2,500,000	2,500,000	2,500,000	-	-	-
Waste management	-	-	1,377,431	-	-	-	-	-	7,999,000	2,000,000
<b>Total Capital Expenditure - Standard</b>	<b>17,716,449</b>	<b>5,251,652</b>	<b>12,606,379</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>
<b>Funded by:</b>										
National Government	17,568,358	5,202,222	12,538,615	7,892,000	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000
Provincial Government	100,211	-	54,072	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	<b>17,668,569</b>	<b>5,202,222</b>	<b>12,592,687</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>
<b>Public contributions &amp; donations</b>										
<b>Borrowing</b>										
<b>Internally generated funds</b>	<b>47,880</b>	<b>49,430</b>	<b>13,692</b>							
<b>Total Capital Funding</b>	<b>17,716,449</b>	<b>5,251,652</b>	<b>12,606,379</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>

#### Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

2. Single-year capital expenditure has been appropriated at R9.57 million for the 2012/13 financial year and remains relatively constant over the MTREF at levels of R10.09 million and R10.68 million respectively for the two outer years.

3. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the municipality. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.

5. The capital programme is funded from national and provincial grants and transfers.

MBRR Table A6 - Budgeted Financial Position

Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>ASSETS</b>										
<b>Current assets</b>										
Cash	394,454	283,025	13,151	960,690	960,690	960,690	960,690	2,032,153	1,851,598	1,356,243
Call investment deposits	34,708,361	28,969,249	21,134,211	21,134,212	21,134,212	21,134,212	21,134,212	21,134,211	21,134,211	21,134,211
Consumer debtors	2,603,466	1,636,778	2,514,612	2,363,621	2,363,621	2,363,620	2,363,620	3,949,501	5,920,585	8,240,647
Other debtors	6,690	9,038	10,634	10,634	10,634	10,634	10,634	10,634	10,634	10,634
Current portion of long-term receivables	8,032	8,360	6,633	6,633	6,633	6,633	6,633	6,633	6,633	6,633
Inventory										
<b>Total current assets</b>	<b>37,721,003</b>	<b>30,906,450</b>	<b>23,679,241</b>	<b>24,475,790</b>	<b>24,475,790</b>	<b>24,475,789</b>	<b>24,475,789</b>	<b>27,133,132</b>	<b>28,923,661</b>	<b>30,748,368</b>
<b>Non current assets</b>										
Long-term receivables	70,286	66,371	64,028	55,996	55,996	55,996	55,996	47,964	39,932	31,900
Investments										
Investment property		10,239,676	10,227,346	10,227,346	10,227,346	10,227,346	10,227,346	10,227,346	10,227,346	10,227,346
Investment in Associate										
Property, plant and equipment	90,856,461	71,396,532	81,274,883	85,809,883	85,809,883	85,809,883	85,809,883	92,248,706	98,742,252	105,254,943
Agricultural										
Biological										
Intangible	864	5,057	155,349	155,349	155,349	155,349	155,349	155,349	155,349	155,349
Other non-current assets										
<b>Total non current assets</b>	<b>90,927,611</b>	<b>81,707,636</b>	<b>91,721,606</b>	<b>96,248,574</b>	<b>96,248,574</b>	<b>96,248,574</b>	<b>96,248,574</b>	<b>102,679,365</b>	<b>109,164,879</b>	<b>115,669,538</b>
<b>TOTAL ASSETS</b>	<b>128,648,614</b>	<b>112,614,086</b>	<b>115,400,847</b>	<b>120,724,364</b>	<b>120,724,364</b>	<b>120,724,363</b>	<b>120,724,363</b>	<b>129,812,497</b>	<b>138,088,540</b>	<b>146,417,906</b>
<b>LIABILITIES</b>										
<b>Current liabilities</b>										
Bank overdraft	217,277									
Borrowing	57,746									
Consumer deposits	208,504	225,179	244,389	273,389	273,389	273,389	273,389	302,389	331,389	360,389
Trade and other payables	21,112,940	13,738,803	4,557,491	992,530	992,530	992,530	992,530	1,183,270	1,277,480	1,375,630
Provisions	526,255	1,011,624	1,330,534							
<b>Total current liabilities</b>	<b>22,122,722</b>	<b>14,975,606</b>	<b>6,132,414</b>	<b>1,265,919</b>	<b>1,265,919</b>	<b>1,265,919</b>	<b>1,265,919</b>	<b>1,485,659</b>	<b>1,608,869</b>	<b>1,736,019</b>
<b>Non current liabilities</b>										
Borrowing										
Provisions	3,168,960	4,673,239	5,975,448	7,690,013	7,690,013	7,690,013	7,690,013	8,284,407	8,938,240	9,657,456
<b>Total non current liabilities</b>	<b>3,168,960</b>	<b>4,673,239</b>	<b>5,975,448</b>	<b>7,690,013</b>	<b>7,690,013</b>	<b>7,690,013</b>	<b>7,690,013</b>	<b>8,284,407</b>	<b>8,938,240</b>	<b>9,657,456</b>
<b>TOTAL LIABILITIES</b>	<b>25,291,682</b>	<b>19,648,845</b>	<b>12,107,862</b>	<b>8,955,932</b>	<b>8,955,932</b>	<b>8,955,932</b>	<b>8,955,932</b>	<b>9,770,066</b>	<b>10,547,109</b>	<b>11,393,475</b>
<b>NET ASSETS</b>	<b>103,356,932</b>	<b>92,965,241</b>	<b>103,292,985</b>	<b>111,768,432</b>	<b>111,768,432</b>	<b>111,768,431</b>	<b>111,768,431</b>	<b>120,042,431</b>	<b>127,541,431</b>	<b>135,024,431</b>
<b>COMMUNITY WEALTH/EQUITY</b>										
Accumulated Surplus/(Deficit)	91,211,846	81,200,798	91,771,153	100,246,600	100,246,600	100,246,599	100,246,599	108,520,599	116,019,599	123,502,599
Reserves	12,145,086	11,764,445	11,521,832	11,521,832	11,521,832	11,521,832	11,521,832	11,521,832	11,521,832	11,521,832
Minorities' interests										
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>103,356,931</b>	<b>92,965,243</b>	<b>103,292,985</b>	<b>111,768,432</b>	<b>111,768,432</b>	<b>111,768,431</b>	<b>111,768,431</b>	<b>120,042,431</b>	<b>127,541,431</b>	<b>135,024,431</b>

**Explanatory notes to Table A6 - Budgeted Financial Position**

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councillors and management of the impact of the budget on the statement of financial position (balance sheet).

2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.

3. MBRR Table A6 is supported by an extensive table of notes (SA3 which can be found on pages 64, 65 and 66) providing a detailed analysis of the major components of a number of items, including:

- Call investments deposits;
- Consumer debtors;
- Property, plant and equipment;
- Trade and other payables;
- Provisions non current;
- Changes in net assets; and
- Reserves

4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.

5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

MBRR Table A7 - Budgeted Cash Flow Statement

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
	<b>Receipts</b>										
	Ratepayers and other	15,699,327	13,912,404	9,353,260	20,254,787	22,457,924	22,701,642	22,701,642	21,101,643	24,182,189	27,058,175
	Government - operating	19,669,494	12,597,889	16,999,850	13,617,000	13,617,000	13,617,000	13,617,000	15,906,000	15,167,834	16,266,348
	Government - capital	17,267,755	5,202,223	12,592,430	7,892,000	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000
	Interest	1,667,689	1,747,805	1,119,651	1,300,300	1,300,300	1,217,854	1,217,854	1,300,300	1,365,315	1,433,581
	Dividends										
	<b>Payments</b>										
	Suppliers and employees	(46,551,679)	(27,975,386)	(28,255,375)	(27,002,537)	(29,205,674)	(29,366,946)	(29,366,946)	(30,104,609)	(32,978,573)	(36,457,058)
	Finance charges	(349,973)	(290,205)	(434,488)				-			
	Transfers and Grants	(4,324,209)	(5,733,259)	(6,888,136)	(7,259,043)	(7,259,043)	(7,259,043)	(7,259,043)	(7,168,903)	(7,953,903)	(8,832,903)
	<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>3,078,403</b>	<b>(538,529)</b>	<b>4,487,192</b>	<b>8,802,507</b>	<b>8,802,507</b>	<b>8,802,507</b>	<b>8,802,507</b>	<b>10,608,431</b>	<b>9,881,862</b>	<b>10,151,143</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
	<b>Receipts</b>										
	Proceeds on disposal of PPE	55,549		13,806							
	Decrease (Increase) in non-current debtors	7,718	8,032	8,360	8,032	8,032	8,032	8,032	8,032	8,032	8,032
	Decrease (increase) other non-current receivables	2,026						-			
	Decrease (increase) in non-current investments										
	<b>Payments</b>										
	Capital assets	(17,716,449)	(5,257,877)	(12,633,480)	(7,892,000)	(7,892,000)	(7,892,000)	(7,892,000)	(9,574,000)	(10,099,000)	(10,683,000)
	<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(17,651,157)</b>	<b>(5,249,845)</b>	<b>(12,611,314)</b>	<b>(7,883,968)</b>	<b>(7,883,968)</b>	<b>(7,883,968)</b>	<b>(7,883,968)</b>	<b>(9,565,968)</b>	<b>(10,090,968)</b>	<b>(10,674,968)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
	<b>Receipts</b>										
	Short term loans										
	Borrowing long term/refinancing										
	Increase (decrease) in consumer deposits	14,905	16,675	19,210	29,000	29,000	29,000	29,000	29,000	29,000	29,000
	<b>Payments</b>										
	Repayment of borrowing	(170,619)	(78,843)					-	-	-	-
	<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(155,714)</b>	<b>(62,168)</b>	<b>19,210</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>
	<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>(14,728,467)</b>	<b>(5,850,542)</b>	<b>(8,104,912)</b>	<b>947,539</b>	<b>947,539</b>	<b>947,539</b>	<b>947,539</b>	<b>1,071,463</b>	<b>(180,106)</b>	<b>(494,825)</b>
	Cash/cash equivalents at the year begin:	49,831,282	35,102,815	29,252,273	21,147,361	21,147,361	21,147,361	21,147,361	22,094,900	23,166,363	22,986,257
	Cash/cash equivalents at the year end:	35,102,815	29,252,273	21,147,361	22,094,900	22,094,900	22,094,900	22,094,900	23,166,363	22,986,257	22,491,432

## Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.

2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

3. It can be seen that the cash levels of the municipality fell significantly over the 2008/09 to 2010/11 period owing directly to a net decrease in cash for the 2008/09 financial year of R14.2 million, R5.8 million for the 2009/10 financial year and R8.1 million for the 2010/11 financial year. This was mainly due to unspending of conditional grants

4. The approved 2011/12 MTREF provide for a net increase in cash of R0.9 million for the 2011/12 financial year.

**MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Cash and investments available</b>										
Cash/cash equivalents at the year end	35,102,815	29,252,273	21,147,361	22,094,900	22,094,900	22,094,900	22,094,900	23,166,363	22,986,257	22,491,432
Other current investments > 90 days	(217,277)	1	1	2	2	2	2	1	(448)	(978)
Non current assets - Investments	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>	<b>34,885,538</b>	<b>29,252,274</b>	<b>21,147,362</b>	<b>22,094,902</b>	<b>22,094,902</b>	<b>22,094,902</b>	<b>22,094,902</b>	<b>23,166,364</b>	<b>22,985,809</b>	<b>22,490,454</b>
<b>Application of cash and investments</b>										
Unspent conditional transfers	16,040,469	13,097,173	3,509,447	-	-	-	-	-	-	-
Unspent borrowing										
Statutory requirements										
Other working capital requirements	11,996	(842,040)	(310,991)	(1,651,800)	(1,650,800)	(1,650,800)	(1,650,800)	(2,801,600)	(4,530,100)	(6,585,700)
Other provisions										
Long term investments committed	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investme	12,105,185	11,709,994	11,467,382	11,467,382	11,467,382	11,467,382	11,467,382	11,467,382	11,467,382	11,467,382
<b>Total Application of cash and investmen</b>	<b>28,157,649</b>	<b>23,965,127</b>	<b>14,665,838</b>	<b>9,815,582</b>	<b>9,816,582</b>	<b>9,816,582</b>	<b>9,816,582</b>	<b>8,665,782</b>	<b>6,937,282</b>	<b>4,881,682</b>
<b>Surplus(shortfall)</b>	<b>6,727,888</b>	<b>5,287,148</b>	<b>6,481,524</b>	<b>12,279,320</b>	<b>12,278,320</b>	<b>12,278,320</b>	<b>12,278,320</b>	<b>14,500,582</b>	<b>16,048,527</b>	<b>17,608,772</b>

**Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be “funded”.
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the period 2008/09 to 2011/12 the surplus grows from R6.7 million to R17.6 million.
6. As part of the budgeting and planning guidelines that informed the compilation of the 2012/13 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.

MBRR Table A9 - Asset Management

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R</b>									
<b>CAPITAL EXPENDITURE</b>									
<b>Total New Assets</b>	12,081,779	721,799	193,061	3,000,000	2,500,000	2,500,000	-	2,100,000	1,000,000
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	1,000,000
Infrastructure - Sanitation	11,642,536	-	-	3,000,000	2,500,000	2,500,000	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	2,000,000	-
Infrastructure	11,642,536	-	-	3,000,000	2,500,000	2,500,000	-	2,000,000	1,000,000
Community	385,479	-	-	-	-	-	-	100,000	-
Heritage assets	5,000	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	48,764	709,160	-	-	-	-	-	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	12,639	193,061	-	-	-	-	-	-
<b>Total Renewal of Existing Assets</b>	5,634,670	4,529,853	12,413,318	4,892,000	5,392,000	5,392,000	9,574,000	7,999,000	9,683,000
Infrastructure - Road transport	2,014,166	1,724,789	4,316,907	2,892,000	5,392,000	5,392,000	9,574,000	-	-
Infrastructure - Electricity	-	-	2,939,053	-	-	-	-	-	-
Infrastructure - Water	3,620,504	567,768	2,036,999	-	-	-	-	-	2,000,000
Infrastructure - Sanitation	-	2,237,296	1,346,926	-	-	-	-	-	-
Infrastructure - Other	-	-	1,377,431	2,000,000	-	-	-	7,999,000	2,000,000
Infrastructure	5,634,670	4,529,853	12,017,317	4,892,000	5,392,000	5,392,000	9,574,000	7,999,000	4,000,000
Community	-	-	54,072	-	-	-	-	-	5,683,000
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	341,930	-	-	-	-	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>									
Infrastructure - Road transport	2,014,166	1,724,789	4,316,907	2,892,000	5,392,000	5,392,000	9,574,000	-	-
Infrastructure - Electricity	-	-	2,939,053	-	-	-	-	-	-
Infrastructure - Water	3,620,504	567,768	2,036,999	-	-	-	-	-	3,000,000
Infrastructure - Sanitation	11,642,536	2,237,296	1,346,926	3,000,000	2,500,000	2,500,000	-	-	-
Infrastructure - Other	-	-	1,377,431	2,000,000	-	-	-	9,999,000	2,000,000
Infrastructure	17,277,206	4,529,853	12,017,317	7,892,000	7,892,000	7,892,000	9,574,000	9,999,000	5,000,000
Community	385,479	-	54,072	-	-	-	-	100,000	5,683,000
Heritage assets	5,000	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	48,764	709,160	341,930	-	-	-	-	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	12,639	193,061	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	<b>17,716,449</b>	<b>5,251,652</b>	<b>12,606,379</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>



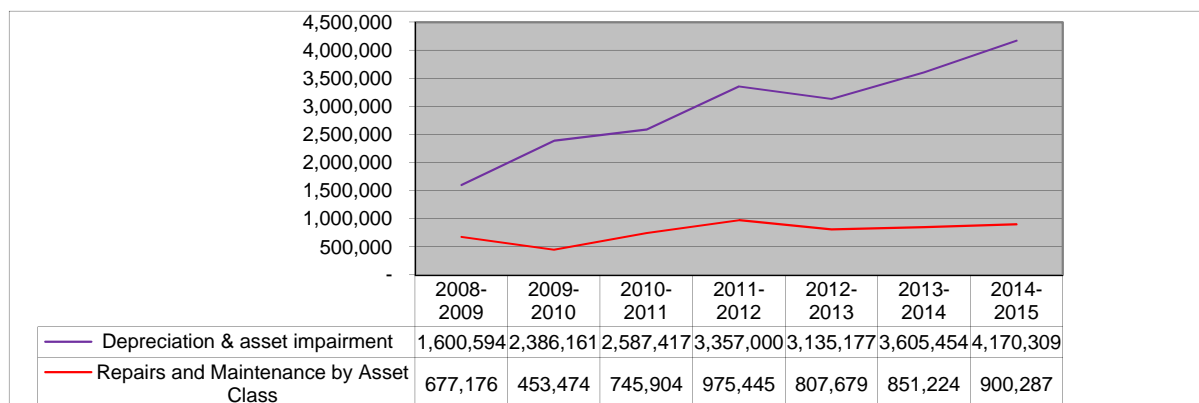
MBRR Table A9 - Asset Management

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>										
	Infrastructure - Road transport	4,505,920	6,817,675	10,762,455	13,194,001	15,604,961	15,609,697	24,355,933	23,497,935	22,602,405
	Infrastructure - Electricity	2,867,008	1,282,290	4,177,702	4,037,545	4,035,598	4,036,822	3,904,136	3,766,604	3,623,055
	Infrastructure - Water	17,128,624	10,907,581	12,459,497	11,770,596	12,035,687	12,039,340	11,643,619	11,233,444	13,690,993
	Infrastructure - Sanitation	16,170,660	15,317,059	17,428,914	19,323,127	19,251,031	19,256,874	18,624,406	17,968,315	17,283,524
	Infrastructure - Other	45,607,183	30,635,453	30,791,390	32,020,552	29,419,399	29,403,599	28,436,642	37,081,647	37,592,203
	Infrastructure	86,279,396	64,960,059	75,619,959	80,345,822	80,346,677	80,346,333	86,964,737	93,547,946	94,792,181
	Community	2,201,496	3,031,176	2,904,233	2,806,297	2,805,446	2,806,297	2,714,057	2,714,925	8,077,872
	Heritage assets	-	14,900	14,900	14,398	14,394	14,398	13,925	13,435	12,923
	Investment properties	-	10,239,676	10,227,346	10,227,346	10,227,346	10,227,346	10,227,346	10,227,346	10,227,346
	Other assets	2,375,569	3,390,397	2,735,792	2,643,367	2,643,367	2,642,856	2,555,988	2,465,947	2,371,968
	Agricultural Assets	-	-	-	-	-	-	-	-	-
	Biological assets	-	-	-	-	-	-	-	-	-
	Intangibles	864	5,057	155,349	155,349	155,349	155,349	155,349	155,349	155,349
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>		<b>90,857,325</b>	<b>81,641,265</b>	<b>91,657,578</b>	<b>96,192,578</b>	<b>96,192,578</b>	<b>96,192,578</b>	<b>102,631,401</b>	<b>109,124,947</b>	<b>115,637,638</b>
<b>EXPENDITURE OTHER ITEMS</b>										
	<b>Depreciation &amp; asset impairment</b>	<b>1,600,594</b>	<b>2,386,161</b>	<b>2,587,417</b>	<b>3,357,000</b>	<b>3,357,000</b>	<b>3,357,000</b>	<b>3,135,177</b>	<b>3,605,454</b>	<b>4,170,309</b>
	<b>Repairs and Maintenance by Asset Class</b>	<b>677,176</b>	<b>453,474</b>	<b>745,904</b>	<b>769,945</b>	<b>975,445</b>	<b>759,075</b>	<b>807,679</b>	<b>851,224</b>	<b>900,287</b>
	Infrastructure - Road transport	37,450	28,449	73,425	31,000	65,500	37,499	53,000	55,650	58,435
	Infrastructure - Electricity	99,927	42,394	160,666	81,500	81,500	100,712	91,000	98,050	109,066
	Infrastructure - Water	55,147	40,421	55,924	74,000	114,000	83,093	85,000	89,400	93,871
	Infrastructure - Sanitation	5,259	10,373	16,398	155,800	155,800	86,060	80,000	84,000	88,200
	Infrastructure - Other	17,066	3,760	33,898	8,000	21,000	1,856	8,000	8,400	8,820
	Infrastructure	214,849	125,397	340,311	350,300	437,800	309,218	317,000	335,500	358,392
	Community	32,833	59,852	21,908	79,600	92,600	53,400	70,400	73,921	77,620
	Heritage assets	-	-	-	4,000	4,000	-	-	-	-
	Investment properties	-	-	-	-	-	-	-	-	-
	Other assets	429,494	268,225	383,685	336,045	441,045	396,456	420,279	441,803	464,275
<b>TOTAL EXPENDITURE OTHER ITEMS</b>		<b>2,277,770</b>	<b>2,839,635</b>	<b>3,333,321</b>	<b>4,126,945</b>	<b>4,332,445</b>	<b>4,116,075</b>	<b>3,942,856</b>	<b>4,456,678</b>	<b>5,070,596</b>
	% of capital exp on renewal of assets	46.6%	627.6%	6429.7%	163.1%	215.7%	215.7%	0.0%	380.9%	968.3%
	Renewal of Existing Assets as % of deprecn"	352.0%	189.8%	479.8%	145.7%	160.6%	160.6%	305.4%	221.9%	232.2%
	R&M as a % of PPE	0.7%	0.6%	0.9%	0.9%	1.1%	0.9%	0.9%	0.9%	0.9%
	Renewal and R&M as a % of PPE	7.0%	6.0%	14.0%	6.0%	7.0%	6.0%	10.0%	8.0%	9.0%

## Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations for providing for new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The municipality meets the first recommendation, but fails to do so with repairs and maintenance.



MBRR Table A10 - Basic Service Delivery Measurement

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	<b>Household service targets (000)</b>									
	<b>Water:</b>									
	Piped water inside dwelling	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188
	Piped water inside yard (but not in dwelling)	806	806	806	806	806	806	806	806	806
	Using public tap (at least min.service level)	70	70	70	70	70	70	70	70	70
	Other water supply (at least min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064
	Using public tap (< min.service level)									
	Other water supply (< min.service level)									
	No water supply									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>
	<b>Sanitation/sewerage:</b>									
	Flush toilet (connected to sewerage)	-	665	665	665	665	665	665	665	665
	Flush toilet (with septic tank)	994	994	994	994	994	994	994	994	994
	Chemical toilet									
	Pit toilet (ventilated)	335	335	335	335	335	335	335	335	335
	Other toilet provisions (> min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	1,329	1,994	1,994	1,994	1,994	1,994	1,994	1,994	1,994
	Bucket toilet	735	70	70	70	70	70	70	70	70
	Other toilet provisions (< min.service level)									
	No toilet provisions									
	<i>Below Minimum Service Level sub-total</i>	735	70	70	70	70	70	70	70	70
	<b>Total number of households</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>
	<b>Energy:</b>									
	Electricity (at least min.service level)	831	831	831	831	831	831	831	831	831
	Electricity - prepaid (min.service level)	907	907	907	907	907	907	907	907	907
	<i>Minimum Service Level and Above sub-total</i>	1,738	1,738	1,738	1,738	1,738	1,738	1,738	1,738	1,738
	Electricity (< min.service level)									
	Electricity - prepaid (< min. service level)									
	Other energy sources	326	326	326	326	326	326	326	326	326
	<i>Below Minimum Service Level sub-total</i>	326	326	326	326	326	326	326	326	326
	<b>Total number of households</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>
	<b>Refuse:</b>									
	Removed at least once a week	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064
	<i>Minimum Service Level and Above sub-total</i>	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064
	Removed less frequently than once a week									
	Using communal refuse dump									
	Using own refuse dump									
	Other rubbish disposal									
	No rubbish disposal									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>	<b>2,064</b>
	<b>Households receiving Free Basic Service</b>									
	Water (6 kilolitres per household per month)	1,264	1,264	1,264	1,367	1,367	1,367	1,367	1,367	1,367
	Sanitation (free minimum level service)	1,241	1,264	1,264	1,367	1,367	1,367	1,367	1,367	1,367
	Electricity/other energy (50kwh per household)	745	991	991	1,091	1,091	1,091	1,091	1,091	1,091
	Refuse (removed at least once a week)	1,264	1,264	1,264	1,367	1,367	1,367	1,367	1,367	1,367
	<b>Cost of Free Basic Services provided (R)</b>									
	Water (10 kilolitres per household per month)	1,072,224	1,310,515	1,496,930	1,570,191	1,570,191	1,570,191	365,809	451,110	490,480
	Sanitation (free sanitation service)	400,313	500,391	1,199,236	1,259,221	1,259,221	1,259,221	2,925,817	3,267,513	3,651,530
	Electricity/other energy (50kwh per household)	183,897	277,698	414,317	443,172	443,172	443,172	595,686	752,790	916,440
	Refuse (removed once a week)	1,037,079	1,320,374	1,518,468	1,594,460	1,594,460	1,594,460	1,529,181	1,684,363	1,831,343
	<b>Total cost of FBS provided (minimum soc</b>	<b>2,693,513</b>	<b>3,408,979</b>	<b>4,628,951</b>	<b>4,867,044</b>	<b>4,867,044</b>	<b>4,867,044</b>	<b>5,416,494</b>	<b>6,155,775</b>	<b>6,889,793</b>

MBRR Table A10 - Basic Service Delivery Measurement

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Highest level of free service provided</b>									
Property rates (R'000 value threshold)	-	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Water (kilolitres per household per month)	6	6	6	10	10	10	10	10	10
Sanitation (kilolitres per household per month)									
Sanitation (Rand per household per month)	65	155	155	163	163	163	172	171	179
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	87	100	100	105	105	105	105	110	116
<b>Revenue cost of free services provided (R'000)</b>									
Property rates (R15 000 threshold rebate)		303,360	303,360	328,080	328,080	328,080	377,292	433,886	498,887
Property rates (other exemptions, reductions and rebates)									
Water	1,310,515	1,495,564.80	1,570,191.36	1,873,172.76	1,873,173	1,873,173	1,986,196.32	2,105,289.36	2,421,394.44
Sanitation	500,391	1,199,236	1,259,221	1,334,763	1,334,763	1,334,763	1,414,872	1,499,780	1,724,782
Electricity/other energy	298,155	406,515	456,247	670,166	670,166	670,166	433,097	505,280	584,025
Refuse	1,320,374	1,518,468	1,594,460	1,827,898	1,827,898	1,827,898	1,937,640	2,053,945	2,362,012
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other	103,738	145,483	200,021	329,734	329,734	329,734	401,100	399,334	399,334
<b>Total revenue cost of free services provided (total social package)</b>	<b>3,533,174</b>	<b>5,068,627</b>	<b>5,383,500</b>	<b>6,363,813</b>	<b>6,363,813</b>	<b>6,363,813</b>	<b>6,550,198</b>	<b>6,997,514</b>	<b>7,990,434</b>

## Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

2. The municipality has no significant backlogs

a. Water services – Every citizen has at least RDP services.

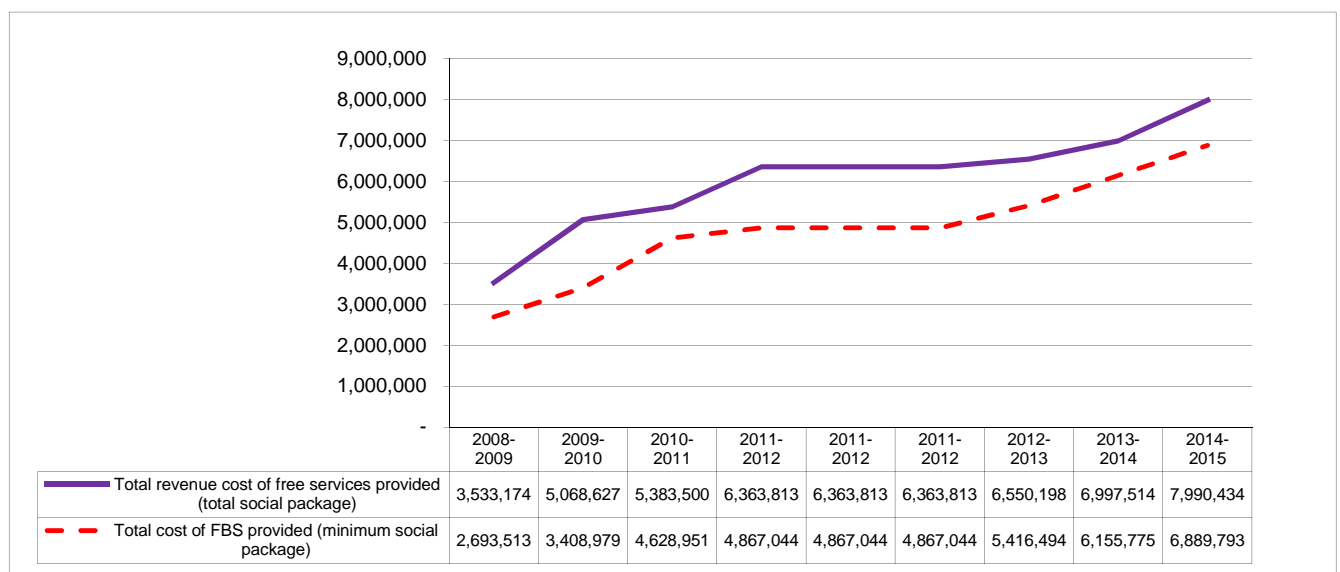
b. Sanitation services – backlog will be reduced by over 70 households during the budget year. The number of households with bucket system will be eradicated by 2012/13. These buckets are used in the informal settlement.

c. Electricity services – backlog will be reduced by 70 households. These households are situated in an Eskom distribution area. Where electricity can not be provided, wood and paraffin is provided as fuel.

d. Refuse services – No backlogs are encountered with this service.

3. The budget provides for 1 367 households to be registered as indigent in 2012/13, and therefore entitled to receiving Free Basic Services. A few poor people may migrate into the municipal area, but it will have no significant influence.

4. It is anticipated that these Free Basic Services will cost the municipality R5.4 million in 2012/13, increasing to R6.9 million in 2014/15. This is covered by the municipality's equitable share allocation from National Government.



## Part 2 –Supporting Documentation

### 2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and management of the municipality meeting under the chair of the Mayor.

The primary aim of the Budget Steering Committee is to ensure that the process followed to compile the budget complies with legislation and good budget practices; that there is proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality; that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

#### 2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2011) a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required budget time schedule on 19 July 2011. Key dates applicable to the process were:

By 31 August 2011	- Table before council the schedule of key deadlines for the 2011 - 2012 budget
By 30 November 2011	- Budget Steering Committee meeting - Revise the IDP - Workshop with heads of department - Ask inputs from the community
By 31 January 2012	- Budget Steering Committee meeting - Budget for salaries and wages - Identify capital projects from the IDP
By 28 February 2012	- Budget Steering Committee meeting - Compile draft budget - Set preliminary tariffs - Review budget related policies - Finalise the IDP - Make cash flow projections Finalise the PMS(Measurable Performanc Objectives) Compile the SDBIP
By 31 March 2012	- Budget Steering Committee meeting - Table the draft budget - Prepare and send Treasury questionnaires
By 30 April 2012	- Budget Steering Committee meeting - Consider Treasury and other input/ objections

By 31 May 2012

- Budget Steering Committee meeting
- Finalise the community participation process
- Table the budget for adoption
- Table the SDBIP to be noted by council
- Adopt the budget
- Adopt the IDP
- Adopt amendments to budget related policies

By 30 June 2012

- Mayor approved SDBIP
- All performance management contracts completed and signed
- Prepare and send Treasury questionnaires

### **2.1.2 IDP and Service Delivery and Budget Implementation Plan**

The municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. IDP planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

### **2.1.3 Financial Modelling and Key Planning Drivers**

The following key factors and planning strategies have informed the compilation of the 2012/13 MTREF:

- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e inflation, Eskom increases, household debt)
- The approved 2011/12 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

### **2.1.4 Community Consultation**

The draft 2012/13 MTREF, as tabled before Council on 27 March 2012 for community consultation, was published on the municipality's website, and hard copies were made available at each of the three offices in Carnarvon, Vanwyksvlei and Vosburg.

All documents in the appropriate format (electronic and printed) were provided to National Treasury, and other national and provincial departments in accordance with section 23 of the MFMA, to provide an opportunity for them to make comments.

## 2.2 Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process. Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political office bearers. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the municipality, issues of national and provincial importance should be reflected in the IDP. A clear understanding of such intent is therefore imperative to ensure that the municipality strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP.

The following table highlights the IDP's five strategic objectives for the 2012/13 MTREF and further planning refinements that have directly informed the compilation of the budget:

Table 13 IDP Strategic Objectives

2010/11 Financial Year	2011/12 MTREF
1 Basic Service Delivery	1 Basic Service Delivery 1.1 Sewerage 1.2 Refuse removal 1.3 Electricity Administration 1.4 Electricity Generation 1.5 Electricity Distribution 1.6 Water Storage 1.7 Water Distribution 1.8 Cemetery 1.9 Official Housing 1.10 Main Roads 1.11 Commonage 1.12 Municipal Buildings 1.13 Public Works 1.14 Parks and Gardens 1.15 Pound 1.16 Streets and Pavements 1.17 Swimming Pool 1.18 Airport 1.19 Caravan Park 1.2 Abattoir
2 Good Governance and Public Participation	2 Good Governance and Public Participation 2.1 Executive and Council 2.2 Corporate Services
3 Municipal Financial Viability	3 Municipal Financial Viability 3.1 Rates 3.2 Budget and Treasury Office
4 Municipal Institutional Development and Transformation	4 Municipal Institutional Development and Transformation 4.1 Library 4.2 Health 4.3 Museum 4.4 Nature Reserve 4.5 Clinics
5 Local Economic Development	5 Local Economic Development 5.1 Fire Service 5.2 Civil Defence 5.3 Traffic and licencing

#### Funded Projects

No	Project Description	Funding Source	2012/13 R'000	2013/14 R'000	2014/15 R'000
1.	Upgrading of Streets in all three towns	MIG	9,574		
2.	Tarring of Airstrip in Carnarvon	MIG		2,000	
3.	Upgrading of Refuse Dumps (Carnarvon)	MIG		7,999	2,000
4.	Cemeteries (VWV)	MIG		100	
5.	Sport facilities in Carnarvon	MIG			4,500
6.	Upgrading of Sport Facilities in Vanwyksvlei	MIG			1,183
7.	Upgrading of Electricity network in Carnarvon	MIG			2,000
8.	Upgrading of reservoir in Vosburg	MIG			1,000
9.	<b>Totaal</b>		<b>9,574</b>	<b>10,099</b>	<b>10,683</b>

<b>Unfunded Projects</b>					
<b>No</b>	<b>Project Description</b>	<b>Possible Funding Source</b>	<b>2015/16 R'000</b>	<b>2016/17 R'000</b>	<b>2017/18 R'000</b>
1	Vegetable Gardens	DEAT		500	500
2	Upgrading of Health facilities in Vanwyksvlei	Department of Health		100	300
3	Building of Community Hall - Carnarvon	Department of Social Services		80	900
4	Upgrading of Health Facilities in Carnarvon	Depart. of Health			500
5	Tree Project in Vosburg	DWAF	500	1,000	
6	Tarring of Carnarvon/Vanwyksvlei Road	Department of Transport			90,000
7	Management of Public Transport: Taxi Ranks	Department of Transport		84	160
8	Upgrading of Sanitation in Vanwyksvlei	DHLG & DWAF		100	275
9	Upgrading of playground appliances	Kareeberg Mun.	50	100	
10	Refuse bins Carnarvon/Vosburg	Kareeberg Mun.		100	
11	Monitoring of Water losses	DHLG & DWAF		105	
12	Extension of Water network in Carnarvon	DHLG & DWAF			400
13	Water pipeline Between Vanwyksvlei and Copperton	DHLG & DWAF			35,000
14	Rural Development: Farm dwellers Services	Kareeberg Municipality		150	150
15	Housing	Department of Housing			4,790
16	Adult Education: ABET	Department of Education		150	150
17	Crèche in Vosburg	Department of Education		250	
18	Replacement of Assets	Kareeberg Municipality	800	1,470	1,470
19	Adult education	Education			500
20	Crèche (Carnarvon)	Social Services			500
21	Crèche (Schietfontein)	Social Services			250
22	Olivetree project	DBSA	200	1,000	
23	Addisioal commonage	Department of Agriculture			5,000
24	Tourism Centre	Department of Tourism		600	
25	Ablution facilities for hawkers	MIG	100	600	
26	Survey of erven (Carnarvon)	MIG	500		
27	Upgrading of waternetwork in all three towns	MIG	500	500	500
28	Upgrading of commonage	Department of Agriculture	2,000		
29	Fire Brigade Truck	MIG		500	
30	Streetlights in Schietfontein	MIG		500	



**MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue**

Strategic Objective  R	Goal	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Basic Service Delivery	Sewerage	4,137,592	2,173,789	2,251,070	2,391,118	2,391,118	2,365,223	2,365,223	2,615,933	2,911,447	3,405,998
Basic Service Delivery	Refuse removal	-	2,471,309	2,585,291	2,740,655	2,740,655	2,861,225	2,861,225	3,049,609	3,539,314	4,092,819
Basic Service Delivery	Electricity Administration	4,053,099	4,793,857	5,840,750	6,738,523	6,738,523	6,888,134	6,888,134	7,567,234	8,932,722	9,950,829
Basic Service Delivery	Electricity Generation	-	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Electricity Distribution	-	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Water Storage	2,951,850	3,301,174	3,426,488	3,633,905	3,633,905	3,729,688	3,729,688	3,881,454	4,710,164	5,483,350
Basic Service Delivery	Water Distribution	-	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Cemetery	5,415	5,670	6,195	5,920	5,920	7,200	7,200	5,920	6,216	6,527
Basic Service Delivery	Official Housing	2,400	2,520	2,640	2,760	2,760	2,760	2,760	2,904	3,049	3,201
Basic Service Delivery	Main Roads	-	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Commonage	363,987	387,120	387,155	361,838	361,838	361,763	361,763	361,838	379,930	398,925
Basic Service Delivery	Municipal Buildings	41,529	39,029	35,351	30,732	30,732	32,582	32,582	31,532	33,109	34,765
Basic Service Delivery	Public Works	1,667	120	540	100	100	360	360	100	105	110
Basic Service Delivery	Parks and Gardens	700	700	700	700	700	700	700	700	735	772
Basic Service Delivery	Pound	160	1,090	780	705	705	2,890	2,890	705	740	777
Basic Service Delivery	Streets and Pavements	-	-	-	400	400	-	-	400	420	441
Basic Service Delivery	Swimming Pool	4,914	9,946	8,464	9,000	9,000	14,508	14,508	9,000	9,450	9,923
Basic Service Delivery	Airport	300	300	300	300	300	300	300	300	315	331
Basic Service Delivery	Caravan Park	7,260	3,090	8,200	3,100	3,100	5,027	5,027	3,100	3,255	3,418
Basic Service Delivery	Abattoir	-	-	-	-	-	-	-	-	-	-
Good Governance and Public Participation	Executive and Council	37,819,778	18,488,156	29,027,036	20,108,809	22,311,946	22,230,975	22,230,975	22,923,669	23,941,358	25,777,331
Good Governance and Public Participation	Corporate Services	-	-	-	-	-	-	-	-	-	-
Municipal Financial Viability	Rates	2,688,654	3,997,838	4,634,745	5,728,471	5,728,471	5,615,109	5,615,109	7,417,891	6,698,850	6,857,408
Municipal Financial Viability	Budget and Treasury	317,563	1,209,156	2,418,955	1,197,465	1,197,465	1,204,950	1,204,950	1,397,465	1,512,338	1,627,956
Municipal Institutional Development and	Library	693	1,099	1,102	730	730	778	778	730	767	805
Municipal Institutional Development and	Health	-	-	200	-	-	-	-	-	-	-
Municipal Institutional Development and	Museum	-	-	-	-	-	-	-	-	-	-
Municipal Institutional Development and	Nature Reserve	10,400	38,700	27,100	5,100	5,100	5,000	5,000	5,100	5,430	5,755
Municipal Institutional Development and	Clinics	-	-	-	-	-	-	-	-	-	-
Local Economic Development	Fire Service	-	-	-	-	-	-	-	-	-	-
Local Economic Development	Civil Defence	-	-	-	-	-	-	-	-	-	-
Local Economic Development	Traffic and licencing	17,820	7,420	7,100	8,280	8,280	3,850	3,850	1,500	1,500	1,575
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>52,425,781</b>	<b>36,932,082</b>	<b>50,670,162</b>	<b>42,968,611</b>	<b>45,171,748</b>	<b>45,333,021</b>	<b>45,333,021</b>	<b>49,277,084</b>	<b>52,691,215</b>	<b>57,663,017</b>

MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

Strategic Objective	Goal	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Basic Service Delivery	Sewerage	3,386,279	1,917,141	4,123,951	2,757,773	2,757,773	2,205,491	2,205,491	2,388,575	2,632,018	2,904,226
Basic Service Delivery	Refuse removal	-	2,156,320	566,745	2,479,847	2,604,847	2,465,633	2,465,633	2,308,925	2,460,125	2,586,723
Basic Service Delivery	Electricity Administration	205,110	117,901	116,533	160,723	160,723	128,611	128,611	153,552	160,380	167,260
Basic Service Delivery	Electricity Generation	2,876,027	3,815,471	4,808,591	5,636,831	6,336,831	6,093,392	6,093,392	7,030,088	9,002,184	11,066,251
Basic Service Delivery	Electricity Distribution	307,709	285,419	426,504	362,522	362,522	320,094	320,094	356,816	378,212	402,744
Basic Service Delivery	Water Storage	156,296	363,208	525,106	784,670	784,670	483,415	483,415	578,390	751,658	811,254
Basic Service Delivery	Water Distribution	267,565	258,655	341,315	276,416	346,416	322,354	322,354	279,865	295,067	312,505
Basic Service Delivery	Cemetery	66,304	107,751	120,548	127,661	138,661	124,312	124,312	135,251	143,409	150,430
Basic Service Delivery	Official Housing	1,177	1,173	1,198	3,715	3,715	2,877	2,877	3,553	3,685	3,825
Basic Service Delivery	Main Roads	-	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Commonage	160,123	51,769	91,298	78,971	78,971	62,135	62,135	73,207	76,520	81,515
Basic Service Delivery	Municipal Buildings	55,893	137,307	145,116	187,325	200,270	136,152	136,152	153,578	166,350	173,820
Basic Service Delivery	Public Works	1,014,302	1,596,001	1,557,476	1,981,568	2,016,068	2,266,140	2,266,140	2,073,976	2,287,997	2,555,173
Basic Service Delivery	Parks and Gardens	108,253	191,846	250,567	227,701	325,893	323,315	323,315	306,676	323,426	338,112
Basic Service Delivery	Pound	5,478	14,231	33,818	14,884	44,884	35,308	35,308	19,175	15,883	18,102
Basic Service Delivery	Streets and Pavements	304,736	412,110	528,913	655,404	720,404	388,132	388,132	605,290	694,659	803,823
Basic Service Delivery	Swimming Pool	55,230	72,954	73,649	87,716	95,716	50,152	50,152	61,505	57,001	59,469
Basic Service Delivery	Airport	47,197	30,846	70,355	43,088	56,088	34,761	34,761	44,662	46,197	49,895
Basic Service Delivery	Caravan Park	4,736	4,873	7,793	15,810	15,810	2,146	2,146	8,265	8,638	9,030
Basic Service Delivery	Abattoir	20	19	24	537	537	27	27	529	555	582
Good Governance and Public Participation	Executive and Council	20,966,085	16,706,543	18,840,751	15,134,864	15,391,864	16,455,435	16,455,435	15,646,931	16,186,321	17,542,022
Good Governance and Public Participation	Corporate Services	-	1,048,017	1,249,183	1,425,379	1,523,379	1,412,743	1,412,743	1,610,254	1,702,609	1,788,851
Municipal Financial Viability	Rates	-	-	-	-	-	-	-	-	-	-
Municipal Financial Viability	Budget and Treasury Office	4,258,509	4,422,308	5,309,698	4,247,955	4,817,955	5,909,731	5,909,731	5,958,279	6,543,131	7,031,385
Municipal Institutional Development and Transformation	Library	507,686	603,737	676,005	738,440	755,440	648,651	648,651	725,876	768,341	806,578
Municipal Institutional Development and Transformation	Health	11,426	-	1,630	-	-	283	283	-	-	-
Municipal Institutional Development and Transformation	Museum	95,359	36,306	96,922	125,118	125,118	98,135	98,135	124,123	131,509	138,370
Municipal Institutional Development and Transformation	Nature Reserve	84,065	108,955	120,502	125,677	219,177	213,279	213,279	139,043	127,052	134,577
Municipal Institutional Development and Transformation	Clinics	6,824	20,170	19,263	39,479	39,479	10,088	10,088	21,232	22,228	23,274
Local Economic Development	Fire Service	12,511	11,279	13,852	15,998	15,998	14,023	14,023	16,728	17,227	18,793
Local Economic Development	Civil Defence	23,627	4,736	21,917	34,569	34,569	24,899	24,899	35,568	37,971	40,194
Local Economic Development	Traffic and licencing	265,350	184,201	203,198	231,970	231,970	135,312	135,312	143,172	151,862	161,234
		35,253,877	34,681,247	40,342,420	38,002,611	40,205,748	40,367,021	40,367,021	41,003,084	45,192,215	50,180,017

MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

Strategic Objective	Goal	Goal Code	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Basic Service Delivery	Sewerage	A	11,642,536	2,468,875	1,346,926	3,000,000	2,500,000	2,500,000	-	-	-
Basic Service Delivery	Refuse removal	A	-	-	1,377,431	-	-	-	-	7,999,000	2,000,000
Basic Service Delivery	Electricity Administration	A	2,430	20,662	2,939,053	-	-	-	-	-	-
Basic Service Delivery	Electricity Generation	A	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Electricity Distribution	A	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Water Storage	A	-	-	-	-	-	-	-	-	1,000,000
Basic Service Delivery	Water Distribution	A	3,620,504	567,768	2,036,999	-	-	-	-	-	2,000,000
Basic Service Delivery			-	-	-	-	-	-	-	-	-
Basic Service Delivery	Cemetery	A	-	-	-	-	-	-	-	100,000	-
Basic Service Delivery	Official Housing	A	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Main Roads	A	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Commonage	A	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Municipal Buildings	A	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Public Works	A	16,284	116,842	-	-	-	-	-	-	-
Basic Service Delivery	Parks and Gardens	A	-	-	-	-	-	-	-	-	5,683,000
Basic Service Delivery	Pound	A	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Streets and Pavements	A	2,014,166	1,724,789	4,316,907	2,892,000	5,392,000	5,392,000	9,574,000	-	-
Basic Service Delivery	Swimming Pool	A	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Airport	A	-	-	-	2,000,000	-	-	-	2,000,000	-
Basic Service Delivery	Caravan Park	A	-	-	-	-	-	-	-	-	-
Basic Service Delivery	Abattoir	A	-	-	-	-	-	-	-	-	-
Good Governance and Public Participation	Executive and Council	B	-	-	-	-	-	-	-	-	-
Good Governance and Public Participation	Corporate Services	B	-	-	-	-	-	-	-	-	-
Municipal Financial Viability	Rates	C	-	-	-	-	-	-	-	-	-
Municipal Financial Viability	Budget and Treasury Office	C	30,050	208,267	534,991	-	-	-	-	-	-
Municipal Institutional Development and Transformation	Library	D	100,211	105,749	54,072	-	-	-	-	-	-
Municipal Institutional Development and Transformation	Health	D	-	-	-	-	-	-	-	-	-
Municipal Institutional Development and Transformation	Museum	D	5,000	-	-	-	-	-	-	-	-
Municipal Institutional Development and Transformation	Nature Reserve	D	-	38,700	-	-	-	-	-	-	-
Municipal Institutional Development and Transformation	Clinics	D	-	-	-	-	-	-	-	-	-
Local Economic Development	Fire Service	E	-	-	-	-	-	-	-	-	-
Local Economic Development	Civil Defence	E	-	-	-	-	-	-	-	-	-
Local Economic Development	Traffic and licencing	E	285,268	-	-	-	-	-	-	-	-
		E	-	-	-	-	-	-	-	-	-
			17,716,449	5,251,652	12,606,379	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000

## 2.3 Measurable performance objectives and indicators

## MBRR Table SA7 - Measurable performance objectives

Description	Unit of measurement	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Executive and Council - Vote1</b>										
<b>Executive and Council</b>										
Bi-Monthly Council Meetings with a 100% attendance.	Bi - Monthly	100%	100%	100%	100%	100%	100%	100%	100%	100%
Approval revised IDP Plans	31 May 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Approval of Budget 2012/13	31 May 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Approval of the Annual Report 2010/11	31 January 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Comply to Sec. 72 of the MFMA.	01 January 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Implement a Performance Management System.	31 August 2012	100%	100%	100%	100%	100%	100%	100%	100%	100%
Awareness Campaign through:										
Newsletters	Monthly	100%	100%	100%	100%	100%	100%	100%	100%	100%
Public Meetings	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%
Agendas and minutes circulated at least 7 days before the scheduled date and time of the meeting.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Resolutions of Council executed within 60 days.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
The keeping and compilation of minutes of all meetings of the Council and its Committees. (Not later than 7 days after meeting)	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Approval of all standing committee meeting minutes at the next available Council meeting.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Budget and Treasury - Vote2</b>										
<b>Official Housing</b>										
<b>Rates</b>										
Maximum income from rates through valuations ensured.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Commonage</b>										
<b>Municipal Buildings</b>										
To provide maintenance to municipal buildings * 80% to be reacted within 2 hours * 100% to be safeguarded on same day * 50% to be completed within two weeks	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Budget and Treasury Office</b>										
100% invoices paid on time - within 30 days of invoice or statement.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Continuous monitoring of departmental expenditure against budget.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Complying to budget objectives of capital spending.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Effective departmental communication - Attendance of meetings, training.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Capturing of leave forms to prevent losses for council.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
55% Payment percentage	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Delivery of 99% correct accounts	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Monthly closing within (10) working days after month end.	Monthly	100%	100%	100%	100%	100%	100%	100%	100%	100%
Enquiries answered within ten (10) days	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%

NC074 Kareeberg Municipality -		Supporting Table SA7 Measureable performance objectives								
Description	Unit of measurement	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13	Medium Term	Revenue &
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Allocate all indigent subsidies - As per monthly applications	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Balance control accounts within (10) working days after month end.	Monthly	100%	100%	100%	100%	100%	100%	100%	100%	100%
Recover 100% of monies for clearance certificates.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
All salaries and third party payments paid on time	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Discounts 100% utilised	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Investment income according to best quotations	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Month end within (10) working days after month end.	Monthly	100%	100%	100%	100%	100%	100%	100%	100%	100%
Control accounts balanced within (10) working days after month end.	Monthly	100%	100%	100%	100%	100%	100%	100%	100%	100%
Compile and submit to the Municipal Manager a Report on the implementation of the supply chain management policy to be reported to the Council in accordance with the regulations.	Quarterly and Ann	100%	100%	100%	100%	100%	100%	100%	100%	100%
98% Network support service	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
98% Virus control on server	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Keep insurance claims up to date	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Updated and safeguarding of Back-ups	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Implement and Maintain complete asset register according to GRAP	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Financial Statements by 31 August 2012 and submitted to the Auditor-General	31 August 2012	100%	100%	100%	100%	100%	100%	100%	100%	100%
Draw up 2013/ 2014 budget within time frame - Budget time frame by 31 August 12 - Draft budget by 31 March 2013 to Council and final budget submitted to Council by 31 May 2013	31 May 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Ensure that all correspondence marked out to the Financial Segment receives attention within seven (7) working days after receipt from the Registration office.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Monthly reporting in terms of MFMA, DORA PT and NT and other legislative requirements	Monthly - Measure	100%	100%	100%	100%	100%	100%	100%	100%	100%
100% updated creditors database.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Compilation and Implementation of the following policies:										
1) Supply Chain Management policy	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
2) Revised Rates Policy	31 May 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
3) MFMA Policies	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Planning session strategies.	2013/2014Budget	100%	100%	100%	100%	100%	100%	100%	100%	100%
100% Support for the Audit Committee.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Ensure that the recommendations in the External Audit report is successfully implemented.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
100% Finalisation of Internal Audit Queries.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Report on the buildings completed during the previous financial year.	31 July 2012	100%	100%	100%	100%	100%	100%	100%	100%	100%
To ensure the alignment of the IDP objectives be reflected in the municipal budget.	31 May 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Upgrading of roads - Camarvon, Vanwyksvlei and Vosburg.	30 June 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Monitor expenditure/revenue and compare accumulated totals with approved budget amounts.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Ensure true reflection of actual expenditure on all votes.	Continuous	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Ensure all expenditure complies with the Council's Procurement Policy	Continuous	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Maintain and monitor metering equipment in such a manner that it is accurate and reliable	Continuous	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Ensure that all transactions are in compliance with MFMA	Continuous	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Report any expected over expenditure to the Municipal Manager	Continuous	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Report any expected loss of revenue to the Municipal Manager	Continuous	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
<b>Airport</b>										
<b>Abattoir</b>										

NC074 Kareeberg Municipality -		Supporting Table SA7 Measureable performance objectives						2012/13 Medium Term Revenue &		
Description	Unit of measurement	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13		
<b>Corporate Services - Vote3</b>										
<b>Corporate Services</b>										
Ensure that all correspondence marked out to the Administration Segment receives attention within seven (7) working days after receipt from the Registration office.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Incoming correspondence [letters, facsimiles, e-mail, memorandums].	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
100% of all correspondence must be distributed to Officials.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Securities programme – Input and filing of all contracts/ agreements [100%].	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Insertion of amendment pages in Statute Books [100%].	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Promotion of Access to Information Act – Amend Manual / Handle requests [100%].	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Up to date policies systems, procedures, bylaws, contracts and agreements and clear office instructions in place and reviewed annually. Delegation manual in place.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Effective advertising of bids.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Recordkeeping and availability of applicable legislation.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Effective departmental communication - Attendance of meetings, training.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Maintenance of an effective record and registry system.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Administration of Human Resource recruitment and selection.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Effective management of Labour relations issues.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Update of Skills Development Plan	30 June 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Plan is being implemented.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Reclaim all monies due i.t.o. Skills Development Plan.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Report on Employee Equity Plan and submission of report in terms of Legislation to Department of Labour.	30 June 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Development, implementation and Monitoring of an effective communication system - Section 6 of Act 32/2000 refers	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Finalisation and/or implementation of the TASK evaluation results.	30 June 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Administration of Staff establishment and organograms reviewed for efficiency and effectiveness at least quarterly.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Effective functioning of Labour- and Training forums.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Regular meetings.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
To ensure that the development of the 5 year Integrated Development Plan of the Municipality is being conducted in terms of the guidelines stipulated in Chapter 5 of the Municipal Systems Act of 2000.	31 March 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
To facilitate active and structured public participation during the drafting of the IDP Process.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
To record the priority needs of all sectors of the community in the amended IDP document.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Administrative support for Ward committees	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
4 Ward Committee meetings per annum	4 per annum per v	100%	100%	100%	100%	100%	100%	100%	100%	100%
Draft IDP for approval by Council	31 May 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
Facilitate community meetings for Mayor per town.	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%
Compilation of Annual Report and submit to Council	31 January 2013	100%	100%	100%	100%	100%	100%	100%	100%	100%
To deal with disciplinary Hearings.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Planning and Development - Vote4</b>										
<b>Health - Vote5</b>										

NC074 Kareeberg Municipality -		Supporting Table SA7 Measureable performance objectives								
Description	Unit of measurement	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13	Medium Term	Revenue &
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Community and Social Services - Vote6</b>										
<b>Cemetery</b>										
To buy a casket through contractor for pauper burials immediately after notification of the case.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Annual inspection of the cemeteries to determine the availability of space in cemeteries.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Managing maintenance of cemeteries.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Library</b>										
<b>Museum</b>										
<b>Housing - Vote7</b>										
<b>Public Safety - Vote8</b>										
<b>Fire Service</b>										
Administering of Fire equipment.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Civil Defence</b>										
Administer of a Disaster Management Plan	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Pound</b>										
To ensure that all procedures are followed with the pounding	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Sport and Recreation - Vote9</b>										
<b>Nature Reserve</b>										
<b>Parks and Gardens</b>										
<b>Swimming Pool</b>										
Keep Municipal Swimming Pool clean at all times	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Caravan Park</b>										
<b>Environmental Protection - Vote10</b>										
<b>Solid Waste Management - Vote11</b>										
<b>Refuse removal</b>										
The removal of domestic waste at all residences in all residential areas once per week.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
The dumping of all waste at the waste sites and administering the maintenance of the dumping site.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Monitor - Abattoir-waste	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Waste Water Management - Vote12</b>										
<b>Sewerage</b>										
Administer the sewerage tank removal, so that a standard service can be provided to all clients.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Administering the operations of the oxidation ponds in such a way that permit conditions are satisfied.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Manage the operations of the network including the removing of blockages within 36 hours.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Road Transport - Vote13</b>										
<b>Main Roads</b>										
<b>Public Works</b>										
To implement projects for which funding has been secured.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Manage maintenance of assets.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Administer appropriate safety equipment to personnel and ensure that best safety practices are applied.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Complete projects within specifications and budget.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Monthly progress vs expenditure.	Monthly	100%	100%	100%	100%	100%	100%	100%	100%	100%
Managing of personnel - Training in capacity building and legislation.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
Manage the maintenance of the municipal vehicles fleet and equipment.	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%

NC074 Kareeberg Municipality -		Supporting Table SA7 Measureable performance objectives						2012/13 Medium Term Revenue &		
Description	Unit of measurement	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13		
<b>Streets and Pavements</b>										
<i>Attend to major washaways of roads within 24h of notification.</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>The efficient and effective management of maintenance of Storm-water infrastructure and assets</i>										
<i>* 7 days reaction to complaint</i>										
<i>* 14 days reaction to letters and correspondence</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Traffic and licencing</b>										
<b>Water - Vote14</b>										
<b>Water Distribution</b>										
<i>Water control and management – breaks and losses – daily, weekly and monthly.</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Water breaks must be repaired within twelve (12) hours after break has been reported.</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Managing total water supply system to ensure sufficient water provision.</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Inspection of town to identify faults for entry onto waterworks programmes – on-going</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Review and submit a Water Services Development Plan 30 April 2013</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Keep statistics – on-going.</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Application of relevant legislation – on-going</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Water Storage</b>										
<b>Electricity - Vote15</b>										
<b>Electricity Administration</b>										
<i>Provide quotations for new electricity connections within ten (10) days where existing network is being used, and within thirty (30) days where extensions must be done.</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Electricity Distribution</b>										
<i>Provide supply within thirty (30) days where existing network can be used and sixty (60) days for low tension and ninety (90) days for medium tension where extensions must be made to the network. (Depending on availability)</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Repair power failures within the following times:</i>										
<i>(a) 50% within 1,5 hours</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>(b) 60% within 3,5 hours</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>(c) 90% within 7,5 hours</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>(d) 98% within 24 hours</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Maintain a 24 hour electricity emergency service.(exl. Eskom)</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Test electricity meters - All meter accuracy queries (exl. Eskom)</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Planned electricity interruptions on overhead networks.(exl. Eskom)</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Planned electricity interruptions on underground networks.(exl. Eskom)</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Notice of planned electricity interruptions to consumers (exl. Eskom)</i>	24 hours notice	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Customer complaints handled. (exl. Eskom)</i>	3 working days or	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Manage maintenance all electrical distribution machinery and mechanical equipment. (exl. Eskom)</i>	Continuous	100%	100%	100%	100%	100%	100%	100%	100%	100%
<b>Electricity Generation</b>										



The following table sets out the municipality's main performance objectives and benchmarks for the 2011/12 MTREF.

MBRR Table SA8 - Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b><u>Borrowing Management</u></b>											
Credit Rating					Good						
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.5%	1.2%	1.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	1.2%	2.2%	2.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure ex cl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Liquidity</u></b>											
Current Ratio	Current assets/current liabilities	1.7	2.1	3.9	19.3	19.3	19.3	19.3	18.3	18.0	17.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 day s/current liabilities	1.7	2.1	3.9	19.3	19.3	19.3	19.3	18.3	18.0	17.7
Liquidity Ratio	Monetary Assets/Current Liabilities	1.6	2.0	3.4	17.5	17.5	17.5	17.5	15.6	14.3	13.0
<b><u>Revenue Management</u></b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		115.4%	80.1%	46.9%	100.5%	100.4%	100.4%	100.4%	93.8%	92.8%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			115.3%	80.0%	46.9%	100.5%	100.4%	100.4%	100.4%	93.8%	92.8%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	7.6%	5.4%	6.2%	6.9%	6.5%	6.5%	6.5%	10.1%	14.0%	17.6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b><u>Creditors Management</u></b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		0.0%	10.6%	2.5%	4.1%	3.6%	3.6%	3.6%	3.4%	4.2%	4.5%
<b><u>Other Indicators</u></b>											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	27.3%	23.7%	21.1%	13.2%	13.2%	13.2%	13.2%	19.3%	15.7%	15.7%
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										
Employee costs	Employee costs/(Total Revenue - capital revenue)	23.9%	32.0%	25.1%	33.1%	32.3%	30.8%	30.8%	30.2%	30.2%	28.8%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	26.8%	36.1%	28.9%	38.2%	37.2%	35.6%	35.6%	34.9%	34.9%	33.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	1.9%	1.4%	1.8%	2.2%	2.6%	2.0%		2.0%	2.0%	1.9%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	4.6%	8.6%	7.2%	9.6%	9.0%	9.0%	9.0%	7.9%	8.5%	8.9%
<b><u>IDP regulation financial viability indicators</u></b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	8.4	17.1	16.2	16.5	19.4	19.6	18.3	17.4	19.1	–
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	19.7%	10.1%	14.3%	12.5%	12.5%	12.3%	12.3%	18.7%	24.0%	29.7%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	12.6	10.9	6.7	7.7	7.2	7.2	7.2	7.3	6.6	5.9

### 2.3.1 Performance indicators and benchmarks

#### 2.3.1.1 Borrowing Management

The municipality does not foresee any borrowing during the MTREF.

#### 2.3.1.2 Safety of Capital

Gearing: no borrowing will be undertaken.

#### 2.3.1.3 Liquidity

Current ratio is a measure of the current assets divided by the current liabilities. For the 2012/13 MTREF the current ratio is 85.1 in the 2012/13 financial year and 3.8 and 2.8 for the two outer years of the MTREF. Going forward it will be necessary to maintain these levels.

The liquidity ratio is a measure of the ability of the municipality to utilize cash and cash equivalents to erase or redeem its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. For the 2010/11 financial year the ratio was 3.4 and it has increased to 15.6 in the 2012/13 financial year.

#### 2.3.1.4 Revenue Management

The revenue value chain must be streamlined by ensuring accurate billing, customer service, credit control and debt collection.

#### 2.3.1.5 Creditors Management

The municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice. By applying daily cash flow management the municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation.

#### 2.3.1.6 Other Indicators

The electricity distribution losses have been managed downwards from 21 per cent in the 2010/11 financial year to 19 per cent over the MTREF. The initiatives to ensure these targets are achieved include managing illegal connections and theft of electricity.

Employee costs as a percentage of operating revenue remains the same over the MTREF. This is primarily owing to the high increase in bulk purchases which directly increase revenue levels, as well as increased allocation relating to operating grants and transfers.

Similar to that of employee costs, repairs and maintenance as percentage of operating revenue is also decreasing owing directly to cost drivers such as bulk purchases increasing far above inflation.

### 2.3.2 Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the Municipality. Only registered indigents qualify for the free basic services.

For the 2012/13 financial year 1 367 registered indigents have been provided for in the budget. In terms of the municipality's indigent policy registered households are entitled to 10kℓ free water, 50 kwh of electricity, 1 sanitation removal and free waste removal once a week, as well as a discount on their property rates.

Further detail relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services is contained in MBRR Table A10 (Basic Service Delivery Measurement) on pages 29 and 30.

Note that the number of households in informal areas that receive free services and the cost of these services (e.g. the provision of water through stand pipes, etc) are not taken into account in the table noted above.

## 2.4 Overview of budget related-policies

### 2.4.1 Review of credit control and debt collection procedures/policies

Policy	Amended	Comments
Investment incentive policy	No	Council will not levy surcharges for 2012-2013 MFMA provides guidance
Financial investment policy	No	
Supply chain policy	No	
Fixed asset policy	No	
Tariff policy	No	
Financial code policy	No	
Cellular phone policy	No	
Travel and subsistence policy	No	
Virement policy	No	
Funding and reserve policy	No	

By-laws	Amended	Comments
Availability funds	No	Council will not levy surcharges for 2012-2013
Credit control	Yes	
Indigent	Yes	Council will not levy surcharges for 2012-2013
Pound monies	No	The ratio for agriculture is reduced to 1:0.066
Rates	No	

## 2.5 Overview of budget assumptions

### 2.5.1 External factors

Due to the economic slowdown, financial resources are limited due to reduced payment levels by consumers. This has resulted in declining cash inflows, which has necessitated restrained expenditure to ensure that cash outflows remain within the affordability parameters of the municipality's finances.

### 2.5.2 General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2012/13 MTREF:

- National Government macro economic targets;
- The general inflationary outlook and the impact on municipality's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity; and
- The increase in the cost of remuneration. Employee related costs comprise 29.22 per cent of total operating expenditure in the 2012/13 MTREF and therefore this increase above inflation places a disproportionate upward pressure on the expenditure budget. The categorisation and job evaluation wage curves collective agreement signed on 21 April 2010 must be noted. No agreement has been reached for the MTREF and a 7% increase for 2012/13 has been budgeted for.

### 2.5.3 Collection rate for revenue services

The base assumption is that tariff and rate increases will increase at a rate slightly higher than CPI over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is currently expressed as a percentage (90 per cent) of annual billings. Cash flow is assumed to be 90 per cent of billings, plus an increased collection of arrear debt from the revised collection and credit control policy. The performance of arrear collections will however only be considered a source of additional cash in-flow once the performance has been carefully monitored.

### 2.5.4 Salary increases

No collective agreement regarding salaries/wages have been negotiated thus far. A seven percent increase is budgeted for.

### 2.5.5 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of 100 per cent is achieved on operating expenditure as well as on the capital programme for the 2012/13 MTREF of which performance has been factored into the cash flow budget.

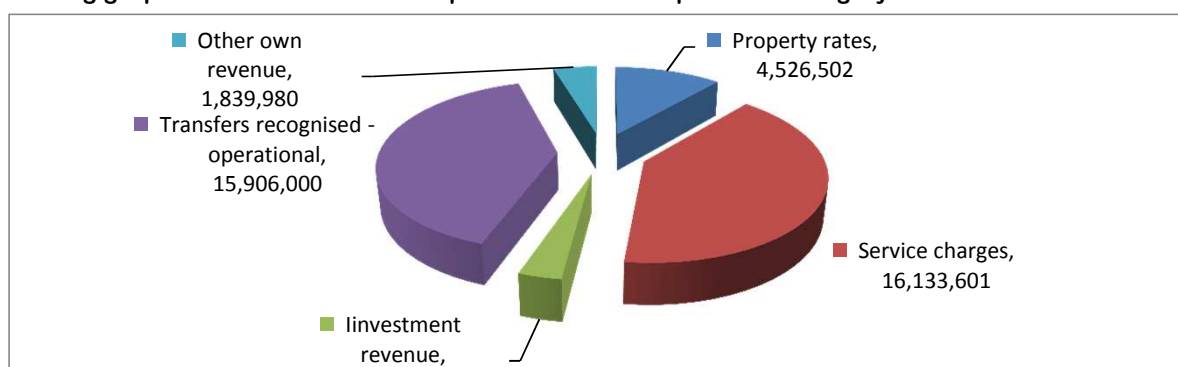
## 2.6 Overview of budget funding

### 2.6.1 Medium-term outlook: operating revenue

Table 14 Breakdown of the operating revenue over the medium-term:

Description	2012/13 Medium Term Revenue & Expenditure Framework					
	Budget Year 2012/13	%	Budget Year +1 2013/14	%	Budget Year +2 2014/15	%
Property rates	4,526,502	11.00%	4,972,627	12.00%	5,215,671	11.00%
Service charges	16,133,601	41.00%	19,112,921	45.00%	21,952,170	47.00%
Investment revenue	1,297,000	3.00%	1,361,850	3.00%	1,429,943	3.00%
Transfers recognised - operational	15,906,000	40.00%	15,167,834	36.00%	16,266,348	35.00%
Other own revenue	1,839,980	5.00%	1,976,981	5.00%	2,115,882	5.00%
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>39,703,083</b>	<b>100.00%</b>	<b>42,592,213</b>	<b>100.00%</b>	<b>46,980,014</b>	<b>100.00%</b>
<b>Total operating expenditure</b>	<b>41,003,083</b>		<b>45,192,214</b>		<b>50,180,017</b>	
Surplus/(Deficit)	(1,300,000)		(2,600,000)		(3,200,002)	

The following graph is a breakdown of the operational revenue per main category for the 2012/13 financial year.



[illegible][illegible]

May 2012

## 2.6.2 Medium-term outlook: capital revenue

Table 15 Breakdown of the funding composition of the 2012/13 medium-term capital programme:

Description	Current Year 2011/12		2012/13 Medium Term Revenue & Expenditure Framework						
	Adjusted Budget	%	Budget Year 2012/13	%	Budget Year 2013/14	%	%	Budget Year +2 2014/15	%
National Government	7,892,000		9,574,000		10,099,000			10,683,000	
Provincial Government	-		-		-			-	
Transfers recognised - capital	7,892,000		9,574,000		10,099,000			10,683,000	
Public contributions & donations									
Borrowing									
Internally generated funds									
<b>Total Capital Funding</b>	<b>7,892,000</b>	<b>100.00%</b>	<b>9,574,000</b>	<b>100.00%</b>	<b>10,099,000</b>	<b>100.00%</b>	<b>0%</b>	<b>10,683,000</b>	<b>100.00%</b>

Capital grants and receipts equates to 100 per cent of the total funding source for capital expenditure.

MBRR Table SA 17 - Detail of borrowings

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
<b>Parent municipality</b>									
Long-Term Loans (annuity/reducing balance)									
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
<b>Municipality sub-total</b>	-	-	-	-	-	-	-	-	-
<b>Total Borrowing</b>	-	-	-	-	-	-	-	-	-

<b>Unspent Borrowing - Categorised by type</b>									
<b>Parent municipality</b>									
Long-Term Loans (annuity/reducing balance)									
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
<b>Municipality sub-total</b>	-	-	-	-	-	-	-	-	-
<b>Total Unspent Borrowing</b>	-	-	-	-	-	-	-	-	-

The municipality has no borrowing debt.

## MBRR Table SA 18 - Capital transfers and grant receipts

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	<b>Capital Transfers and Grants</b>									
	<b>National Government:</b>	2,614,000	5,778,000	6,562,000	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000
	Municipal Infrastructure(MIG)	2,614,000	5,778,000	6,562,000	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000
	Public Works									
	Other capital transfers/grants [insert desc]									
	<b>Provincial Government:</b>	-	-	-	-	-	-	-	-	-
	Other capital transfers/grants [insert description]									
	<b>District Municipality:</b>	-	-	-	-	-	-	-	-	-
	Water Service Plan									
	<b>Other grant providers:</b>	-	-	-	-	-	-	-	-	-
	Development Bank of So									
	<b>Total Capital Transfers and Grants</b>	2,614,000	5,778,000	6,562,000	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000

## 2.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category; and
- Clear separation of capital and operating receipts from government, which also enables cash from „Ratepayers and other“ to be provided for as cash inflow based on actual performance. In other words the actual collection rate of billed revenue.

## Assumptions

Description	2012/13 Medium Term Revenue & Expenditure Framework		
	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Long outstanding debtors recovered	(500,000)	(500,000)	(500,000)
Growth in debtors	2,085,010	2,428,505	2,737,732
Payment of creditors(retention)	(789,200)	(957,400)	(1,009,900)
Payment of creditors(VAT)	(203,300)	(225,870)	(267,580)
Creation of creditor: Retention - 10% of Capital Grant funding	957,400	1,009,900	1,068,300
Creation of creditor: VAT - 14% of growth in service debtors	225,870	267,580	307,330

MBRR Table A7 - Budget cash flow statement

Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Ratepayers and other	15,699,327	13,912,404	9,353,260	20,254,787	22,457,924	22,701,642	22,701,642	21,101,643	24,182,189	27,058,175
Government - operating	19,669,494	12,597,889	16,999,850	13,617,000	13,617,000	13,617,000	13,617,000	15,906,000	15,167,834	16,266,348
Government - capital	17,267,755	5,202,223	12,592,430	7,892,000	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000
Interest	1,667,689	1,747,805	1,119,651	1,300,300	1,300,300	1,217,854	1,217,854	1,300,300	1,365,315	1,433,581
Dividends										
<b>Payments</b>										
Suppliers and employees	(46,551,679)	(27,975,386)	(28,255,375)	(27,002,537)	(29,205,674)	(29,366,946)	(29,366,946)	(30,104,609)	(32,978,573)	(36,457,058)
Finance charges	(349,973)	(290,205)	(434,488)				-			
Transfers and Grants	(4,324,209)	(5,733,259)	(6,888,136)	(7,259,043)	(7,259,043)	(7,259,043)	(7,259,043)	(7,168,903)	(7,953,903)	(8,832,903)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>3,078,403</b>	<b>(538,529)</b>	<b>4,487,192</b>	<b>8,802,507</b>	<b>8,802,507</b>	<b>8,802,507</b>	<b>8,802,507</b>	<b>10,608,431</b>	<b>9,881,862</b>	<b>10,151,143</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE	55,549		13,806							
Decrease (Increase) in non-current debtors	7,718	8,032	8,360	8,032	8,032	8,032	8,032	8,032	8,032	8,032
Decrease (increase) other non-current receivables	2,026						-			
Decrease (increase) in non-current investments							-			
<b>Payments</b>										
Capital assets	(17,716,449)	(5,257,877)	(12,633,480)	(7,892,000)	(7,892,000)	(7,892,000)	(7,892,000)	(9,574,000)	(10,099,000)	(10,683,000)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(17,651,157)</b>	<b>(5,249,845)</b>	<b>(12,611,314)</b>	<b>(7,883,968)</b>	<b>(7,883,968)</b>	<b>(7,883,968)</b>	<b>(7,883,968)</b>	<b>(9,565,968)</b>	<b>(10,090,968)</b>	<b>(10,674,968)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans										
Borrowing long term/refinancing										
Increase (decrease) in consumer deposits	14,905	16,675	19,210	29,000	29,000	29,000	29,000	29,000	29,000	29,000
<b>Payments</b>										
Repayment of borrowing	(170,619)	(78,843)					-			
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(155,714)</b>	<b>(62,168)</b>	<b>19,210</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>(14,728,467)</b>	<b>(5,850,542)</b>	<b>(8,104,912)</b>	<b>947,539</b>	<b>947,539</b>	<b>947,539</b>	<b>947,539</b>	<b>1,071,463</b>	<b>(180,106)</b>	<b>(494,825)</b>
Cash/cash equivalents at the year begin:	49,831,282	35,102,815	29,252,273	21,147,361	21,147,361	21,147,361	21,147,361	22,094,900	23,166,363	22,986,257
Cash/cash equivalents at the year end:	35,102,815	29,252,273	21,147,361	22,094,900	22,094,900	22,094,900	22,094,900	23,166,363	22,986,257	22,491,432

If the assumptions realise, cash flow will remain fairly constant over the MTREF.

#### 2.6.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

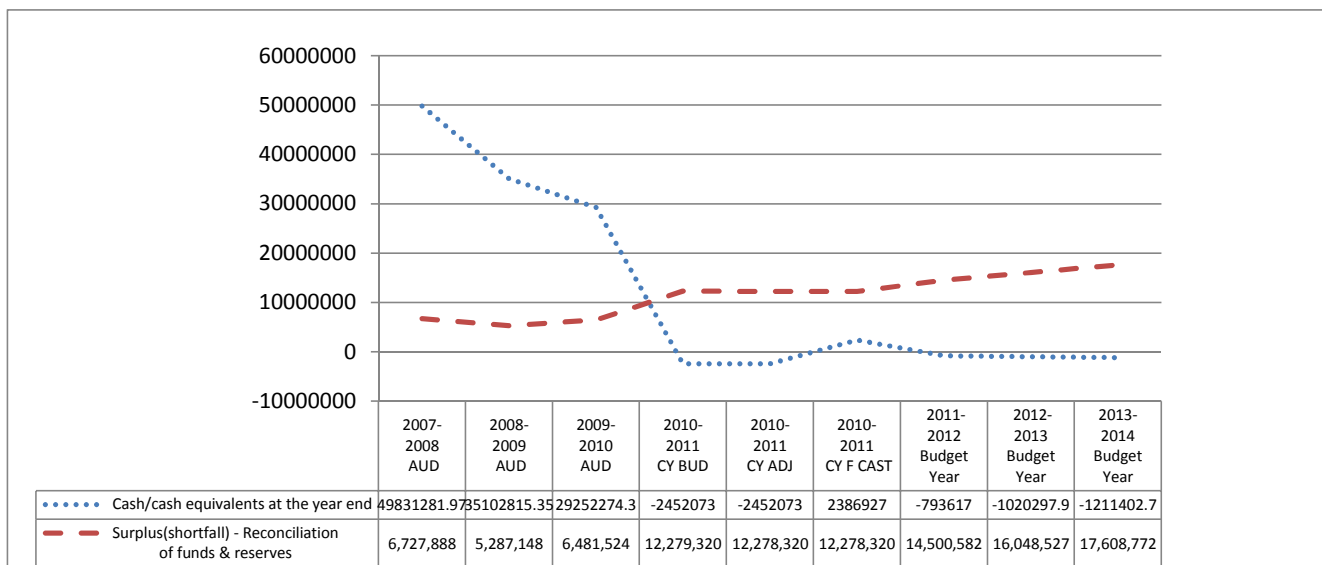
A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be „funded“. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.



MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Cash and investments available</b>										
Cash/cash equivalents at the year end	35,102,815	29,252,273	21,147,361	22,094,900	22,094,900	22,094,900	22,094,900	23,166,363	22,986,257	22,491,432
Other current investments > 90 days	(217,277)	1	1	2	2	2	2	1	(448)	(978)
Non current assets - Investments	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>	<b>34,885,538</b>	<b>29,252,274</b>	<b>21,147,362</b>	<b>22,094,902</b>	<b>22,094,902</b>	<b>22,094,902</b>	<b>22,094,902</b>	<b>23,166,364</b>	<b>22,985,809</b>	<b>22,490,454</b>
<b>Application of cash and investments</b>										
Unspent conditional transfers	16,040,469	13,097,173	3,509,447	-	-	-	-	-	-	-
Unspent borrowing										
Statutory requirements										
Other working capital requirements	11,996	(842,040)	(310,991)	(1,651,800)	(1,650,800)	(1,650,800)	(1,650,800)	(2,801,600)	(4,530,100)	(6,585,700)
Other provisions										
Long term investments committed	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investme	12,105,185	11,709,994	11,467,382	11,467,382	11,467,382	11,467,382	11,467,382	11,467,382	11,467,382	11,467,382
<b>Total Application of cash and investmen</b>	<b>28,157,649</b>	<b>23,965,127</b>	<b>14,665,838</b>	<b>9,815,582</b>	<b>9,816,582</b>	<b>9,816,582</b>	<b>9,816,582</b>	<b>8,665,782</b>	<b>6,937,282</b>	<b>4,881,682</b>
<b>Surplus(shortfall)</b>	<b>6,727,888</b>	<b>5,287,148</b>	<b>6,481,524</b>	<b>12,279,320</b>	<b>12,278,320</b>	<b>12,278,320</b>	<b>12,278,320</b>	<b>14,500,582</b>	<b>16,048,527</b>	<b>17,608,772</b>

The following graph supplies an analysis of the trends relating to cash and cash equivalents and the cash backed reserves/accumulated funds reconciliation over a seven year perspective.



### 2.6.5 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

#### MBRR SA10 – Funding compliance measurement

Description	MFMA section	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Funding measures											
Cash/cash equivalents at the year end - R	18(1)b	35,102,815	29,252,273	21,147,361	22,094,900	22,094,900	22,094,900	22,094,900	23,166,363	22,986,257	22,491,432
Cash + investments at the yr end less applications - R	18(1)b	6,727,888	5,287,148	6,481,524	12,279,320	12,278,320	12,278,320	12,278,320	14,500,582	16,048,527	17,608,772
Cash year end/monthly employee/supplier payments	18(1)b	13	11	7	8	7	7	7	7	7	6
Surplus/(Deficit) excluding depreciation offsets: R	18(1)	17,171,904	2,250,836	10,327,741	4,966,000	4,966,000	4,965,999	4,965,999	8,274,000	7,499,000	7,483,000
Service charge rev % change - macro CPIX target excl	18(1)a,(2)	-6.00%	17.47%	2.97%	2.25%	2.25%	3.57%	3.57%	4.12%	10.47%	6.73%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	115.32%	80.02%	46.85%	100.46%	100.41%	100.41%	100.41%	93.78%	92.79%	92.40%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	0.00%	5.49%	0.94%	1.18%	1.18%	1.16%	1.16%	1.06%	0.96%	0.89%
Capital payments % of capital expenditure	18(1)c;19	100.00%	100.12%	100.21%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Borrowing receipts % of capital expenditure (excl. trans	18(1)c	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Grants % of Govt legislated/gazetted allocations	18(1)a	111.91%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	-36.80%	53.10%	-6.00%	0.00%	0.00%	0.00%	66.60%	49.70%	39.10%
Long term receivables % change - incr(decr)	18(1)a	N.A.	-5.60%	-3.50%	-12.50%	0.00%	0.00%	0.00%	-14.30%	-16.70%	-20.10%
R&M % of Property Plant & Equipment	20(1)(vi)	0.75%	0.64%	0.92%	0.90%	1.14%	0.88%	0.94%	0.92%	0.91%	0.00%
Asset renewal % of capital budget	20(1)(vi)	31.80%	86.26%	98.47%	61.99%	68.32%	68.32%	68.32%	100.00%	79.21%	90.64%

#### 2.6.5.1 Cash/cash equivalent position

The municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A „positive“ cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecast cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year. The forecasted cash and cash equivalents for the 2012/13 MTREF shows R23 million, R22.9 million and R22.5 million for each respective financial year.

#### 2.6.5.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in MBRR Table A8, on [page 26](#). The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

#### 2.6.5.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the municipality to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts. Notably, the ratio has been falling significantly for the period 2008/09 to 2011/12, moving from 13 to 8 with the adopted 2011/12 MTREF. The ratio levels out at 7 for the MTREF. This measure will have to be carefully monitored going forward.

#### 2.6.5.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An „adjusted“ surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2012/13 MTREF the indicative outcome is a surplus of R8.2 million, R7.5 million for both outer years.

#### 2.6.5.5 Property Rates/service charge revenue as a percentage increase less macro inflation target

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in „revenue“, which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc.

#### 2.6.5.6 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are „collected“. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 93.7, 92.7 and 92.4 per cent for each of the respective financial years.

#### 2.6.5.7 Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. The provision has been appropriated at 1.06, 0.96 and 0.89 per cent over the MTREF.

#### 2.6.5.8 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. The municipality aims to stay within strict compliance with the legislative requirement that creditors be paid within 30 days.

#### 2.6.5.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

Council will not borrow for the MTREF.

#### 2.6.5.10 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as published in the Division of Revenue Act (DoRA) have been budgeted for. The municipality has budgeted for all transfers.

#### 2.6.5.11 Consumer debtors change (Current and Non-current)

The purpose of these measures are to ascertain whether budgeted reductions in outstanding debtors are realistic. There are 2 measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. The MTREF shows an increase of 66.6 per cent for 2012/13 and increases of 49.7 per cent and 39.1 per cent for the outer years.

#### 2.6.5.12 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. Details of the municipality's strategy pertaining to asset management and repairs and maintenance is contained in MBRR SA34C on pages 69 and 70.

## 2.6.5.13 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for „repairs and maintenance“ budgets. Further details in this regard are contained in MBRR SA34b on pages 67 and 68.

## 2.7 Expenditure on grants and reconciliations of unspent funds

## MBRR SA19 - Expenditure on transfers and grant programmes

Description	Ref	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>EXPENDITURE:</b>	1, 2									
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		5,831,940	7,121,894	9,134,238	9,909,043	9,909,043	9,909,043	10,468,903	10,603,903	11,532,903
Equitable Share		4,324,209	5,733,259	6,888,136	7,259,043	7,259,043	7,259,043	7,168,903	7,953,903	8,832,903
Finance Management		616,321	788,304	1,144,766	1,450,000	1,450,000	1,450,000	1,500,000	1,750,000	1,750,000
Municipal Systems Improvement		891,411	600,331	1,101,336	1,200,000	1,200,000	1,200,000	800,000	900,000	950,000
Public Works								1,000,000		
<b>Provincial Government:</b>		4,284,137	221,730	474,536	334,000	334,000	334,000	665,000	720,000	777,000
Sports and Recreation		308,690	221,730	426,666	334,000	334,000	334,000	665,000	720,000	777,000
Vanwyksvlei Drought Relief		797,447		47,870						
VWV Short Term Water Provision		492,016								
Carnarvon Waste Management		32,873								
Water Service Plan		2,653,111					-			
Paving Projects										
<b>District Municipality:</b>		500,000	-	-	-	-	-	-	-	-
Subsidy salary municipal manager		500,000					-			
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
<b>Total operating expenditure of Transfers and Grants</b>	5	10,616,077	7,343,624	9,608,774	10,243,043	10,243,043	10,243,043	11,133,903	11,323,903	12,309,903
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>		17,267,755	5,205,223	8,770,143	7,892,000	2,192,000	2,192,000	9,574,000	10,099,000	10,683,000
Municipal Infrastructure(MIG)		17,267,755	5,205,223	8,770,143	7,892,000	2,192,000	2,192,000	9,574,000	10,099,000	10,683,000
Public Works										
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
Other capital transfers/grants <i>[insert description]</i>										
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
Subsidy salary municipal manager										
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
<b>Total capital expenditure of Transfers and Grants</b>	5	17,267,755	5,205,223	8,770,143	7,892,000	2,192,000	2,192,000	9,574,000	10,099,000	10,683,000
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		27,883,832	12,548,847	18,378,917	18,135,043	12,435,043	12,435,043	20,707,903	21,422,903	22,992,903

## MBRR SA 20 - Reconciliation between transfers, grant receipts and unspent funds

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	<b>Operating transfers and grants:</b>									
	<b>National Government:</b>									
	Balance unspent at beginning of the year	30,062,037	15,860,494	9,402,082						
	Current year receipts	(2,050,223)	9,426,756	10,995,563	13,116,000	13,116,000	13,116,000	15,241,000	14,447,834	15,489,348
	<b>Conditions met - transferred to revenue</b>	<b>14,954,180</b>	<b>12,375,720</b>	<b>20,397,645</b>	<b>13,116,000</b>	<b>13,116,000</b>	<b>13,116,000</b>	<b>15,241,000</b>	<b>14,447,834</b>	<b>15,489,348</b>
	Conditions still to be met - transferred to liabilities	13,057,634	12,911,530	-						
	<b>Provincial Government:</b>									
	Balance unspent at beginning of the year	4,895,518	179,974	185,643						
	Current year receipts	1,104,244	227,838	238,849	501,000	501,000	501,000	665,000	720,000	777,000
	<b>Conditions met - transferred to revenue</b>	<b>4,075,780</b>	<b>222,169</b>	<b>424,492</b>	<b>501,000</b>	<b>501,000</b>	<b>501,000</b>	<b>665,000</b>	<b>720,000</b>	<b>777,000</b>
	Conditions still to be met - transferred to liabilities	1,923,982	185,643	-						
	<b>District Municipality:</b>									
	Balance unspent at beginning of the year									
	Current year receipts	500,000			-	-	-	-	-	-
	<b>Conditions met - transferred to revenue</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities									
	<b>Other grant providers:</b>									
	Balance unspent at beginning of the year	1,088,919		3,509,447						
	Current year receipts	280,198								
	<b>Conditions met - transferred to revenue</b>	<b>310,264</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities	1,058,853		3,509,447						
	<b>Total operating transfers and grants revenue</b>	<b>19,840,224</b>	<b>12,597,889</b>	<b>20,822,137</b>	<b>13,617,000</b>	<b>13,617,000</b>	<b>13,617,000</b>	<b>15,906,000</b>	<b>15,167,834</b>	<b>16,266,348</b>
	<b>Total operating transfers and grants - CTBM</b>	<b>16,040,469</b>	<b>13,097,173</b>	<b>3,509,447</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Capital transfers and grants:</b>									
	<b>National Government:</b>									
	Balance unspent at beginning of the year									
	Current year receipts	14,100,680	5,091,473	12,491,536	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000
	<b>Conditions met - transferred to revenue</b>	<b>14,100,680</b>	<b>5,091,473</b>	<b>12,491,536</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>
	Conditions still to be met - transferred to liabilities									
	<b>Provincial Government:</b>									
	Balance unspent at beginning of the year									
	Current year receipts	3,467,678	110,749	101,151						
	<b>Conditions met - transferred to revenue</b>	<b>3,467,678</b>	<b>110,749</b>	<b>101,151</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities									
	<b>District Municipality:</b>									
	Balance unspent at beginning of the year									
	Current year receipts									
	<b>Conditions met - transferred to revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities									
	<b>Other grant providers:</b>									
	Balance unspent at beginning of the year									
	Current year receipts	100,211								
	<b>Conditions met - transferred to revenue</b>	<b>100,211</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities									
	<b>Total capital transfers and grants revenue</b>	<b>17,668,569</b>	<b>5,202,222</b>	<b>12,592,687</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>7,892,000</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>
	<b>Total capital transfers and grants - CTBM</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>	<b>37,508,793</b>	<b>17,800,111</b>	<b>33,414,824</b>	<b>21,509,000</b>	<b>21,509,000</b>	<b>21,509,000</b>	<b>25,480,000</b>	<b>25,266,834</b>	<b>26,949,348</b>
	<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>	<b>16,040,469</b>	<b>13,097,173</b>	<b>3,509,447</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## 2.8 Councillor and employee benefits

## MBRR SA22 - Summary of councillor and staff benefits

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>										
	Basic Salaries and Wages	710,481	896,833	1,212,011	1,301,580	1,301,580	1,301,580	1,361,610	1,472,503	1,619,752
	Pension and UIF Contributions									
	Medical Aid Contributions									
	Motor Vehicle Allowance	237,996	298,946	304,554	401,065	401,065	401,065	421,117	454,805	500,285
	Cellphone Allowance	75,888	77,259	81,168	98,393	98,393	98,393	98,261	108,087	118,895
	Housing Allowances									
	Other benefits and allowances									
	<b>Sub Total - Councillors</b>	<b>1,024,365</b>	<b>1,273,038</b>	<b>1,597,733</b>	<b>1,801,038</b>	<b>1,801,038</b>	<b>1,801,038</b>	<b>1,880,988</b>	<b>2,035,395</b>	<b>2,238,932</b>
	<b>% increase</b>		<b>24.28%</b>	<b>25.51%</b>	<b>12.72%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>4.44%</b>	<b>8.21%</b>	<b>10.00%</b>
<b>Senior Managers of the Municipality</b>										
	Basic Salaries and Wages	1,396,549	1,495,684	1,518,507	1,777,538	1,777,538	1,777,538	2,187,838	2,450,781	2,653,432
	Pension and UIF Contributions	66,617	147,223	149,450	183,174	183,174	183,174	289,199	317,522	348,677
	Medical Aid Contributions	62,589	86,948	90,307	112,494	112,494	112,494	121,691	121,691	157,191
	Overtime									
	Performance Bonus			149,143	202,543	202,543	202,543	202,543	202,543	202,543
	Motor Vehicle Allowance	283,536	409,308	357,230	363,666	363,666	363,666	385,779	385,779	466,791
	Cellphone Allowance									
	Housing Allowances									
	Other benefits and allowances	4,616	6,162	5,624	20,924	20,924	20,924	16,875	20,085	20,482
	Payments in lieu of leave									
	Long service awards									
	Post-retirement benefit obligations									
	<b>Sub Total - Senior Managers of Municipality</b>	<b>1,813,907</b>	<b>2,145,326</b>	<b>2,270,261</b>	<b>2,660,339</b>	<b>2,660,339</b>	<b>2,660,339</b>	<b>3,203,925</b>	<b>3,498,401</b>	<b>3,849,116</b>
	<b>% increase</b>		<b>18.27%</b>	<b>5.82%</b>	<b>17.18%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>20.43%</b>	<b>9.19%</b>	<b>10.03%</b>
<b>Other Municipal Staff</b>										
	Basic Salaries and Wages	5,163,856	6,163,681	6,277,425	6,368,719	6,812,856	6,276,221	6,239,955	6,937,506	7,690,977
	Pension and UIF Contributions	459,836	1,355,963	731,617	1,003,967	1,003,967	1,003,967	1,056,380	1,161,534	1,276,202
	Medical Aid Contributions	413,952	240,618	255,659	351,093	351,093	351,093	356,532	427,448	427,059
	Overtime		186,686	181,472	200,000	200,000	200,000	155,000	155,000	155,000
	Performance Bonus									
	Motor Vehicle Allowance			60,000	84,000	84,000	84,000	72,000	72,000	72,000
	Cellphone Allowance									
	Housing Allowances	900	5,138	9,797	17,280	17,280	17,280	24,480	24,480	24,480
	Other benefits and allowances	557,951	68,809	190,312	375,182	375,182	375,182	277,306	397,748	409,040
	Payments in lieu of leave									
	Long service awards									
	Post-retirement benefit obligations			545,169	545,169	545,169	545,169	594,394	653,833	719,216
	<b>Sub Total - Other Municipal Staff</b>	<b>6,596,495</b>	<b>8,020,894</b>	<b>8,251,451</b>	<b>8,945,410</b>	<b>9,389,547</b>	<b>8,852,912</b>	<b>8,776,047</b>	<b>9,829,549</b>	<b>10,773,974</b>
	<b>% increase</b>		<b>21.59%</b>	<b>2.87%</b>	<b>8.41%</b>	<b>4.96%</b>	<b>-5.72%</b>	<b>-0.87%</b>	<b>12.00%</b>	<b>9.61%</b>
<b>Total Parent Municipality</b>										
		<b>9,434,767</b>	<b>11,439,258</b>	<b>12,119,445</b>	<b>13,406,787</b>	<b>13,850,924</b>	<b>13,314,289</b>	<b>13,860,960</b>	<b>15,363,345</b>	<b>16,862,022</b>
			<b>21.25%</b>	<b>5.95%</b>	<b>10.62%</b>	<b>3.31%</b>	<b>-3.87%</b>	<b>4.11%</b>	<b>10.84%</b>	<b>9.75%</b>
	<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>	<b>9,434,767</b>	<b>11,439,258</b>	<b>12,119,445</b>	<b>13,406,787</b>	<b>13,850,924</b>	<b>13,314,289</b>	<b>13,860,960</b>	<b>15,363,345</b>	<b>16,862,022</b>
	<b>% increase</b>		<b>21.25%</b>	<b>5.95%</b>	<b>10.62%</b>	<b>3.31%</b>	<b>-3.87%</b>	<b>4.11%</b>	<b>10.84%</b>	<b>9.75%</b>
	<b>TOTAL MANAGERS AND STAFF</b>	<b>8,410,402</b>	<b>10,166,220</b>	<b>10,521,712</b>	<b>11,605,749</b>	<b>12,049,886</b>	<b>11,513,251</b>	<b>11,979,972</b>	<b>13,327,950</b>	<b>14,623,090</b>

**MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)**

Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contrib.	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		1.			2.	3.
<b><u>Councillors</u></b>						
Speaker	451,197		191,847			643,044
Chief Whip						-
Executive Mayor						-
Deputy Executive Mayor						-
Executive Committee						-
Total for all other councillors	812,152		425,792			1,237,944
<b>Total Councillors</b>	<b>1,263,349</b>	<b>-</b>	<b>617,639</b>			<b>1,880,988</b>
<b><u>Senior Managers of the Municipality</u></b>						
Municipal Manager (MM)	851,330	5,164		64,689		921,183
Chief Finance Officer	414,547	141,977	128,593	43,567		728,684
Head Operational Manager	507,414	163,352	128,593	50,720		850,079
Head: Corporate Services	414,547	117,271	128,593	43,567		703,978
						-
						-
<b>Total Senior Managers of the Municipality</b>	<b>2,187,838</b>	<b>427,765</b>	<b>385,779</b>	<b>202,543</b>	<b>-</b>	<b>3,203,925</b>
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	<b>3,451,187</b>	<b>427,765</b>	<b>1,003,418</b>	<b>202,543</b>	<b>-</b>	<b>5,084,912</b>

## MBRR SA24 – Summary of personnel numbers

Summary of Personnel Numbers Numbers	2010/11			Current Year 2011/12			Budget Year 2012/13		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>									
Councillors (Political Office Bearers plus Other Council Members)	7	7		7	7		7	7	
Board Members of municipal entities									
<b>Municipal employees</b>									
Municipal Manager and Senior Managers	4	3	1	4	3	1	4	3	1
Other Managers	3	3		3	3		3	3	
Professionals	–	–	–	–	–	–	–	–	–
<i>Finance</i>									
<i>Spatial/town planning</i>									
<i>Information Technology</i>									
<i>Roads</i>									
<i>Electricity</i>									
<i>Water</i>									
<i>Sanitation</i>									
<i>Refuse</i>									
<i>Other</i>									
Technicians	–	–	–	–	–	–	–	–	–
<i>Finance</i>									
<i>Spatial/town planning</i>									
<i>Information Technology</i>									
<i>Roads</i>									
<i>Electricity</i>									
<i>Water</i>									
<i>Sanitation</i>									
<i>Refuse</i>									
<i>Other</i>									
Clerks (Clerical and administrative)	15	15		15	15		15	15	
Service and sales workers									
Skilled agricultural and fishery workers									
Craft and related trades									
Plant and Machine Operators	9	9		9	9		9	9	
Elementary Occupations	42	42		42	42		42	42	
<b>TOTAL PERSONNEL NUMBERS</b>	<b>80</b>	<b>79</b>	<b>1</b>	<b>80</b>	<b>79</b>	<b>1</b>	<b>80</b>	<b>79</b>	<b>1</b>
<b>% increase</b>				–	–	–	–	–	–
<b>Total municipal employees headcount</b>	<b>73</b>	<b>72</b>	<b>1</b>	<b>73</b>	<b>72</b>	<b>1</b>	<b>73</b>	<b>72</b>	<b>1</b>
Finance personnel headcount	9	9	–	9	9	–	9	9	–
Human Resources personnel headcount	2	2	–	3	3	–	2	2	–



## 2.9 Monthly targets for revenue, expenditure and cash flow

## MBRR SA25 - Budgeted monthly revenue and expenditure

Description		Budget Year 2012/13												Medium Term Revenue and Expenditure		
R		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue By Source																
	Property rates	4,526,502											-	4,526,502	4,972,627	5,215,671
	Property rates - penalties & collection charges	11,278	10,689	10,112	24,295	22,783	21,207	18,195	17,346	15,662	14,034	12,763	11,636	190,000	199,500	209,475
	Service charges - electricity revenue	534,544	555,127	555,642	505,714	509,393	507,257	527,945	539,078	505,080	522,616	495,514	1,482,387	7,240,297	8,605,750	9,623,820
	Service charges - water revenue	296,367	307,779	308,065	280,383	282,423	281,238	292,709	298,881	280,031	289,754	274,728	362,420	3,554,778	4,383,465	5,156,629
	Service charges - sanitation revenue	190,895	198,246	198,430	180,600	181,913	181,150	188,539	192,514	180,373	186,636	176,957	233,444	2,289,697	2,585,211	3,079,762
	Service charges - refuse revenue	254,185	263,973	264,218	240,476	242,225	241,210	251,047	256,341	240,174	248,513	235,626	310,841	3,048,829	3,538,495	4,091,959
	Service charges - other												-	-	-	-
	Rental of facilities and equipment	73,928	2,372	85,549	2,202	29,406	6,229	79,746	79,529	8,508	31,891	7,545	3,771	410,674	431,133	452,689
	Interest earned - external investments	14,484	-	30,457	11,550	13,613	35,348	7,515	10,423	33,254	7,526	9,805	1,123,025	1,297,000	1,361,850	1,429,943
	Interest earned - outstanding debtors	311	309	307	305	303	301	299	297	295	293	291	(11)	3,300	3,465	3,638
	Dividends received												-	-	-	-
	Fines	20	23	608	1,709	311	9	1,209	1,995	1,278	2,387	774	1,907	12,230	12,842	13,484
	Licences and permits	441	120	440	365	755	340	540	390	801	1,621	1,121	486	7,420	7,791	8,181
	Agency services	8,291	3,277	5,122	8,353	5,466	9,715	6,310	4,624	8,375	7,371	7,306	22,789	97,000	101,850	106,943
	Transfers recognised - operational	7,280,333			665,000	3,980,333				3,980,333			-	15,906,000	15,167,834	16,266,348
	Other revenue	62,410	32,130	16,604	589,475	25,303	19,540	71,614	37,287	11,232	21,167	9,890	222,703	1,119,356	1,220,400	1,321,474
	Gains on disposal of PPE												-	-	-	-
Total Revenue (excluding capital transfers and contributions)		13,253,990	1,374,045	1,475,555	2,510,427	5,294,227	1,303,544	1,445,668	1,438,705	5,265,396	1,333,809	1,232,320	3,775,397	39,703,083	42,592,213	46,980,016
Expenditure By Type																
	Employee related costs	638,389	838,634	772,126	874,756	769,317	995,869	774,079	793,315	995,869	1,751,182	802,609	1,973,827	11,979,972	12,849,193	13,553,307
	Remuneration of councillors	119,700	118,523	123,231	118,523	119,701	117,815	328,616	147,710	148,973	148,973	148,973	240,250	1,880,988	2,035,395	2,238,932
	Debt impairment											225,000	-	225,000	236,250	248,063
	Depreciation & asset impairment											3,135,177	-	3,135,177	3,605,454	4,170,309
	Finance charges												-	-	-	-
	Bulk purchases	271,680	402,495	1,065,334	367,858	375,437	372,633	388,966	408,182	372,209	370,801	394,842	2,209,598	7,000,035	8,970,602	11,033,137
	Other materials	6,197	32,839	46,507	27,888	32,695	53,330	65,146	34,513	15,386	16,775	38,689	9,235	379,200	398,311	418,235
	Contracted services	7,002	37,107	52,551	31,512	36,944	60,261	73,612	38,998	17,385	18,955	43,717	10,435	428,479	452,913	482,052
	Transfers and grants	2,389,634				2,389,634				2,389,634			-	7,168,903	7,953,903	8,832,903
	Other expenditure	544,228	892,588	841,207	983,953	737,486	963,669	702,405	512,059	934,426	589,182	761,392	340,734	8,803,329	8,688,093	9,200,874
	Loss on disposal of PPE											2,000	-	2,000	2,100	2,205
Total Expenditure		3,976,831	2,322,186	2,900,956	2,404,490	4,461,214	2,563,577	2,332,824	1,934,777	4,873,883	2,895,868	5,552,399	4,784,079	41,003,083	45,192,214	50,180,017
Surplus/(Deficit)		9,277,159	(948,140)	(1,425,401)	105,937	833,013	(1,260,032)	(887,156)	(496,072)	391,513	(1,562,059)	(4,320,079)	(1,008,682)	(1,300,000)	(2,600,000)	(3,200,000)
	Transfers recognised - capital	2,000,000				3,000,000				4,574,000			-	9,574,000	10,099,000	10,683,000
	Contributions recognised - capital												-	-	-	-
	Contributed assets												-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		11,277,159	(948,140)	(1,425,401)	105,937	3,833,013	(1,260,032)	(887,156)	(496,072)	4,965,513	(1,562,059)	(4,320,079)	(1,008,682)	8,274,000	7,499,000	7,483,000
	Taxation												-	-	-	-
	Attributable to minorities												-	-	-	-
	Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit) attributable to municipality		11,277,159	(948,140)	(1,425,401)	105,937	3,833,013	(1,260,032)	(887,156)	(496,072)	4,965,513	(1,562,059)	(4,320,079)	(1,008,682)	8,274,000	7,499,000	7,483,000

## MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
R	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue by Vote</b>															
EXECUTIVE AND COUNCIL	10,935,541	1,342,000	1,064,371	513,844	4,190,962	37,717	30,005	489,796	5,893,645	27,001	3,718	(1,604,931)	22,923,669	23,941,358	26,777,331
BUDGET AND TREASURY OFFICE	4,150,265	25,296	83,628	48,647	78,283	39,842	88,569	145,908	46,795	57,615	3,204	4,443,874	9,211,930	8,627,591	8,922,586
CORPORATE SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PLANNING AND DEVELOPMENT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
HEALTH	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
COMMUNITY AND SOCIAL SERVICES	20	903	288	808	1,460	265	641	142	227	714	453	729	6,650	6,983	7,332
HOUSING	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PUBLIC SAFETY	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SPORT AND RECREATION	154	-	192	492	542	4,144	5,492	3,992	1,992	102	696	105	17,900	18,870	19,668
ENVIRONMENTAL PROTECTION	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SOLID WASTE MANAGEMENT	228,427	263,973	264,218	240,476	242,225	241,210	251,047	256,341	240,174	248,513	235,626	337,379	3,049,609	3,539,314	4,092,819
WASTE WATER MANAGEMENT	172,152	198,246	198,430	180,600	181,913	181,150	188,539	192,514	180,373	186,636	203,193	552,187	2,615,933	2,911,447	3,405,998
ROAD TRANSPORT	732	732	732	732	732	732	732	732	732	732	732	(6,048)	2,000	2,025	2,126
WATER	275,729	307,779	308,065	280,383	282,423	281,238	292,709	298,881	280,031	289,754	400,964	583,498	3,881,454	4,710,164	5,483,350
ELECTRICITY	534,544	555,127	555,642	505,714	509,393	507,257	527,945	539,078	505,080	522,616	383,744	1,921,094	7,567,234	8,932,722	9,950,829
<b>Total Revenue by Vote</b>	<b>16,297,563</b>	<b>2,694,056</b>	<b>2,475,565</b>	<b>1,771,695</b>	<b>5,487,932</b>	<b>1,293,555</b>	<b>1,385,678</b>	<b>1,927,383</b>	<b>7,149,577</b>	<b>1,333,819</b>	<b>1,232,329</b>	<b>6,227,931</b>	<b>49,277,084</b>	<b>52,691,215</b>	<b>57,663,017</b>
<b>Expenditure by Vote to be appropriated</b>															
EXECUTIVE AND COUNCIL	3,657,757	2,018,958	1,516,232	(69,013)	80,754	553,468	750,450	939,468	94,794	1,433,673	3,493,609	1,176,781	15,646,931	16,186,321	17,542,022
BUDGET AND TREASURY OFFICE	202,355	246,336	511,230	374,496	329,403	731,325	253,229	240,513	288,129	248,386	256,490	2,551,916	6,233,808	6,836,438	7,341,022
CORPORATE SERVICES	86,241	114,548	119,612	114,287	113,036	113,357	107,032	105,002	156,811	118,536	126,858	334,934	1,610,254	1,702,609	1,788,851
PLANNING AND DEVELOPMENT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
HEALTH	-	4,747	157	111	-	4,184	1,292	1,944	2,376	-	-	6,421	21,232	22,228	23,274
COMMUNITY AND SOCIAL SERVICES	63,575	88,980	65,327	77,573	71,315	65,887	64,997	68,836	90,578	64,087	82,337	181,758	985,250	1,043,259	1,095,378
HOUSING	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PUBLIC SAFETY	1,922	8,496	3,770	8,269	6,063	5,552	3,417	5,723	7,016	2,094	2,960	16,189	71,471	71,081	77,089
SPORT AND RECREATION	19,775	32,658	20,865	27,222	38,047	42,432	45,882	27,792	46,892	37,146	32,137	144,711	515,499	516,117	541,188
ENVIRONMENTAL PROTECTION	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SOLID WASTE MANAGEMENT	122,434	77,444	64,846	97,531	74,589	50,830	47,726	68,619	581,752	89,934	608,846	424,394	2,308,925	2,460,125	2,586,723
WASTE WATER MANAGEMENT	120,875	158,959	153,526	196,378	152,299	164,859	153,995	156,254	215,180	139,615	147,412	629,223	2,388,575	2,632,018	2,904,226
ROAD TRANSPORT	124,447	188,733	159,365	150,665	142,062	169,023	137,893	137,537	183,039	132,636	131,735	1,165,313	2,822,438	3,134,518	3,520,230
WATER	44,291	79,614	70,238	105,557	58,607	54,882	82,050	57,752	112,914	53,071	70,239	69,040	858,255	1,046,725	1,123,759
ELECTRICITY	476,732	622,523	1,215,778	582,693	588,784	597,788	624,871	614,015	404,883	576,690	599,786	635,933	7,540,456	9,540,776	11,636,255
<b>Total Expenditure by Vote</b>	<b>4,920,404</b>	<b>3,642,196</b>	<b>3,900,966</b>	<b>1,665,759</b>	<b>1,654,919</b>	<b>2,553,587</b>	<b>2,272,834</b>	<b>2,423,455</b>	<b>2,184,064</b>	<b>2,895,878</b>	<b>5,552,409</b>	<b>7,336,613</b>	<b>41,003,084</b>	<b>45,192,215</b>	<b>50,180,017</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>11,377,159</b>	<b>(948,140)</b>	<b>(1,425,401)</b>	<b>105,936</b>	<b>3,833,013</b>	<b>(1,260,032)</b>	<b>(887,156)</b>	<b>(496,072)</b>	<b>4,965,513</b>	<b>(1,562,059)</b>	<b>(4,320,080)</b>	<b>(1,108,682)</b>	<b>8,274,000</b>	<b>7,499,000</b>	<b>7,483,000</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>11,377,159</b>	<b>(948,140)</b>	<b>(1,425,401)</b>	<b>105,936</b>	<b>3,833,013</b>	<b>(1,260,032)</b>	<b>(887,156)</b>	<b>(496,072)</b>	<b>4,965,513</b>	<b>(1,562,059)</b>	<b>(4,320,080)</b>	<b>(1,108,682)</b>	<b>8,274,000</b>	<b>7,499,000</b>	<b>7,483,000</b>

## MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

Description		Budget Year 2012/13												Medium Term Revenue and Expenditure		
														Framework		
R		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue - Standard																
	Governance and administration	15,085,806	1,367,296	1,147,999	562,491	4,269,245	77,559	118,574	635,704	5,940,440	84,620	6,922	2,938,943	32,235,599	33,144,833	35,422,009
	Executive and council	10,935,541	1,342,000	1,064,371	513,844	4,190,962	37,717	30,005	489,796	5,893,645	27,001	3,718	(1,604,931)	22,923,669	23,941,358	25,777,331
	Budget and treasury office	4,150,265	25,296	83,628	48,647	78,283	39,842	88,569	145,908	46,795	57,619	3,204	4,543,874	9,311,930	9,203,475	9,644,678
	Corporate services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Community and public safety	174	903	479	1,300	2,002	4,409	6,132	4,133	2,748	948	1,149	879	25,255	26,593	27,977
	Community and social services	20	903	288	808	1,460	265	641	142	227	714	453	729	6,650	6,983	7,332
	Sport and recreation	154	-	192	482	542	4,144	5,492	3,992	1,992	102	696	105	17,900	18,870	19,868
	Public safety	-	-	-	-	-	-	-	-	529	132	-	44	705	740	777
	Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Economic and environmental services	732	732	732	732	732	732	732	732	732	732	732	(6,048)	2,000	2,025	2,126
	Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Road transport	732	732	732	732	732	732	732	732	732	732	732	(6,048)	2,000	2,025	2,126
	Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Trading services	1,210,852	1,325,125	1,326,355	1,207,173	1,215,954	1,210,855	1,260,240	1,286,814	1,205,658	1,247,519	1,223,527	3,394,158	17,114,230	20,107,104	23,403,158
	Electricity	534,544	555,127	555,642	505,714	509,393	507,257	527,945	539,078	505,080	522,616	383,744	1,921,094	7,567,234	8,946,178	10,278,384
	Water	275,729	307,779	308,065	280,383	282,423	281,238	292,709	298,881	280,031	289,754	400,964	583,498	3,881,454	4,710,164	5,524,864
	Waste water management	172,152	198,246	198,430	180,600	181,913	181,150	188,539	192,514	180,373	186,636	203,193	552,187	2,615,933	2,911,447	3,431,832
	Waste management	228,427	263,973	264,218	240,476	242,225	241,210	251,047	256,341	240,174	248,513	235,626	337,379	3,049,609	3,539,315	4,168,078
Total Revenue - Standard		16,297,563	2,694,056	2,475,565	1,771,695	5,487,932	1,293,555	1,385,678	1,927,383	7,149,577	1,333,819	1,232,329	6,327,931	49,377,084	53,280,555	58,855,270
Expenditure - Standard																
	Governance and administration	3,946,353	2,379,842	2,147,074	419,760	523,193	1,398,150	1,110,711	1,284,983	539,734	1,800,605	3,876,957	4,163,631	23,590,993	25,067,718	27,322,602
	Executive and council	3,657,757	2,018,958	1,516,232	(69,013)	80,754	553,468	750,450	939,468	94,794	1,433,673	3,493,609	1,276,781	15,746,931	16,343,046	17,771,126
	Budget and treasury office	202,355	246,336	511,230	374,486	329,403	731,325	253,229	240,513	288,129	248,396	256,490	2,551,916	6,233,808	6,964,702	7,633,091
	Corporate services	86,241	114,548	119,612	114,287	113,036	113,357	107,032	105,002	156,811	118,536	126,858	334,934	1,610,254	1,759,970	1,918,385
	Community and public safety	85,272	135,081	90,149	113,175	115,425	118,055	115,588	104,295	146,562	103,327	117,434	349,079	1,593,442	1,708,961	1,864,649
	Community and social services	63,575	88,980	65,327	77,573	71,315	65,887	64,997	68,836	90,578	64,087	82,337	181,758	985,250	1,081,907	1,180,162
	Sport and recreation	19,775	32,858	20,895	27,222	38,047	42,432	45,882	27,792	46,592	37,146	32,137	144,711	515,489	532,052	575,632
	Public safety	1,922	8,496	3,770	8,269	6,063	5,552	3,417	5,723	7,016	2,094	2,960	16,189	71,471	72,774	80,943
	Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Health	-	4,747	157	111	-	4,184	1,292	1,944	2,376	-	-	6,421	21,232	22,228	27,912
	Economic and environmental services	124,447	188,733	159,355	150,665	142,062	169,023	137,893	137,537	183,039	132,636	131,735	1,165,313	2,822,438	3,180,535	3,621,031
	Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Road transport	124,447	188,733	159,355	150,665	142,062	169,023	137,893	137,537	183,039	132,636	131,735	1,165,313	2,822,438	3,180,535	3,621,031
	Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Trading services	764,332	938,540	1,504,388	982,159	874,239	868,359	908,642	896,640	1,314,729	859,310	1,426,283	1,758,590	13,096,211	15,824,340	18,563,986
	Electricity	476,732	622,523	1,215,778	582,693	588,764	597,788	624,871	614,015	404,883	576,690	599,786	635,933	7,540,456	9,553,857	11,665,065
	Water	44,291	79,614	70,238	105,557	58,807	54,882	82,050	57,752	112,914	53,071	70,239	69,040	858,255	1,059,735	1,152,640
	Waste water management	120,875	158,959	153,526	196,378	152,299	164,859	153,995	156,254	215,180	139,615	147,412	629,223	2,388,575	2,667,617	2,981,069
	Waste management	122,434	77,444	64,846	97,531	74,569	50,830	47,726	68,619	581,752	89,934	608,846	424,394	2,308,925	2,543,131	2,765,212
Total Expenditure - Standard		4,920,404	3,642,196	3,900,966	1,665,759	1,654,919	2,553,587	2,272,834	2,423,455	2,184,064	2,895,878	5,552,409	7,436,613	41,103,084	45,781,554	51,372,268
Surplus/(Deficit) before assoc.		11,377,159	(948,140)	(1,425,401)	105,936	3,833,013	(1,260,032)	(887,156)	(496,072)	4,965,513	(1,562,059)	(4,320,080)	(1,108,682)	8,274,000	7,499,001	7,483,002
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		11,377,159	(948,140)	(1,425,401)	105,936	3,833,013	(1,260,032)	(887,156)	(496,072)	4,965,513	(1,562,059)	(4,320,080)	(1,108,682)	8,274,000	7,499,001	7,483,002

**MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)**

Description  R	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Multi-year expenditure to be appropriated</b>															
EXECUTIVE AND COUNCIL													-	-	-
BUDGET AND TREASURY OFFICE													-	-	-
CORPORATE SERVICES													-	-	-
PLANNING AND DEVELOPMENT													-	-	-
HEALTH													-	-	-
COMMUNITY AND SOCIAL SERVICES													-	-	-
HOUSING													-	-	-
PUBLIC SAFETY													-	-	-
SPORT AND RECREATION													-	-	-
ENVIRONMENTAL PROTECTION													-	-	-
SOLID WASTE MANAGEMENT													-	-	-
WASTE WATER MANAGEMENT													-	-	-
ROAD TRANSPORT													-	-	-
WATER													-	-	-
ELECTRICITY													-	-	-
<b>Capital multi-year expenditure sub-total</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>															
EXECUTIVE AND COUNCIL													-	-	-
BUDGET AND TREASURY OFFICE													-	2,000,000	-
CORPORATE SERVICES													-	-	-
PLANNING AND DEVELOPMENT													-	-	-
HEALTH													-	-	-
COMMUNITY AND SOCIAL SERVICES													-	100,000	-
HOUSING													-	-	-
PUBLIC SAFETY													-	-	-
SPORT AND RECREATION													-	-	5,683,000
ENVIRONMENTAL PROTECTION													-	-	-
SOLID WASTE MANAGEMENT													-	7,999,000	2,000,000
WASTE WATER MANAGEMENT													-	-	-
ROAD TRANSPORT	4,000,000				3,000,000				2,574,000				9,574,000	-	-
WATER													-	-	3,000,000
ELECTRICITY													-	-	-
<b>Capital single-year expenditure sub-total</b>	4,000,000	-	-	-	3,000,000	-	-	-	2,574,000	-	-	-	9,574,000	10,099,000	10,683,000
<b>Total Capital Expenditure</b>	4,000,000	-	-	-	3,000,000	-	-	-	2,574,000	-	-	-	9,574,000	10,099,000	10,683,000

**MBRR SA29 - Budgeted monthly capital expenditure (standard classification)**

Description  R	Budget Year 2012/13												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Capital Expenditure - Standard</b>															
<b>Governance and administration</b>														2,000,000	-
Executive and council														-	-
Budget and treasury office														2,000,000	-
Corporate services														-	-
<b>Community and public safety</b>														100,000	5,683,000
Community and social services														100,000	-
Sport and recreation														-	5,683,000
Public safety														-	-
Housing														-	-
Health														-	-
<b>Economic and environmental services</b>	4,000,000				3,000,000				2,574,000				9,574,000	-	-
Planning and development														-	-
Road transport	4,000,000				3,000,000				2,574,000				9,574,000	-	-
Environmental protection														-	-
<b>Trading services</b>														7,999,000	5,000,000
Electricity														-	-
Water														-	3,000,000
Waste water management														7,999,000	2,000,000
Waste management														-	-
<b>Total Capital Expenditure - Standard</b>	4,000,000	-	-	-	3,000,000	-	-	-	2,574,000	-	-	-	9,574,000	10,099,000	10,683,000

## MBRR SA30 - Budgeted monthly cash flow

Description	Budget Year 2010/11												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year +1 2010/11	Budget Year +2 2011/12	Forecast 2012/13
<b>Cash Receipts By Source</b>															
Property rates	149,494	226,501	389,697	312,124	149,359	746,794	80,220	328,254	221,242	77,265	50,096	1,342,807	4,073,852	4,475,365	4,694,104
Property rates - penalties & collection charges	18,408	4,371	5,298	16,788	13,398	74,934	3,766	12,194	535	-	76	21,233	171,000	179,550	188,528
Service charges - electricity revenue	232,594	628,040	226,503	268,155	695,095	312,569	244,801	631,628	720,732	238,459	272,402	2,045,288	6,516,267	7,745,175	8,661,438
Service charges - water revenue	135,813	366,716	132,256	156,577	405,870	182,511	142,941	368,811	420,839	139,238	159,057	588,672	3,199,300	3,945,119	4,640,966
Service charges - sanitation revenue	85,276	230,259	83,043	98,314	254,844	114,598	89,752	231,575	264,243	87,427	99,871	421,526	2,060,727	2,326,690	2,771,786
Service charges - refuse revenue	114,021	307,874	111,035	131,453	340,746	153,226	120,005	309,633	353,313	116,896	133,535	552,208	2,743,946	3,184,646	3,682,763
Service charges - other															
Rental of facilities and equipment	24,945	27,755	86,177	1,737	19,262	19,817	28,933	147,254	9,829	28,022	8,794	8,149	410,674	431,133	452,689
Interest earned - external investments	-	5,611	2,567	36,011	1,906	7,431	69,949	21,418	62,278	831,761	38,017	220,050	1,297,000	1,361,850	1,429,943
Interest earned - outstanding debtors	388	386	384	382	380	378	376	373	371	369	367	(853)	3,300	3,465	3,638
Dividends received															
Fines	4	21	20	4	838	393	3,248	392	803	1,084	259	5,165	12,230	12,842	13,484
Licences and permits	1,415	84	308	3,937	742	238	378	273	560	1,135	784	(2,435)	7,420	7,791	8,181
Agency services	8,291	3,277	5,122	8,353	5,466	9,715	6,310	4,624	8,375	7,371	7,306	22,789	97,000	101,850	106,943
Transfers recognised - operational	3,016,666				3,016,667			3,016,667				6,856,000	15,906,000	15,167,834	16,266,348
Other revenue	56,628	22,382	34,983	57,046	37,333	66,352	43,096	31,580	57,201	50,344	49,895	1,302,386	1,809,226	1,772,029	1,837,293
<b>Cash Receipts by Source</b>	<b>3,843,944</b>	<b>1,823,277</b>	<b>1,077,395</b>	<b>1,090,879</b>	<b>4,941,906</b>	<b>1,688,956</b>	<b>833,774</b>	<b>5,104,675</b>	<b>2,120,323</b>	<b>1,579,370</b>	<b>820,460</b>	<b>13,382,985</b>	<b>38,307,943</b>	<b>40,715,338</b>	<b>44,758,104</b>
<b>Other Cash Flows by Source</b>															
Transfer receipts - capital	2,000,000				3,000,000			4,574,000				-	9,574,000	10,099,000	10,683,000
Contributions recognised - capital & Contributed assets												-	-	-	-
Proceeds on disposal of PPE												-	-	-	-
Short term loans												-	-	-	-
Borrowing long term/refinancing												-	-	-	-
Increase (decrease) in consumer deposits	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	29,000	29,000	29,000
Decrease (increase) in non-current debtors	669	669	669	669	669	669	669	669	669	669	669	669	8,032	8,032	8,032
Decrease (increase) other non-current receivables												-	-	-	-
Decrease (increase) in non-current investments												-	-	-	-
<b>Total Cash Receipts by Source</b>	<b>5,847,030</b>	<b>1,826,363</b>	<b>1,080,481</b>	<b>1,093,965</b>	<b>7,944,992</b>	<b>1,692,042</b>	<b>836,860</b>	<b>5,107,761</b>	<b>6,697,409</b>	<b>1,582,456</b>	<b>823,546</b>	<b>13,386,071</b>	<b>47,918,975</b>	<b>50,851,370</b>	<b>55,478,136</b>
<b>Cash Payments by Type</b>															
Employee related costs	638,389	838,634	772,126	874,756	769,317	995,869	774,079	793,315	995,869	1,751,182	802,609	1,973,827	11,979,972	12,849,193	13,553,307
Remuneration of councillors	119,700	118,523	123,231	118,523	119,701	117,815	328,616	147,710	148,973	148,973	148,973	240,250	1,880,988	2,035,395	2,238,932
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Electricity	471,680	602,495	1,065,334	567,858	575,437	572,633	588,966	608,182	572,209	570,801	594,842	209,598	7,000,035	8,970,602	11,033,137
Bulk purchases - Water & Sewer															
Other materials	6,197	32,839	46,507	27,888	32,695	53,330	65,146	34,513	15,386	16,775	38,689	9,235	379,200	398,311	418,235
Contracted services	7,002	37,107	52,551	31,512	36,944	60,261	73,612	38,998	17,385	18,955	43,717	10,435	428,479	452,913	482,052
Transfers and grants	2,389,634	-	-	-	2,389,634	-	-	-	2,389,634	-	-	-	7,168,903	7,953,903	8,832,903
Other expenditure	544,228	892,588	841,207	983,953	737,486	963,669	702,405	512,059	934,426	589,182	761,392	(28,660)	8,433,935	8,270,059	8,729,190
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	2,000	-	2,000	2,100	2,205
<b>Cash Payments by Type</b>	<b>4,176,831</b>	<b>2,522,186</b>	<b>2,900,956</b>	<b>2,604,490</b>	<b>4,661,214</b>	<b>2,763,577</b>	<b>2,532,824</b>	<b>2,134,777</b>	<b>5,073,883</b>	<b>3,095,868</b>	<b>2,392,222</b>	<b>2,414,685</b>	<b>37,273,512</b>	<b>40,932,476</b>	<b>45,289,961</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	2,000,000				3,000,000			4,574,000				-	9,574,000	10,099,000	10,683,000
Repayment of borrowing												-	-	-	-
Other Cash Flows/Payments												-	-	-	-
<b>Total Cash Payments by Type</b>	<b>6,176,831</b>	<b>2,522,186</b>	<b>2,900,956</b>	<b>2,604,490</b>	<b>7,661,214</b>	<b>2,763,577</b>	<b>2,532,824</b>	<b>2,134,777</b>	<b>9,647,883</b>	<b>3,095,868</b>	<b>2,392,222</b>	<b>2,414,685</b>	<b>46,847,512</b>	<b>51,031,476</b>	<b>55,972,961</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>(329,801)</b>	<b>(695,823)</b>	<b>(1,820,475)</b>	<b>(1,510,525)</b>	<b>283,777</b>	<b>(1,071,534)</b>	<b>(1,695,964)</b>	<b>2,972,984</b>	<b>(2,950,474)</b>	<b>(1,513,412)</b>	<b>(1,568,676)</b>	<b>10,971,385</b>	<b>1,071,463</b>	<b>(180,106)</b>	<b>(494,825)</b>
Cash/cash equivalents at the monthly/year begin:	22,094,900	21,765,099	21,069,276	19,248,801	17,738,276	18,022,053	16,950,519	15,254,555	18,227,539	15,277,065	13,763,653	12,194,977	22,094,900	23,166,362	22,986,256
Cash/cash equivalents at the monthly/year end:	21,765,099	21,069,276	19,248,801	17,738,276	18,022,053	16,950,519	15,254,555	18,227,539	15,277,065	13,763,653	12,194,977	23,166,362	23,166,362	22,986,256	22,491,431

## 2.10 Contracts having future budgetary implications

In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years).

## 2.11 Capital expenditure details

The following three tables present details of the municipality's capital expenditure programme, firstly on new assets, then the renewal of assets, the repair and maintenance of assets, and finally on depreciation.

### MBRR SA 34a - Capital expenditure on new assets by asset class

Description	Ref	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R</b>	<b>1</b>									
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		11,642,536	-	-	3,000,000	2,500,000	2,500,000	-	2,000,000	1,000,000
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Roads, Pavements & Bridges										
Storm water										
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Generation										
Transmission & Reticulation										
Street Lighting										
Infrastructure - Water		-	-	-	-	-	-	-	-	1,000,000
Dams & Reservoirs										1,000,000
Water purification										
Reticulation										
Infrastructure - Sanitation		11,642,536	-	-	3,000,000	2,500,000	2,500,000	-	-	-
Reticulation		11,642,536								
Sewerage purification					3,000,000	2,500,000	2,500,000			
Infrastructure - Other		-	-	-	-	-	-	-	2,000,000	-
Waste Management										
Transportation	2									
Gas										
Other	3								2,000,000	
<b>Community</b>		385,479	-	-	-	-	-	-	100,000	-
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries		100,211								
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries									100,000	
Social rental housing	8									
Other		285,268								
<b>Heritage assets</b>		5,000	-	-	-	-	-	-	-	-
Buildings										
Other	9	5,000								
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development										
Other										

## MBRR SA 34a - Capital expenditure on new assets by asset class

R	Description	Ref	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
		1									
	<b>Other assets</b>		48,764	709,160	-	-	-	-	-	-	-
	General vehicles			231,579							
	Specialised vehicles										
	Plant & equipment		18,714	137,504							
	Computers - hardware/equipment		30,050	93,110				-			
	Furniture and other office equipment			208,267							
	Abattoirs										
	Markets										
	Civic Land and Buildings										
	Other Buildings										
	Other Land										
	Surplus Assets - (Investment or Inventory)										
	Other			38,700							
	<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
	List sub-class										
	<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
	List sub-class										
	<b>Intangibles</b>		-	12,639	193,061	-	-	-	-	-	-
	Computers - software & programming			12,639	193,061						
	Other (list sub-class)										
	<b>Total Capital Expenditure on new assets</b>	1	12,081,779	721,799	193,061	3,000,000	2,500,000	2,500,000	-	2,100,000	1,000,000
	<b>Specialised vehicles</b>		-	-	-	-	-	-	-	-	-
	Refuse										
	Fire										
	Conservancy										
	Ambulances										

## MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

Description R	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	5,634,670	4,529,853	12,017,317	4,892,000	5,392,000	5,392,000	9,574,000	7,999,000	4,000,000
Infrastructure - Road trans	2,014,166	1,724,789	4,316,907	2,892,000	5,392,000	5,392,000	9,574,000	-	-
Roads, Pavements & Storm water	2,014,166	1,724,789	4,316,907	2,892,000	5,392,000	5,392,000	9,574,000	-	-
Infrastructure - Electricity	-	-	2,939,053	-	-	-	-	-	-
Generation	-	-	-	-	-	-	-	-	-
Transmission & Reticulation	-	-	-	-	-	-	-	-	-
Street Lighting	-	-	2,939,053	-	-	-	-	-	-
Infrastructure - Water	3,620,504	567,768	2,036,999	-	-	-	-	-	2,000,000
Dams & Reservoirs	-	-	-	-	-	-	-	-	-
Water purification	-	-	-	-	-	-	-	-	-
Reticulation	3,620,504	567,768	2,036,999	-	-	-	-	-	2,000,000
Infrastructure - Sanitation	-	2,237,296	1,346,926	-	-	-	-	-	-
Reticulation	-	-	-	-	-	-	-	-	-
Sewerage purification	-	2,237,296	1,346,926	-	-	-	-	-	-
Infrastructure - Other	-	-	1,377,431	2,000,000	-	-	-	7,999,000	2,000,000
Waste Management	-	-	1,377,431	-	-	-	-	7,999,000	2,000,000
Transportation	-	-	-	-	-	-	-	-	-
Gas	-	-	-	-	-	-	-	-	-
Other	-	-	-	2,000,000	-	-	-	-	-
<b>Community</b>	-	-	54,072	-	-	-	-	-	5,683,000
Parks & gardens	-	-	-	-	-	-	-	-	-
Sportsfields & stadia	-	-	-	-	-	-	-	-	5,683,000
Swimming pools	-	-	-	-	-	-	-	-	-
Community halls	-	-	-	-	-	-	-	-	-
Libraries	-	-	54,072	-	-	-	-	-	-
Recreational facilities	-	-	-	-	-	-	-	-	-
Fire, safety & emergency	-	-	-	-	-	-	-	-	-
Security and policing	-	-	-	-	-	-	-	-	-
Buses	-	-	-	-	-	-	-	-	-
Clinics	-	-	-	-	-	-	-	-	-
Museums & Art Galleries	-	-	-	-	-	-	-	-	-
Cemeteries	-	-	-	-	-	-	-	-	-
Social rental housing	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
Housing development	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-



## MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

Description R	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Other assets</b>	-	-	341,930	-	-	-	-	-	-
General vehicles									
Specialised vehicles									
Plant & equipment									
Computers - hardware/equipment			198,281						
Furniture and other office equipment			143,649						
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other									
<b>Agricultural assets</b>	-	-	-	-	-	-	-	-	-
List sub-class									
<b>Biological assets</b>	-	-	-	-	-	-	-	-	-
List sub-class									
<b>Intangibles</b>	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (list sub-class)									
<b>Total Capital Expenditure</b>	<b>5,634,670</b>	<b>4,529,853</b>	<b>12,413,318</b>	<b>4,892,000</b>	<b>5,392,000</b>	<b>5,392,000</b>	<b>9,574,000</b>	<b>7,999,000</b>	<b>9,683,000</b>
<b>Specialised vehicles</b>	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									
<b>Renewal of Existing Assets</b>	<b>31.8%</b>	<b>86.3%</b>	<b>98.5%</b>	<b>62.0%</b>	<b>68.3%</b>	<b>68.3%</b>	<b>100.0%</b>	<b>79.2%</b>	<b>90.6%</b>
<b>Renewal of Existing Assets</b>	<b>352.0%</b>	<b>189.8%</b>	<b>479.8%</b>	<b>145.7%</b>	<b>160.6%</b>	<b>160.6%</b>	<b>305.4%</b>	<b>221.9%</b>	<b>232.2%</b>

## MBRR SA34c - Repairs and maintenance expenditure by asset class

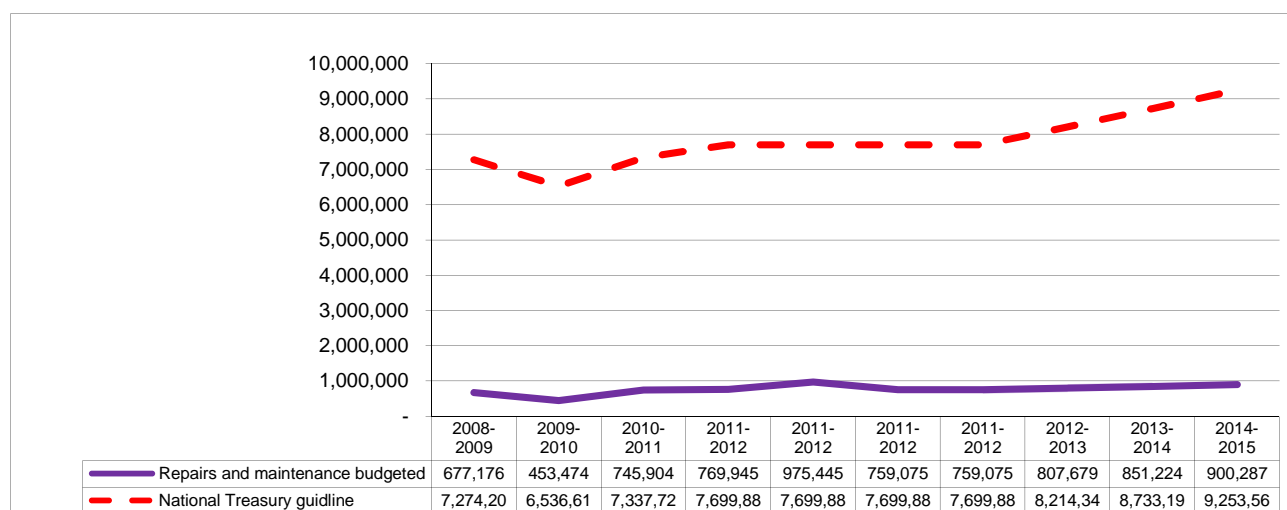
R	Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
	<b>Infrastructure</b>	<b>214,849</b>	<b>125,397</b>	<b>340,311</b>	<b>350,300</b>	<b>437,800</b>	<b>309,218</b>	<b>317,000</b>	<b>335,500</b>	<b>358,392</b>
	Infrastructure - Road transport	37,450	28,449	73,425	31,000	65,500	37,499	53,000	55,650	58,435
	Roads, Pavements & Bridges	37,450	28,449	73,425	31,000	65,500	37,499	53,000	55,650	58,435
	Storm water									
	Infrastructure - Electricity	99,927	42,394	160,666	81,500	81,500	100,712	91,000	98,050	109,066
	Generation				3,000	3,000				
	Transmission & Reticulation	99,927	42,394	160,666	78,500	78,500	100,712	91,000	98,050	109,066
	Street Lighting									
	Infrastructure - Water	55,147	40,421	55,924	74,000	114,000	83,093	85,000	89,400	93,871
	Dams & Reservoirs	3,739			35,000	35,000	83,093	85,000	89,400	93,871
	Water purification									
	Reticulation	51,408	40,421	55,924	39,000	79,000				
	Infrastructure - Sanitation	5,259	10,373	16,398	155,800	155,800	86,060	80,000	84,000	88,200
	Reticulation	5,259	10,373	16,398	155,800	155,800	86,060	80,000	84,000	88,200
	Sewerage purification									
	Infrastructure - Other	17,066	3,760	33,898	8,000	21,000	1,856	8,000	8,400	8,820
	Waste Management									
	Transportation	17,066	3,760	33,898	8,000	21,000	1,856	8,000	8,400	8,820
	Gas									
	Other									
	<b>Community</b>	<b>32,833</b>	<b>59,852</b>	<b>21,908</b>	<b>79,600</b>	<b>92,600</b>	<b>53,400</b>	<b>70,400</b>	<b>73,921</b>	<b>77,620</b>
	Parks & gardens	10,570	7,500	2,977	22,000	22,000	16,529	18,600	19,530	20,506
	Sportsfields & stadia									
	Swimming pools	8,773	16,764	7,953	12,000	20,000	11,444	12,000	12,600	13,230
	Community halls									
	Libraries	5,141	4,651	3,116	10,500	10,500	10,653	12,000	12,600	13,231
	Recreational facilities		1,713	2,464			5,135	9,500	9,975	10,475
	Fire, safety & emergency	1,033	273	120	4,100	4,100	1,501	3,000	3,150	3,308
	Security and policing	2,289	19,316	1,571	26,000	26,000	2,049	3,300	3,465	3,639
	Buses									
	Clinics	1,203	6,681	310	3,000	3,000	579	3,000	3,150	3,308
	Museums & Art Galleries	1,192		980			1,963	4,000	4,200	4,410
	Cemeteries	2,632	2,954	2,417	2,000	7,000	3,548	5,000	5,251	5,513
	Social rental housing									
	Other									
	<b>Heritage assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,000</b>	<b>4,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Buildings				4,000	4,000				
	Other									
	<b>Investment properties</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Housing development									
	Other									

## MBRR SA34c - Repairs and maintenance expenditure by asset class

Description R	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Other assets</b>	429,494	268,225	383,685	336,045	441,045	396,456	420,279	441,803	464,275
General vehicles	101,651	72,338	79,701	92,400	172,400	66,980	70,000	73,500	77,175
Specialised vehicles	107,849	73,999	125,298	80,000	105,000	84,113	155,800	163,590	171,771
Plant & equipment	11,150		15,509		-	27,567	8,700	9,135	9,592
Computers - hardware/equipment	72,111	88,521	97,946	67,866	67,866	139,218	90,000	95,010	100,138
Furniture and other office equipment			10,743	46,779	46,779	38,513	46,779	49,118	51,574
Abattoirs									
Markets									
Civic Land and Buildings	136,733	33,367	54,488	49,000	49,000	40,066	49,000	51,450	54,025
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other									
<b>Agricultural assets</b>	-	-	-	-	-	-	-	-	-
List sub-class									
<b>Biological assets</b>	-	-	-	-	-	-	-	-	-
List sub-class									
<b>Intangibles</b>	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (list sub-class)									
<b>Total Repairs and Maintenance Expenditure</b>	<b>677,176</b>	<b>453,474</b>	<b>745,904</b>	<b>769,945</b>	<b>975,445</b>	<b>759,075</b>	<b>807,679</b>	<b>851,224</b>	<b>900,287</b>

<b>Specialised vehicles</b>	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									

<b>R&amp;M as a % of PPE</b>	0.7%	0.6%	0.9%	17.0%	21.5%	16.7%	0.0%	0.0%	0.0%
<b>R&amp;M as % Operating Expenditure</b>	1.9%	1.3%	1.8%	2.0%	2.4%	1.9%	2.0%	1.9%	1.8%



## MBRR SA34d - Depreciation by asset class

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Depreciation by Asset Class/Sub-class</b>										
<b>Infrastructure</b>										
	Infrastructure - Road transport	871,717	1,546,023	1,525,196	2,252,633	2,252,633	2,252,633	2,121,182	2,591,459	2,841,459
	Roads, Pavements & Bridges	295,447	404,847	379,248	634,150	884,150	884,150	752,699	752,699	752,699
	Storm water	295,447	404,847	372,127	634,150	884,150	884,150	745,571	745,571	745,571
	Infrastructure - Electricity			7,121				7,128	7,128	7,128
	Generation	91,060	91,083	43,641	191,114	191,114	191,114	191,114	191,114	191,114
	Transmission & Reticulation	91,060	91,083	43,641	191,114	191,114	191,114	191,114	191,114	191,114
	Street Lighting									
	Infrastructure - Water	461,083	575,575	489,805	507,133	507,133	507,133	507,133	507,133	657,133
	Dams & Reservoirs	54,401	54,401							50,000
	Water purification									
	Reticulation	406,681	521,174	489,805	507,133	507,133	507,133	507,133	507,133	607,133
	Infrastructure - Sanitation	24,127	474,517	576,611	743,503	593,503	593,503	593,503	593,503	593,503
	Reticulation									
	Sewerage purification	24,127	474,517	576,611	743,503	593,503	593,503	593,503	593,503	593,503
	Infrastructure - Other	-	-	35,892	176,733	76,733	76,733	76,733	547,010	647,010
	Waste Management			35,892	76,733	76,733	76,733	76,733	547,010	647,010
	Transportation				100,000	-	-			
	Gas									
	Other									
<b>Community</b>										
	Parks & gardens	95,579	95,579	102,396	101,069	101,069	101,069	102,677	102,677	417,532
	Sportsfields & stadia	1,764	1,764	1,369		-	-	1,373	1,373	1,373
	Swimming pools									314,855
	Community halls									
	Libraries	11,870	11,870	27,813	27,813	27,813	27,813	27,889	27,889	27,889
	Recreational facilities	81,945	81,945	42,581	42,581	42,581	42,581	42,698	42,698	42,698
	Fire, safety & emergency									
	Security and policing									
	Buses									
	Clinics			15,033	15,075	15,075	15,075	15,075	15,075	15,075
	Museums & Art Galleries			15,000	15,000	15,000	15,000	15,041	15,041	15,041
	Cemeteries			600	600	600	600	602	602	602
	Social rental housing									
	Other									
<b>Heritage assets</b>										
	Buildings	-	-	-	-	-	-	-	-	-
	Other									
<b>Investment properties</b>										
	Housing development	-	-	-	12	12	12	12	12	12
	Other				12	12	12	12	12	12

## MBRR SA34d - Depreciation by asset class

Description R	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Other assets</b>	632,848	742,571	917,055	948,199	948,199	948,199	831,402	831,402	831,402
General vehicles	261,308	394,193	392,777	355,428	355,428	355,428	355,353	355,353	355,353
Specialised vehicles	34,240	34,755	43,847	43,060	43,060	43,060	43,135	43,135	43,135
Plant & equipment	119,439	112,760	156,958	115,590	115,590	115,590	124,049	124,049	124,049
Computers - hardware/equipment	49,838	28,537	58,366	57,346	57,346	57,346	83,139	83,139	83,139
Furniture and other office equipment	92,933	95,246	145,887	132,520	132,520	132,520	114,166	114,166	114,166
Abattoirs									
Markets									
Civic Land and Buildings	75,090	77,080	119,220	244,254	244,254	244,254	111,559	111,559	111,559
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other									
<b>Agricultural assets</b>	-	-	-	-	-	-	-	-	-
List sub-class									
<b>Biological assets</b>	-	-	-	-	-	-	-	-	-
List sub-class									
<b>Intangibles</b>	450	1,988	42,770	42,770	42,770	42,770	67,552	67,552	67,552
Computers - software & programming	450	1,988	42,770	42,770	42,770	42,770	67,552	67,552	67,552
Other (list sub-class)									
<b>Total Depreciation</b>	<b>1,600,594</b>	<b>2,386,161</b>	<b>2,587,417</b>	<b>3,357,000</b>	<b>3,357,000</b>	<b>3,357,000</b>	<b>3,135,177</b>	<b>3,605,454</b>	<b>4,170,309</b>
<b>Specialised vehicles</b>	34,240	34,755	43,847	43,060	43,060	43,060	43,135	43,135	43,135
Refuse	31,092	31,092	40,579	40,616	40,616	40,616	40,691	40,691	40,691
Fire	3,148	3,664	3,268	2,444	2,444	2,444	2,444	2,444	2,444
Conservancy									
Ambulances									

## MBRR SA35 - Future financial implications of the capital budget

Vote Description R	2012/13 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Present value
<b>Capital expenditure</b>							
EXECUTIVE AND COUNCIL	-	-	-				
BUDGET AND TREASURY OFFICE	-	2,000,000	-				
CORPORATE SERVICES	-	-	-				
PLANNING AND DEVELOPMENT	-	-	-				
HEALTH	-	-	-				
COMMUNITY AND SOCIAL SERVICES	-	100,000	-				
HOUSING	-	-	-				
PUBLIC SAFETY	-	-	-				
SPORT AND RECREATION	-	-	5,683,000				
ENVIRONMENTAL PROTECTION	-	-	-				
SOLID WASTE MANAGEMENT	-	7,999,000	2,000,000				
WASTE WATER MANAGEMENT	-	-	-				
ROAD TRANSPORT	9,574,000	-	-				
WATER	-	-	3,000,000				
ELECTRICITY	-	-	-				
<b>Total Capital Expenditure</b>	<b>9,574,000</b>	<b>10,099,000</b>	<b>10,683,000</b>	-	-	-	-
<b>Future operational costs by vote</b>							
EXECUTIVE AND COUNCIL	-	-	-				
BUDGET AND TREASURY OFFICE	147,000	154,860	162,983				
CORPORATE SERVICES	46,779	49,118	51,574				
PLANNING AND DEVELOPMENT	-	-	-				
HEALTH	3,000	3,150	3,308				
COMMUNITY AND SOCIAL SERVICES	21,000	22,051	23,154				
HOUSING	-	-	-				
PUBLIC SAFETY	6,300	6,615	6,947				
SPORT AND RECREATION	40,100	42,105	44,211				
ENVIRONMENTAL PROTECTION	-	-	-				
SOLID WASTE MANAGEMENT	8,700	9,135	9,592				
WASTE WATER MANAGEMENT	235,800	247,590	259,971				
ROAD TRANSPORT	123,000	129,150	135,610				
WATER	85,000	89,400	93,871				
ELECTRICITY	91,000	98,050	109,066				
<b>Total future operational costs</b>	<b>807,679</b>	<b>851,224</b>	<b>900,287</b>	-	-	-	-
<b>Future revenue by source</b>							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse revenue							
Service charges - other							
Rental of facilities and equipment							
<b>Total future revenue</b>	-	-	-	-	-	-	-
<b>Net Financial Implications</b>	<b>10,381,679</b>	<b>10,950,224</b>	<b>11,583,287</b>	-	-	-	-

## MBRR SA36 - Detailed capital budget per municipal vote

## NC074 Kareeberg Municipality - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project				Individual			ordinates	Total	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project information		
R	Program/Project description	Project number	IDP Goal code 2.	6	Asset Class 3	Asset Sub-Class3	5	Project Estimate	Audited Outcome 2010/11	Current Year 2011/12	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal	
Parent municipality:																
Road Transport	Upgrade of streets - Bonteheuwel	4615	A		Infrastructure - Road	Pavements & Bridges			1,687,565		9,574,000			2	Renewal	
	Upgrade of streets - Sonneblom Street	4615	A						446,606					4	Renewal	
	Upgrade of streets - Kokerboom Road	4615	A						1,345,023					4	Renewal	
	Upgrade of streets - Granaatbos Street	4615	A						522,920					3	Renewal	
	Upgrade of streets - Karoobos Street	4615	A						153,494					3	Renewal	
	Upgrade of streets - Melkbos Street	4615	A						161,299					3	Renewal	
	Upgrade of streets	4615	A							5,392,000				2	Renewal	
	Upgrade of streets	4616	A											3	Renewal	
	Upgrade of streets	4617	A											4	Renewal	
Electricity	Upgrade of network town	6414	A		Transmission & Reticulation									1	Renewal	
	Change to pre-paid meters	6415	A											1	Renewal	
	High mast lighting - Riverside	6422	A			Street Lighting			183,691					1	New	
	High mast lighting - Sports field	6422	A						183,691					1	New	
	High mast lighting - River bridge	6422	A						183,691					1	New	
	High mast lighting - De Bult	6422	A						183,691					1	New	
	High mast lighting - Old scheme	6422	A						183,691					1	New	
	High mast lighting - Bonteheuwel 1	6422	A						183,691					2	New	
	High mast lighting - Bonteheuwel 2	6422	A						183,691					2	New	
	High mast lighting - Bonteheuwel 3	6422	A						183,691					2	New	
	High mast lighting - Bonteheuwel 4	6422	A						183,691					2	New	
	High mast lighting - Bonteheuwel 5	6422	A						183,691					2	New	
	High mast lighting - Vosburg	6422	A						183,691					3	New	
	High mast lighting - Vanwyksvlei 1	6422	A						183,691					4	New	
	High mast lighting - Vanwyksvlei 2	6422	A						183,691					4	New	
	High mast lighting - Vanwyksvlei 3	6422	A						183,691					4	New	
	High mast lighting - Vanwyksvlei 4	6422	A						183,691					4	New	
	High mast lighting - Vanwyksvlei 5	6422	A						183,691					4	New	
	Water	Upgrade of water network - De Bult	6612	A		Reticulation				1,528,395					1	New
		Upgrade of water network	6613	A											4	Renewal
Upgrade of water network		6614	A										2,000,000	1	Renewal	
Erection of reservoir - Vanwyksvlei		6813	A						414,085				1,000,000	3	New	
Fencing of Reservoir		6813	A						94,519					3	New	
Waste Water Management	Oxidation dam - Vanwyksvlei	5416	A		Sewerage purification				170,600					3	New	
	Drying bed - Vanwyksvlei	5413	A						248,146					3	Renewal	
	Septic tank - Vanwyksvlei	5422	A						232,636					3	Renewal	
	Fencing of waste water treatment works	5422	A						166,630					3		
	Upgrade of sewerage network	5412	A						528,914					1		
	Upgrade oxidation ponds	5423	A							2,500,000				3	New	

## MBRR SA36 - Detailed capital budget per municipal vote

Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code 2.6	Individual Asset Class 3	Asset Sub-Class3	Ordinances 5	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project information	
								Audited Outcome 2010/11	Current Year 2011/12	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
Solid Waste Management	Landfill site office container - Vanwyk	5313	A		Waste Management			290,189					4	Renewal
	Fencing of landfill site - Vanwyk	5314	A					375,311					4	Renewal
	Landfill site office container - Vosburg	5313	A					542,960					3	
	Fencing of landfill site - Vosburg	5314	A					168,971					3	
	Upgrade refuse sites	5315	A							7,999,000	2,000,000	1	Renewal	
Water	Water services plan	6815	A										1	Renewal
	Water services plan	6816	A										3	Renewal
	Water services plan	6817	A										4	Renewal
Budget and Treasury	Surface of runway	5212	A							2,000,000		1	Renewal	
Sport and Recreation	Upgrade of sports field	3812	A		Community sportsfields & stadia							4,500,000	1	Renewal
	Upgrade of sports field	3813	A									1,183,000	4	Renewal
Budget and Treasury	Purchase of hall	3013	A		Community halls								1	Renewal
	Purchase of hall	3015	A										1	New
Community and Social Services	Fencing of library	1613	A		Libraries			54,072					1	New
Budget and Treasury	Ablution facilities for hawkers	3016	D		Recreational facilities								1	New
	Ablution facilities for hawkers	3017	A										3	New
	Ablution facilities for hawkers	3018	A										4	New
Community and Social Services	Lay out of cemetery	212	A		Cemeteries					100,000			4	New
Road Transport	Public transport plan	5012	E		Transportation								1	New
Community and Social Services	Purchase of horse cart	3212	D		Heritage Assets	Other							1	New
Road Transport	Purchase of vehicles	3612	A		Other Assets	General vehicles							1	New
	Purchase of vehicles	3613	A										1	New
Waste Water Management	Purchase of sanitation truck	5424	A		Specialised vehicles - Refuse								1	New
	Purchase of LDV													
Public Safety	Purchase of vehicles	1812	E										1	New
Road Transport	Purchase of tools	3614	A		Plant & equipment								1	New
Electricity	Purchase of tools	6011	A										1	New
Community and Social Services	Purchase of equipment	1611	D											
Budget and Treasury	Purchase of computers	4411	A		Computers - hardware/equipment			198,281					1	New
					Computers - software & programming			193,061						
					Furniture and other office equipment			143,649						
Community and Social Services	Survey of land	2816	A		Other Land								1	New
	Revaluation of game	3411	D		Other									
Total Capital expenditure		-						12,606,379	7,892,000	9,574,000	10,099,000	10,683,000	9	-
Entities: List all capital projects grouped by Entity														
Entity A Water project A														
Entity B Electricity project B														
Total Capital expenditure		-								-	-	-	-	

## MBRR SA37 - Projects delayed from previous financial year

The municipality has no projects that will be delayed from the previous year.



## 2.12 Annual budgets and SDBIP's - internal departments

Table 15 Executive and Council - operating revenue by source, expenditure by type and total capital expenditure

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Interest earned - external investments	1,667,689	1,743,469	1,115,642	1,297,000	1,297,000	1,214,554	1,297,000	1,361,850	1,429,943
Interest earned - outstanding debtors	4,650	4,336	4,009	3,300	3,300	3,300	3,300	3,465	3,638
Fines	13,520	18,850	18,180	12,000	12,000	13,000	12,000	12,600	13,230
Transfers recognised - operational	18,861,516	11,514,181	19,117,150	10,903,043	10,903,043	10,903,043	12,035,903	12,462,903	13,645,903
Other revenue	4,648	2,097	1,912	1,466	2,204,603	2,205,078	1,466	1,540	1,617
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>20,552,023</b>	<b>13,282,933</b>	<b>20,256,893</b>	<b>12,216,809</b>	<b>14,419,946</b>	<b>14,338,975</b>	<b>13,349,669</b>	<b>13,842,358</b>	<b>15,094,331</b>
<b>Expenditure By Type</b>									
Employee related costs	1,297,828	2,267,615	1,200,004	1,777,398	1,777,398	1,452,252	1,736,042	1,902,484	2,043,393
Remuneration of councillors	1,024,365	1,273,038	1,597,732	1,801,038	1,801,038	1,783,060	1,880,988	2,035,395	2,238,932
Debt impairment	-	894,743	167,488	225,000	225,000	225,000	225,000	236,250	248,063
Transfers and grants	4,324,209	5,733,259	6,888,136	7,259,043	7,259,043	7,259,043	7,168,903	7,953,903	8,832,903
Other expenditure	14,319,683	6,537,888	8,987,391	4,072,385	4,329,385	5,736,080	4,635,998	4,058,289	4,178,731
<b>Total Expenditure</b>	<b>20,966,085</b>	<b>16,706,543</b>	<b>18,840,751</b>	<b>15,134,864</b>	<b>15,391,864</b>	<b>16,455,435</b>	<b>15,646,931</b>	<b>16,186,321</b>	<b>17,542,022</b>
<b>Surplus/(Deficit)</b>	<b>(414,062)</b>	<b>(3,423,610)</b>	<b>1,416,141</b>	<b>(2,918,055)</b>	<b>(971,918)</b>	<b>(2,116,460)</b>	<b>(2,297,262)</b>	<b>(2,343,963)</b>	<b>(2,447,691)</b>
Transfers recognised - capital	17,267,755	5,205,223	8,770,143	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>16,853,693</b>	<b>1,781,613</b>	<b>10,186,284</b>	<b>4,973,945</b>	<b>6,920,082</b>	<b>5,775,540</b>	<b>7,276,738</b>	<b>7,755,037</b>	<b>8,235,309</b>
Capital expenditure	17,267,755	5,205,223	8,770,143	7,892,000	7,892,000	7,892,000	9,574,000	10,099,000	10,683,000

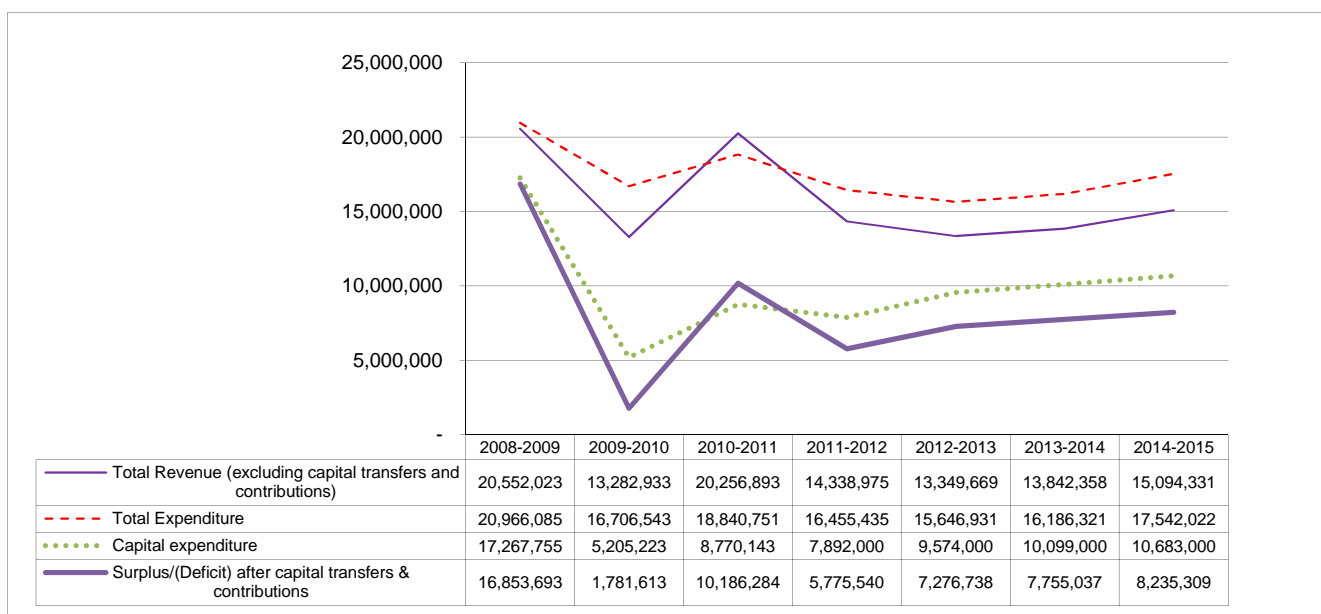


Table 16 Budget and treasury - operating revenue by source, expenditure by type and total capital expenditure

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Property rates	2,683,429	3,892,838	3,908,466	3,993,222	3,993,222	3,879,860	4,526,502	4,972,627	5,215,671
Property rates - penalties & collection charges	-	204,870	248,377	190,000	190,000	190,000	190,000	199,500	209,475
Rental of facilities and equipment	408,166	428,939	425,381	395,530	395,530	397,380	396,474	416,298	437,112
Interest earned - outstanding debtors	308	-	-	-	-	-	-	-	-
Licences and permits	7,845	13,317	14,737	7,420	7,420	8,784	7,420	7,791	8,181
Agency services	88,345	96,122	105,017	97,000	97,000	102,963	97,000	101,850	106,943
Transfers recognised - operational	-	105,000	726,279	1,735,249	1,735,249	1,735,249	2,891,389	1,726,223	1,641,737
Other revenue	189,856	894,876	2,050,888	903,145	903,145	903,228	1,103,145	1,203,302	1,303,467
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>3,414,433</b>	<b>5,635,963</b>	<b>7,479,145</b>	<b>7,321,566</b>	<b>7,321,566</b>	<b>7,217,464</b>	<b>9,211,930</b>	<b>8,627,591</b>	<b>8,922,586</b>
<b>Expenditure By Type</b>									
Employee related costs	2,957,343	2,365,399	3,082,291	2,725,710	2,968,655	3,190,090	3,116,554	3,378,957	3,533,381
Depreciation & asset impairment	620,684	690,083	750,541	1,119,000	1,119,000	1,119,000	1,045,059	1,201,818	1,370,073
Other materials	225,910	124,856	177,069	57,000	70,000	41,921	57,000	59,850	62,845
Contracted services	13,223	11,975	9,261	76,366	156,366	139,218	90,000	95,010	100,138
Other expenditure	704,624	1,451,110	1,582,584	583,515	843,515	1,655,453	1,925,195	2,100,803	2,274,585
Loss on disposal of PPE	1,135	-	15,944	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>4,522,919</b>	<b>4,643,422</b>	<b>5,617,689</b>	<b>4,561,591</b>	<b>5,157,536</b>	<b>6,145,682</b>	<b>6,233,808</b>	<b>6,836,438</b>	<b>7,341,022</b>
<b>Surplus/(Deficit)</b>	<b>(1,108,486)</b>	<b>992,540</b>	<b>1,861,456</b>	<b>2,759,975</b>	<b>2,164,030</b>	<b>1,071,783</b>	<b>2,978,122</b>	<b>1,791,153</b>	<b>1,581,564</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(1,108,486)</b>	<b>992,540</b>	<b>1,861,456</b>	<b>2,759,975</b>	<b>2,164,030</b>	<b>1,071,783</b>	<b>2,978,122</b>	<b>1,791,153</b>	<b>1,581,564</b>
Capital expenditure	-	-	-	-	-	-	-	-	-

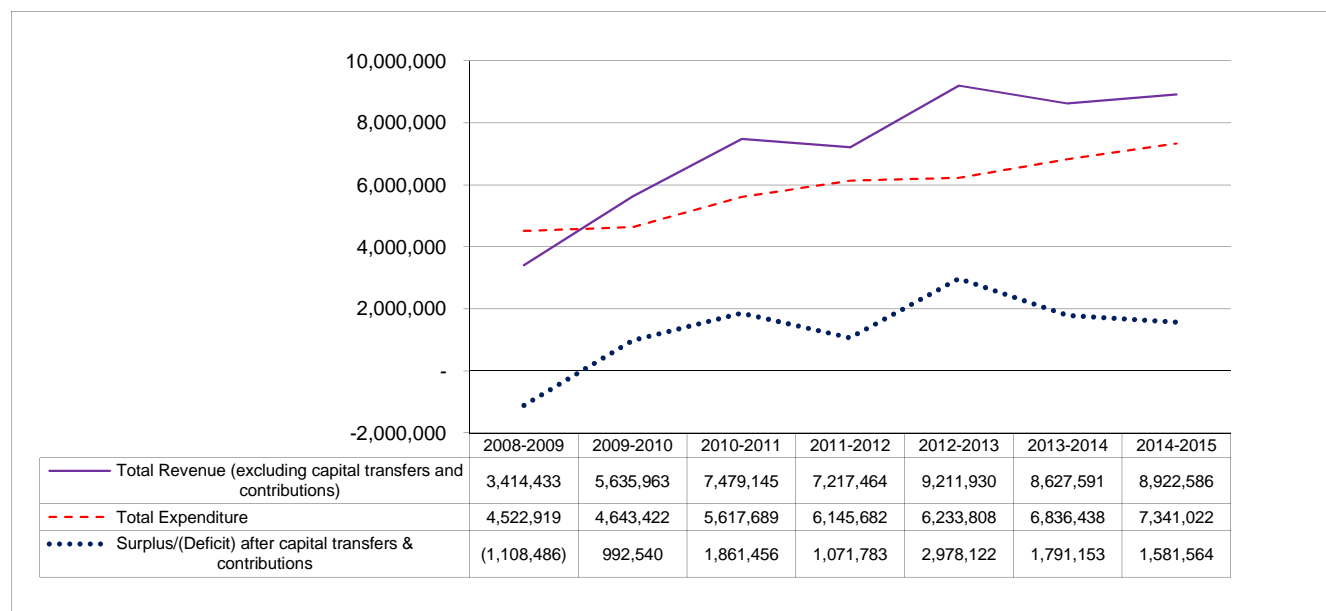


Table 17 Corporate services - operating revenue by source, expenditure by type and total capital expenditure

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Total Revenue (excluding capital transfers and contributions)	-	-	-	-	-	-	-	-	-
<b>Expenditure By Type</b>									
Employee related costs	-	938,604	1,094,134	1,190,030	1,268,030	1,234,919	1,384,255	1,470,464	1,549,303
Other materials	-	-	10,743	-	-	-	-	-	-
Contracted services	-	-	-	46,779	46,779	38,513	46,779	49,118	51,574
Other expenditure	-	109,412	144,306	188,570	208,570	139,311	179,220	183,027	187,974
<b>Total Expenditure</b>	-	1,048,017	1,249,183	1,425,379	1,523,379	1,412,743	1,610,254	1,702,609	1,788,851
<b>Surplus/(Deficit)</b>	-	(1,048,017)	(1,249,183)	(1,425,379)	(1,523,379)	(1,412,743)	(1,610,254)	(1,702,609)	(1,788,851)
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	-	(1,048,017)	(1,249,183)	(1,425,379)	(1,523,379)	(1,412,743)	(1,610,254)	(1,702,609)	(1,788,851)
Capital expenditure	-	-	-	-	-	-	-	-	-

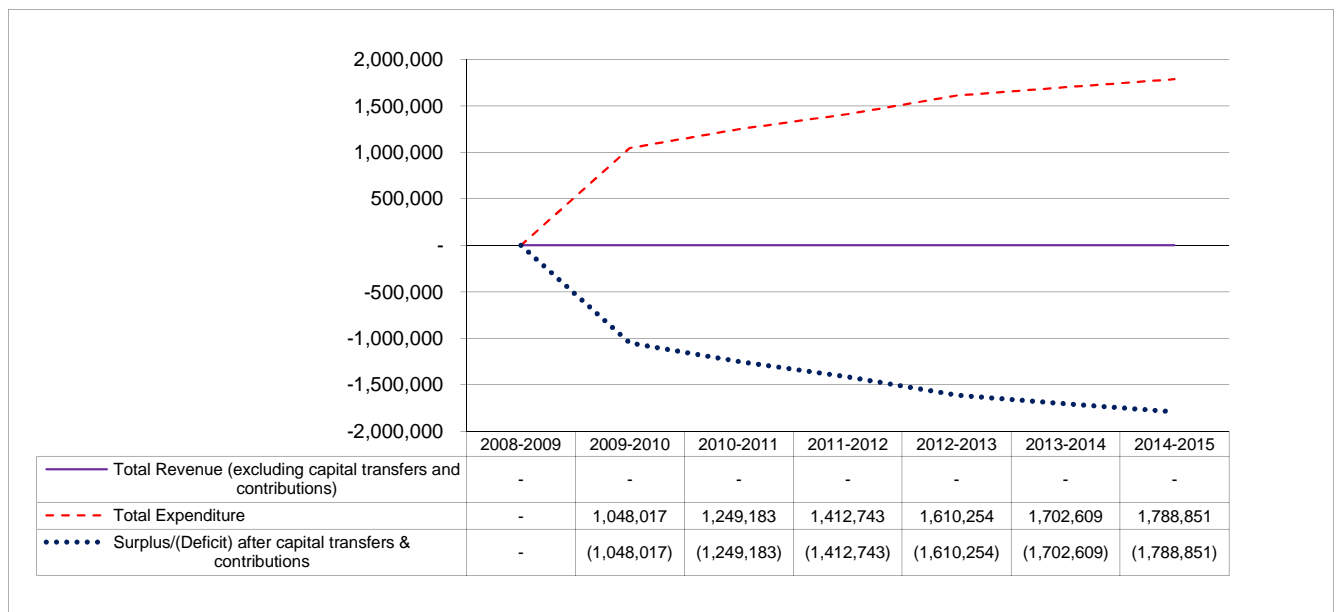


Table 18 Health - operating revenue by source, expenditure by type and total capital expenditure

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Other revenue	-	-	200	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	-	-	200	-	-	-	-	-	-
<b>Expenditure By Type</b>									
Other materials	1,203	6,681	310	3,000	3,000	579	3,000	3,150	3,308
Other expenditure	17,047	13,489	20,583	36,479	36,479	9,792	18,232	19,078	19,966
<b>Total Expenditure</b>	<b>18,250</b>	<b>20,170</b>	<b>20,893</b>	<b>39,479</b>	<b>39,479</b>	<b>10,371</b>	<b>21,232</b>	<b>22,228</b>	<b>23,274</b>
<b>Surplus/(Deficit)</b>	<b>(18,250)</b>	<b>(20,170)</b>	<b>(20,693)</b>	<b>(39,479)</b>	<b>(39,479)</b>	<b>(10,371)</b>	<b>(21,232)</b>	<b>(22,228)</b>	<b>(23,274)</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(18,250)</b>	<b>(20,170)</b>	<b>(20,693)</b>	<b>(39,479)</b>	<b>(39,479)</b>	<b>(10,371)</b>	<b>(21,232)</b>	<b>(22,228)</b>	<b>(23,274)</b>
Capital expenditure	-	-	-	-	-	-	-	-	-

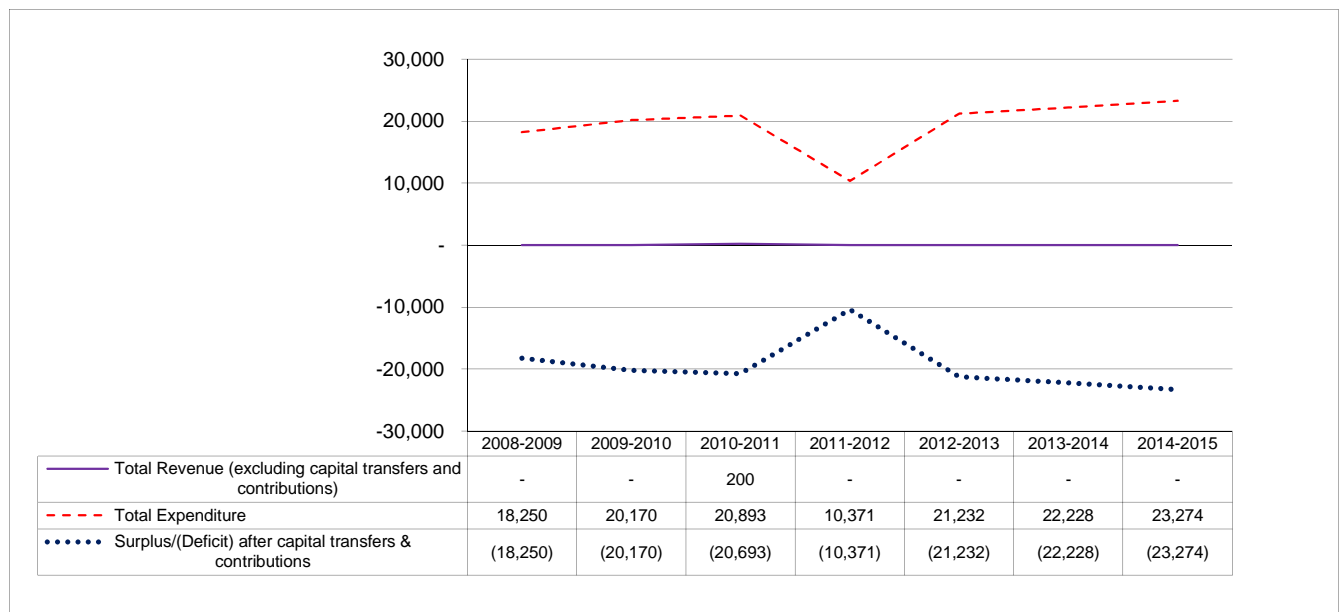
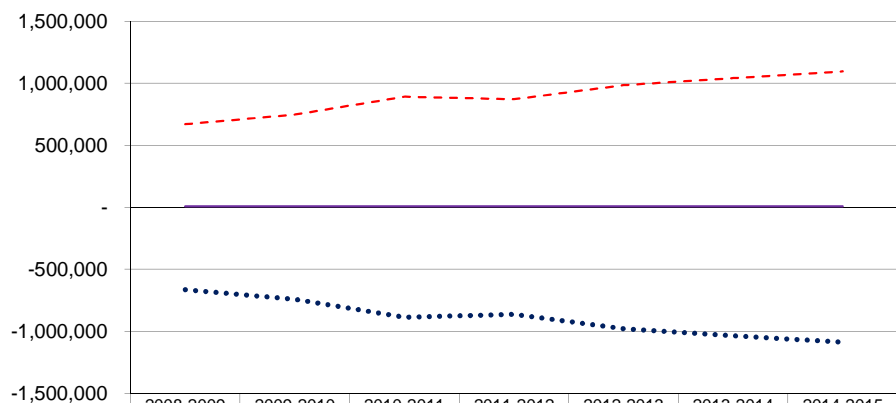


Table 19 Community services - operating revenue by source, expenditure by type and total capital expenditure

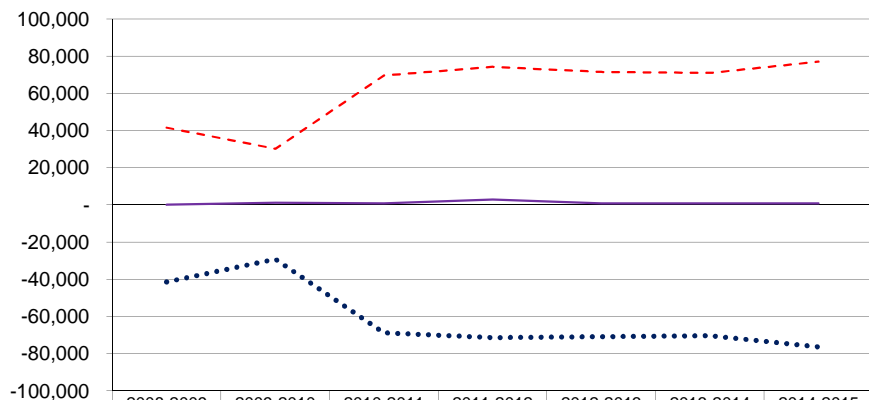
Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Rental of facilities and equipment	360	760	630	500	500	530	500	525	551
Fines	333	339	472	230	230	248	230	242	254
Other revenue	5,415	5,670	6,195	5,920	5,920	7,200	5,920	6,216	6,527
<b>Total Revenue (excluding capital transfers and contributions)</b>	6,108	6,769	7,297	6,650	6,650	7,978	6,650	6,983	7,332
<b>Expenditure By Type</b>									
Employee related costs	542,365	620,344	747,722	824,742	830,742	778,921	884,771	940,258	989,077
Other materials	8,965	10,067	4,781	6,000	11,000	5,511	9,000	9,451	9,923
Contracted services	5,484	21	1,732	12,000	12,000	10,653	12,000	12,600	13,231
Other expenditure	112,535	117,363	139,239	148,477	165,477	76,014	79,479	80,950	83,147
<b>Total Expenditure</b>	669,349	747,794	893,475	991,219	1,019,219	871,098	985,250	1,043,259	1,095,378
<b>Surplus/(Deficit)</b>	(663,241)	(741,025)	(886,178)	(984,569)	(1,012,569)	(863,120)	(978,600)	(1,036,276)	(1,088,046)
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	(663,241)	(741,025)	(886,178)	(984,569)	(1,012,569)	(863,120)	(978,600)	(1,036,276)	(1,088,046)
Capital expenditure	-	-	-	-	-	-	-	-	-



	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
— Total Revenue (excluding capital transfers and contributions)	6,108	6,769	7,297	7,978	6,650	6,983	7,332
- - - Total Expenditure	669,349	747,794	893,475	871,098	985,250	1,043,259	1,095,378
• • • • • Surplus/(Deficit) after capital transfers & contributions	(663,241)	(741,025)	(886,178)	(863,120)	(978,600)	(1,036,276)	(1,088,046)

Table 20 Public safety - operating revenue by source, expenditure by type and total capital expenditure

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Other revenue	160	1,090	780	705	705	2,890	705	740	777
<b>Total Revenue (excluding capital transfers and contributions)</b>	160	1,090	780	705	705	2,890	705	740	777
<b>Expenditure By Type</b>									
Employee related costs	28,123	10,030	31,274	38,442	38,442	33,671	42,487	45,018	48,384
Other materials	1,033	273	1,691	4,300	4,300	2,565	4,300	4,515	4,742
Contracted services	-	-	-	2,000	2,000	985	2,000	2,100	2,205
Other expenditure	12,460	19,944	36,622	20,709	50,709	37,009	22,684	19,448	21,758
<b>Total Expenditure</b>	41,616	30,246	69,587	65,451	95,451	74,230	71,471	71,081	77,089
<b>Surplus/(Deficit)</b>	(41,456)	(29,156)	(68,807)	(64,746)	(94,746)	(71,340)	(70,766)	(70,341)	(76,312)
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	(41,456)	(29,156)	(68,807)	(64,746)	(94,746)	(71,340)	(70,766)	(70,341)	(76,312)
Capital expenditure	-	-	-	-	-	-	-	-	-



	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
— Total Revenue (excluding capital transfers and contributions)	160	1,090	780	2,890	705	740	777
- - - Total Expenditure	41,616	30,246	69,587	74,230	71,471	71,081	77,089
..... Surplus/(Deficit) after capital transfers & contributions	(41,456)	(29,156)	(68,807)	(71,340)	(70,766)	(70,341)	(76,312)

Table 21 Sport and recreation - operating revenue by source, expenditure by type and total capital expenditure

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Rental of facilities and equipment	12,874	13,736	16,054	12,200	12,200	19,548	12,200	12,810	13,451
Other revenue	10,400	38,700	28,410	5,700	5,700	5,687	5,700	6,060	6,417
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>23,274</b>	<b>52,436</b>	<b>44,464</b>	<b>17,900</b>	<b>17,900</b>	<b>25,235</b>	<b>17,900</b>	<b>18,870</b>	<b>19,868</b>
<b>Expenditure By Type</b>									
Employee related costs	166,581	277,230	333,778	292,118	379,310	385,177	385,420	400,458	420,880
Other materials	16,273	22,608	13,394	34,000	42,000	32,212	37,600	39,480	41,455
Contracted services	-	25	-	2,500	2,500	896	2,500	2,625	2,756
Other expenditure	69,430	75,666	105,338	126,286	230,786	168,607	87,969	71,454	73,892
Loss on disposal of PPE	-	3,100	-	2,000	2,000	2,000	2,000	2,100	2,205
<b>Total Expenditure</b>	<b>252,284</b>	<b>378,628</b>	<b>452,510</b>	<b>456,904</b>	<b>656,596</b>	<b>588,891</b>	<b>515,489</b>	<b>516,117</b>	<b>541,188</b>
<b>Surplus/(Deficit)</b>	<b>(229,010)</b>	<b>(326,192)</b>	<b>(408,046)</b>	<b>(439,004)</b>	<b>(638,696)</b>	<b>(563,656)</b>	<b>(497,589)</b>	<b>(497,247)</b>	<b>(521,320)</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(229,010)</b>	<b>(326,192)</b>	<b>(408,046)</b>	<b>(439,004)</b>	<b>(638,696)</b>	<b>(563,656)</b>	<b>(497,589)</b>	<b>(497,247)</b>	<b>(521,320)</b>
Capital expenditure	-	-	-	-	-	-	-	-	-

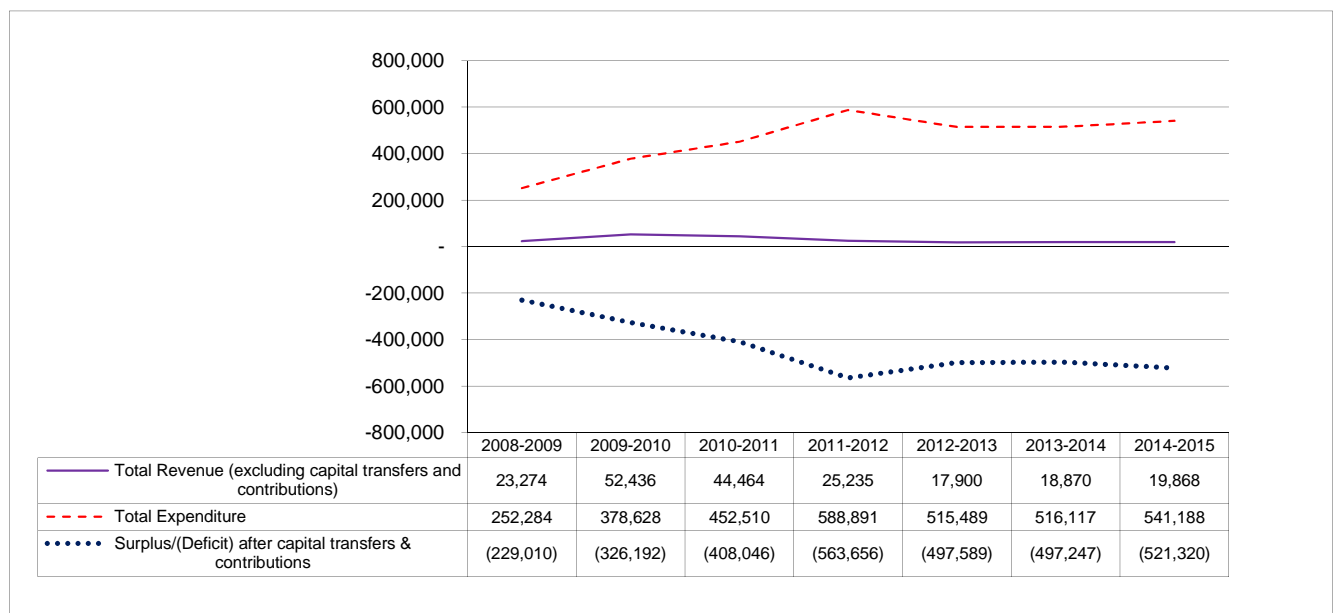


Table 22 Solid waste management - operating revenue by source, expenditure by type and total capital

## SOLID WASTE MANAGEMENT

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Service charges - refuse revenue	-	2,470,537	2,584,520	2,739,875	2,739,875	2,860,401	3,048,829	3,538,495	4,091,959
Other revenue	-	772	771	780	780	824	780	819	860
<b>Total Revenue (excluding capital transfers and contributions)</b>	-	2,471,309	2,585,291	2,740,655	2,740,655	2,861,225	3,049,609	3,539,314	4,092,819
<b>Expenditure By Type</b>									
Employee related costs	-	1,834,576	208,325	2,055,878	2,055,878	2,124,295	1,919,031	2,046,586	2,150,250
Other materials	-	9,862	15,509	-	-	-	-	-	-
Contracted services	-	-	-	8,700	33,700	27,567	8,700	9,135	9,592
Other expenditure	-	323,434	342,910	415,269	515,269	313,771	381,194	404,404	426,881
<b>Total Expenditure</b>	-	2,167,873	566,745	2,479,847	2,604,847	2,465,633	2,308,925	2,460,125	2,586,723
<b>Surplus/(Deficit)</b>	-	303,436	2,018,546	260,808	135,808	395,592	740,684	1,079,189	1,506,096
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	-	303,436	2,018,546	260,808	135,808	395,592	740,684	1,079,189	1,506,096
Capital expenditure	-	-	-	-	-	-	-	-	-

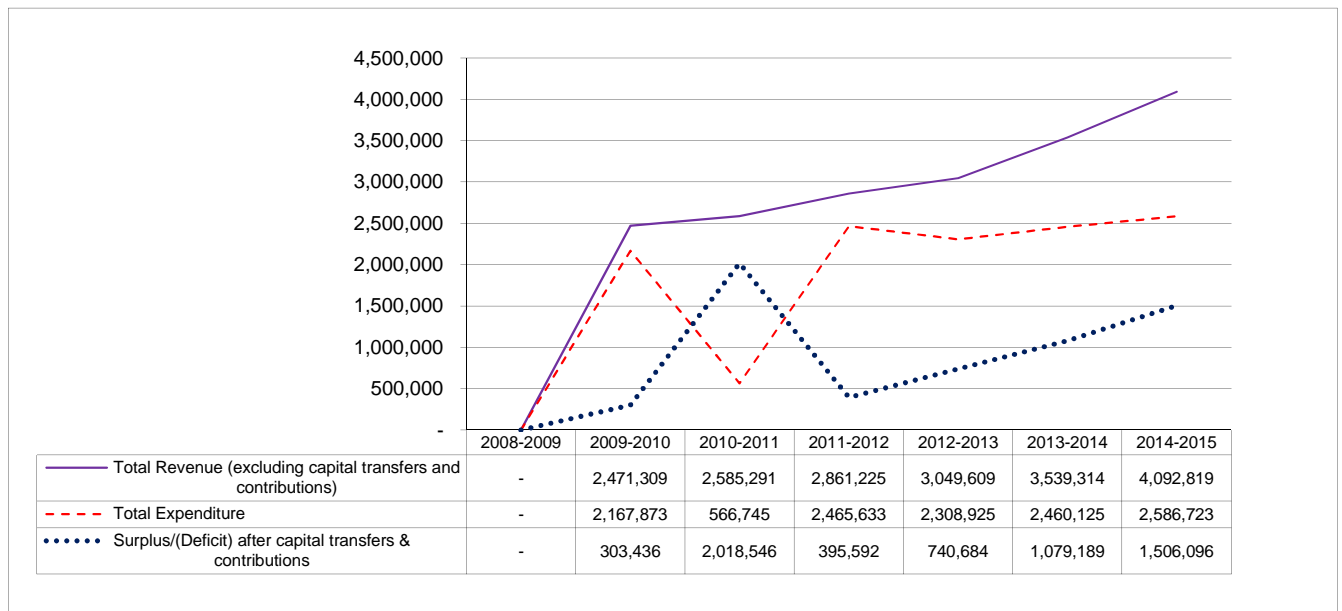
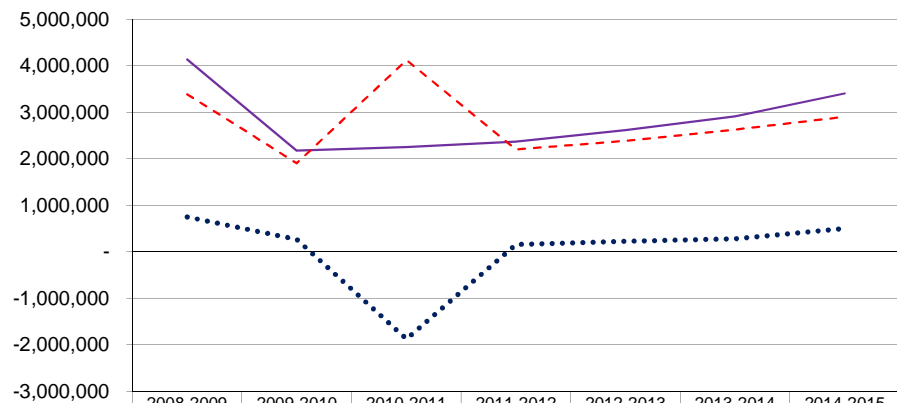




Table 23 Waste water management - operating revenue by source, expenditure by type and total capital

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Service charges - sanitation revenue	3,809,413	1,847,553	1,924,834	2,064,882	2,064,882	2,038,987	2,289,697	2,585,211	3,079,762
Interest earned - outstanding debtors	798	-	-	-	-	-	-	-	-
Transfers recognised - operational	326,236	326,236	326,236	326,236	326,236	326,236	326,236	326,236	326,236
Other revenue	1,145	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>4,137,592</b>	<b>2,173,789</b>	<b>2,251,070</b>	<b>2,391,118</b>	<b>2,391,118</b>	<b>2,365,223</b>	<b>2,615,933</b>	<b>2,911,447</b>	<b>3,405,998</b>
<b>Expenditure By Type</b>									
Employee related costs	2,159,055	620,343	2,642,017	904,254	904,254	646,887	825,186	879,357	924,258
Depreciation & asset impairment	489,955	848,039	918,438	1,119,000	1,119,000	1,119,000	1,045,059	1,201,818	1,394,109
Other materials	5,259	10,373	16,398	155,800	155,800	84,113	155,800	163,590	171,771
Contracted services	110,919	49,920	125,298	80,000	80,000	86,060	80,000	84,000	88,200
Other expenditure	621,091	376,912	421,800	498,719	498,719	269,433	282,530	303,253	325,888
<b>Total Expenditure</b>	<b>3,386,279</b>	<b>1,905,588</b>	<b>4,123,951</b>	<b>2,757,773</b>	<b>2,757,773</b>	<b>2,205,491</b>	<b>2,388,575</b>	<b>2,632,018</b>	<b>2,904,226</b>
<b>Surplus/(Deficit)</b>	<b>751,313</b>	<b>268,201</b>	<b>(1,872,881)</b>	<b>(366,655)</b>	<b>(366,655)</b>	<b>159,732</b>	<b>227,358</b>	<b>279,429</b>	<b>501,772</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>751,313</b>	<b>268,201</b>	<b>(1,872,881)</b>	<b>(366,655)</b>	<b>(366,655)</b>	<b>159,732</b>	<b>227,358</b>	<b>279,429</b>	<b>501,772</b>
Capital expenditure	-	-	-	-	-	-	-	-	-



	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
— Total Revenue (excluding capital transfers and contributions)	4,137,592	2,173,789	2,251,070	2,365,223	2,615,933	2,911,447	3,405,998
- - - Total Expenditure	3,386,279	1,905,588	4,123,951	2,205,491	2,388,575	2,632,018	2,904,226
..... Surplus/(Deficit) after capital transfers & contributions	751,313	268,201	(1,872,881)	159,732	227,358	279,429	501,772

Table 24 Road transport - operating revenue by source, expenditure by type and total capital expenditure

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Rental of facilities and equipment	-	2,900	6,100	1,500	1,500	3,850	1,500	1,500	1,575
Fines	-	-	1,000	-	-	-	-	-	-
Licences and permits	17,820	4,520	-	6,780	6,780	-	-	-	-
Other revenue	1,667	120	540	500	500	360	500	525	551
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>19,487</b>	<b>7,540</b>	<b>7,640</b>	<b>8,780</b>	<b>8,780</b>	<b>4,210</b>	<b>2,000</b>	<b>2,025</b>	<b>2,126</b>
<b>Expenditure By Type</b>									
Employee related costs	861,813	1,033,387	1,012,715	1,247,428	1,247,428	1,090,409	1,089,126	1,156,876	1,227,960
Depreciation & asset impairment	489,955	848,039	918,438	1,119,000	1,119,000	1,119,000	1,045,059	1,201,818	1,406,127
Finance charges	6,214	23,809	-	-	-	-	-	-	-
Other materials	39,739	41,734	73,603	21,000	55,500	19,152	21,000	22,050	23,153
Contracted services	77,010	63,430	79,524	95,500	95,500	85,327	102,000	107,100	112,457
Other expenditure	109,657	181,912	205,307	386,014	451,014	475,696	565,253	646,674	750,533
<b>Total Expenditure</b>	<b>1,584,388</b>	<b>2,192,312</b>	<b>2,289,587</b>	<b>2,868,942</b>	<b>2,968,442</b>	<b>2,789,583</b>	<b>2,822,438</b>	<b>3,134,518</b>	<b>3,520,230</b>
<b>Surplus/(Deficit)</b>	<b>(1,564,901)</b>	<b>(2,184,772)</b>	<b>(2,281,947)</b>	<b>(2,860,162)</b>	<b>(2,959,662)</b>	<b>(2,785,373)</b>	<b>(2,820,438)</b>	<b>(3,132,493)</b>	<b>(3,518,104)</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(1,564,901)</b>	<b>(2,184,772)</b>	<b>(2,281,947)</b>	<b>(2,860,162)</b>	<b>(2,959,662)</b>	<b>(2,785,373)</b>	<b>(2,820,438)</b>	<b>(3,132,493)</b>	<b>(3,518,104)</b>
Capital expenditure	-	-	-	-	-	-	-	-	-

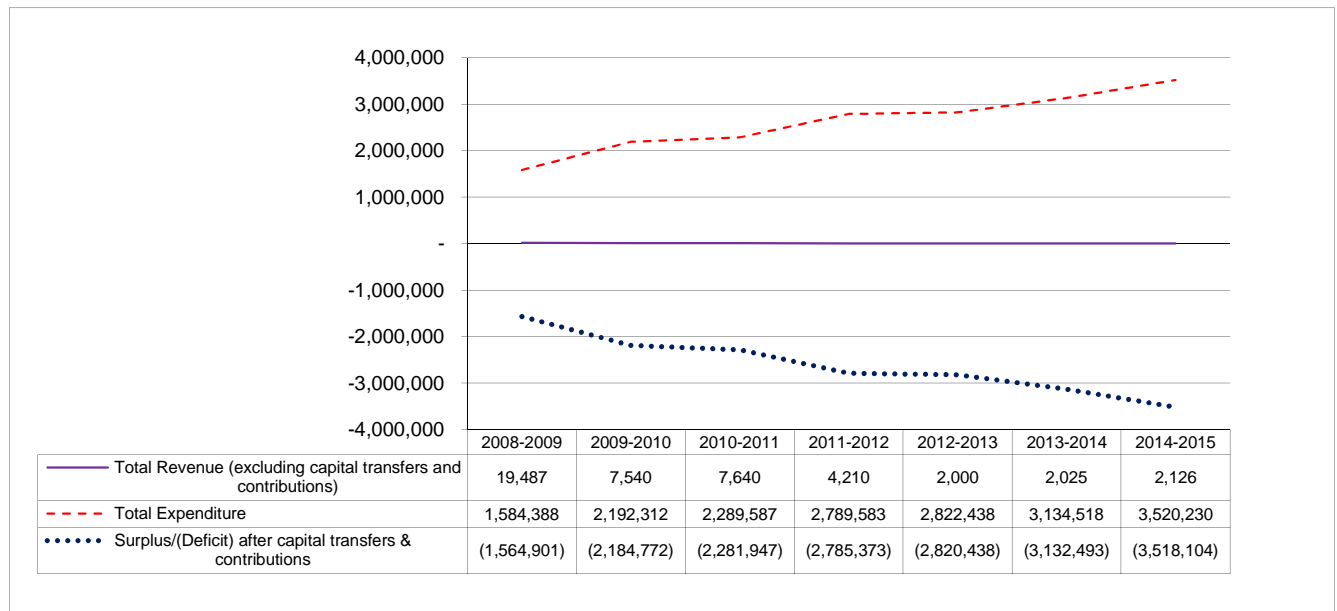


Table 25 Water - operating revenue by source, expenditure by type and total capital expenditure

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Service charges - water revenue	2,624,724	2,974,678	3,100,112	3,307,229	3,307,229	3,403,362	3,554,778	4,383,466	5,156,629
Interest earned - outstanding debtors	550	-	-	-	-	-	-	-	-
Transfers recognised - operational	326,236	326,236	326,236	326,236	326,236	326,236	326,236	326,236	326,236
Other revenue	340	260	140	440	440	90	440	462	485
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>2,951,850</b>	<b>3,301,174</b>	<b>3,426,488</b>	<b>3,633,905</b>	<b>3,633,905</b>	<b>3,729,688</b>	<b>3,881,454</b>	<b>4,710,164</b>	<b>5,483,350</b>
<b>Expenditure By Type</b>									
Employee related costs	190,515	264,777	338,705	281,380	311,380	327,193	309,791	325,329	348,190
Other materials	55,147	40,421	55,924	74,000	114,000	83,093	85,000	89,400	93,871
Other expenditure	178,199	316,666	471,791	705,706	705,706	395,483	463,464	631,996	681,698
<b>Total Expenditure</b>	<b>423,861</b>	<b>621,863</b>	<b>866,420</b>	<b>1,061,086</b>	<b>1,131,086</b>	<b>805,769</b>	<b>858,255</b>	<b>1,046,725</b>	<b>1,123,759</b>
<b>Surplus/(Deficit)</b>	<b>2,527,989</b>	<b>2,679,311</b>	<b>2,560,068</b>	<b>2,572,819</b>	<b>2,502,819</b>	<b>2,923,919</b>	<b>3,023,199</b>	<b>3,663,439</b>	<b>4,359,591</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>2,527,989</b>	<b>2,679,311</b>	<b>2,560,068</b>	<b>2,572,819</b>	<b>2,502,819</b>	<b>2,923,919</b>	<b>3,023,199</b>	<b>3,663,439</b>	<b>4,359,591</b>
Capital expenditure	-	-	-	-	-	-	-	-	-

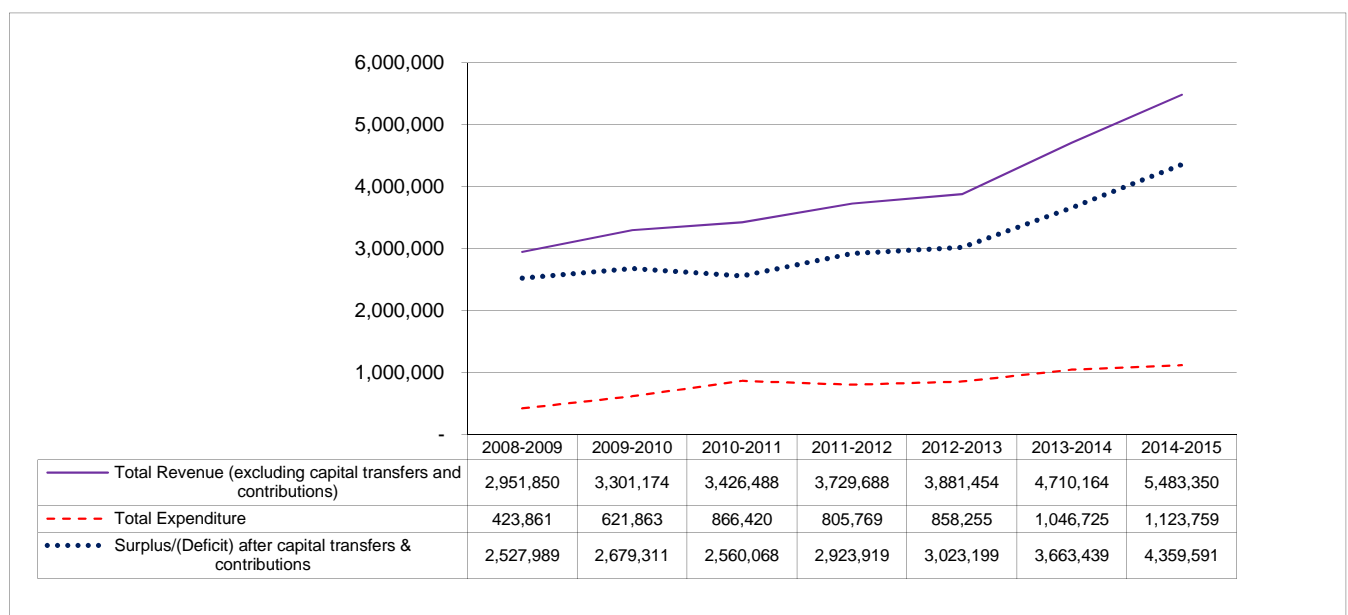
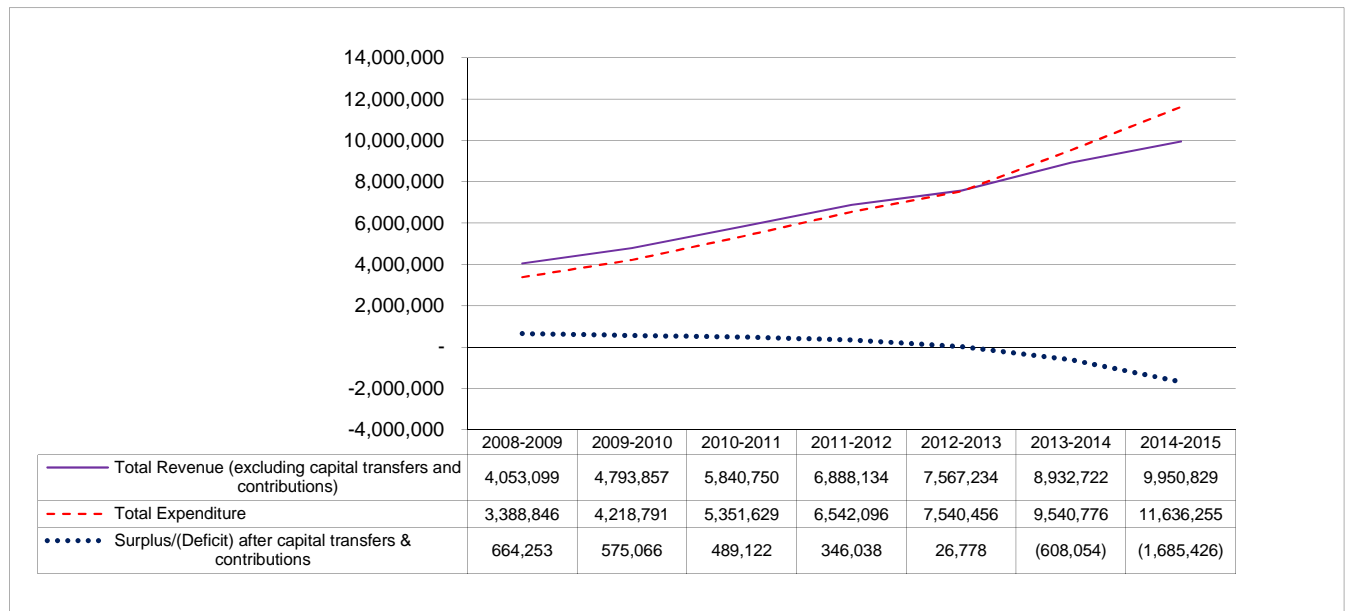


Table 26 Electricity - operating revenue by source, expenditure by type and total capital expenditure

Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>									
Service charges - electricity revenue	3,725,463	4,466,914	5,514,194	6,411,587	6,411,587	6,561,818	7,240,298	8,605,750	9,623,820
Interest earned - outstanding debtors	780	378	-	-	-	-	-	-	-
Transfers recognised - operational	326,236	326,236	326,236	326,236	326,236	326,236	326,236	326,236	326,236
Other revenue	620	330	320	700	700	80	700	736	773
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>4,053,099</b>	<b>4,793,857</b>	<b>5,840,750</b>	<b>6,738,523</b>	<b>6,738,523</b>	<b>6,888,134</b>	<b>7,567,234</b>	<b>8,932,722</b>	<b>9,950,829</b>
<b>Expenditure By Type</b>									
Employee related costs	206,779	234,781	265,234	268,369	268,369	249,438	287,309	303,406	318,300
Bulk purchases	2,772,497	3,690,256	4,806,898	5,640,877	6,340,877	6,068,892	7,000,035	8,970,602	11,033,137
Other materials	99,927	42,394	144,634	6,500	6,500	1,862	6,500	6,825	7,167
Contracted services	17,084	18,836	16,032	84,500	84,500	98,850	84,500	91,225	101,899
Other expenditure	292,559	232,525	118,831	159,830	159,830	123,054	162,112	168,718	175,752
<b>Total Expenditure</b>	<b>3,388,846</b>	<b>4,218,791</b>	<b>5,351,629</b>	<b>6,160,076</b>	<b>6,860,076</b>	<b>6,542,096</b>	<b>7,540,456</b>	<b>9,540,776</b>	<b>11,636,255</b>
<b>Surplus/(Deficit)</b>	<b>664,253</b>	<b>575,066</b>	<b>489,122</b>	<b>578,447</b>	<b>(121,553)</b>	<b>346,038</b>	<b>26,778</b>	<b>(608,054)</b>	<b>(1,685,426)</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>664,253</b>	<b>575,066</b>	<b>489,122</b>	<b>578,447</b>	<b>(121,553)</b>	<b>346,038</b>	<b>26,778</b>	<b>(608,054)</b>	<b>(1,685,426)</b>
Capital expenditure	-	-	-	-	-	-	-	-	-



## **2.13 Legislation compliance status**

### **1. In year reporting**

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Mayor (within 10 working days) was also complied with and includes monthly published financial performance on the municipality's website.

### **2. Internship programme**

The municipality is participating in the Municipal Financial Management Internship programme and has employed three interns undergoing training in various divisions of the Financial Services Department. They have enrolled on a course to comply with the minimum standards.

### **3. Budget and Treasury Office**

The Budget and Treasury Office has been established in accordance with the MFMA.

### **4. Audit Committee**

An Audit Committee has been established and is fully functional

### **5. Service Delivery and Implementation Plan**

The detailed SDBIP document, directly aligned and informed by the 2011/12 MTREF, has been tabled and is ready for approval by the Mayor.

### **6. Annual Report**

The annual report is compiled in terms of the MFMA and National Treasury requirements

### **7. MFMA Training**

MFMA training has not yet commenced.

### **8. Policies**

An amendment of the Municipal Property Rates Regulations as published in Government Notice 363 of 27 March 2009, was announced in Government Gazette 33016 on 12 March 2010. The ratios as prescribed in the Regulations have been complied with.

## 2.14 Other supporting documents

## MBRR Table SA1 - Supporting detail to budgeted financial performance

Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R</b>										
<b>REVENUE ITEMS:</b>										
<b>Property rates</b>										
Total Property Rates	2,683,429	3,892,838	3,908,466	3,993,222	3,993,222	3,879,860	3,879,860	4,526,502	4,972,627	5,215,671
less Revenue Foregone										
<b>Net Property Rates</b>	<b>2,683,429</b>	<b>3,892,838</b>	<b>3,908,466</b>	<b>3,993,222</b>	<b>3,993,222</b>	<b>3,879,860</b>	<b>3,879,860</b>	<b>4,526,502</b>	<b>4,972,627</b>	<b>5,215,671</b>
<b>Service charges - electricity revenue</b>										
Total Service charges - electricity revenue	3,725,463	4,466,913	5,514,194	6,411,587	6,411,587	6,561,818	6,561,818	7,240,297	8,605,750	9,623,820
less Revenue Foregone										
<b>Net Service charges - electricity revenue</b>	<b>3,725,463</b>	<b>4,466,913</b>	<b>5,514,194</b>	<b>6,411,587</b>	<b>6,411,587</b>	<b>6,561,818</b>	<b>6,561,818</b>	<b>7,240,297</b>	<b>8,605,750</b>	<b>9,623,820</b>
<b>Service charges - water revenue</b>										
Total Service charges - water revenue	2,624,724	2,974,678	3,100,112	3,307,229	3,307,229	3,403,361	3,403,361	3,554,778	4,383,465	5,156,629
less Revenue Foregone										
<b>Net Service charges - water revenue</b>	<b>2,624,724</b>	<b>2,974,678</b>	<b>3,100,112</b>	<b>3,307,229</b>	<b>3,307,229</b>	<b>3,403,361</b>	<b>3,403,361</b>	<b>3,554,778</b>	<b>4,383,465</b>	<b>5,156,629</b>
<b>Service charges - sanitation revenue</b>										
Total Service charges - sanitation revenue	3,809,413	1,847,552	1,924,834	2,064,882	2,064,882	2,038,986	2,038,986	2,289,697	2,585,211	3,079,762
less Revenue Foregone										
<b>Net Service charges - sanitation revenue</b>	<b>3,809,413</b>	<b>1,847,552</b>	<b>1,924,834</b>	<b>2,064,882</b>	<b>2,064,882</b>	<b>2,038,986</b>	<b>2,038,986</b>	<b>2,289,697</b>	<b>2,585,211</b>	<b>3,079,762</b>
<b>Service charges - refuse revenue</b>										
Total refuse removal revenue	-	2,470,537	2,584,520	2,739,875	2,739,875	2,860,401	2,860,401	3,048,829	3,538,495	4,091,959
Total landfill revenue										
less Revenue Foregone										
<b>Net Service charges - refuse revenue</b>	<b>-</b>	<b>2,470,537</b>	<b>2,584,520</b>	<b>2,739,875</b>	<b>2,739,875</b>	<b>2,860,401</b>	<b>2,860,401</b>	<b>3,048,829</b>	<b>3,538,495</b>	<b>4,091,959</b>
<b>Other Revenue by source</b>										
Other revenue	214,251	943,914	2,090,155	919,356	3,122,493	3,125,437	3,125,437	1,119,356	1,220,400	1,321,474
<b>Total 'Other' Revenue</b>	<b>214,251</b>	<b>943,914</b>	<b>2,090,155</b>	<b>919,356</b>	<b>3,122,493</b>	<b>3,125,437</b>	<b>3,125,437</b>	<b>1,119,356</b>	<b>1,220,400</b>	<b>1,321,474</b>
<b>EXPENDITURE ITEMS:</b>										
<b>Employee related costs</b>										
Basic Salaries and Wages	6,560,405	7,659,365	7,795,932	8,146,257	8,590,394	8,053,759		8,427,793	8,977,395	9,466,380
Pension and UIF Contributions	526,453	1,503,186	881,067	1,187,141	1,187,141	1,187,141		1,345,579	1,416,727	1,487,848
Medical Aid Contributions	476,541	327,566	345,966	463,587	463,587	463,587		478,223	546,642	574,536
Overtime	-	186,686	181,472	200,000	200,000	200,000		155,000	155,000	155,000
Performance Bonus	-	-	149,143	202,543	202,543	202,543		202,543	202,543	202,543
Motor Vehicle Allowance	283,536	409,308	417,230	447,666	447,666	447,666		457,779	457,779	498,129
Cellphone Allowance	-	-	-	-	-	-		-	-	-
Housing Allowances	900	5,138	9,797	17,280	17,280	17,280		24,480	24,480	24,480
Other benefits and allowances	562,567	74,971	195,936	396,106	396,106	396,106		294,181	414,794	425,175
Payments in lieu of leave	-	-	-	-	-	-		-	-	-
Long service awards	-	-	-	-	-	-		-	-	-
Post-retirement benefit obligations	-	-	545,169	545,169	545,169	545,169		594,394	653,833	719,216
<b>sub-total</b>	<b>8,410,402</b>	<b>10,166,220</b>	<b>10,521,712</b>	<b>11,605,749</b>	<b>12,049,886</b>	<b>11,513,251</b>	<b>-</b>	<b>11,979,972</b>	<b>12,849,193</b>	<b>13,553,307</b>
Less: Employees costs capitalised to PPE										
<b>Total Employee related costs</b>	<b>8,410,402</b>	<b>10,166,220</b>	<b>10,521,712</b>	<b>11,605,749</b>	<b>12,049,886</b>	<b>11,513,251</b>	<b>-</b>	<b>11,979,972</b>	<b>12,849,193</b>	<b>13,553,307</b>
<b>Contributions recognised - capital</b>										
List contributions by contract										
<b>Total Contributions recognised - capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Depreciation &amp; asset impairment</b>										
Depreciation of Property, Plant & Equipment	1,470,315	2,370,287	2,567,616	3,357,000	3,357,000	3,357,000	3,357,000	3,135,177	3,605,454	4,170,309
Lease amortisation										
Capital asset impairment	130,279	15,874	19,801	-	-	-	-	-	-	-
Depreciation resulting from revaluation of PPE										
<b>Total Depreciation &amp; asset impairment</b>	<b>1,600,594</b>	<b>2,386,161</b>	<b>2,587,417</b>	<b>3,357,000</b>	<b>3,357,000</b>	<b>3,357,000</b>	<b>3,357,000</b>	<b>3,135,177</b>	<b>3,605,454</b>	<b>4,170,309</b>

MBRR Table SA1 - Supporting detail to budgeted financial performance

Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R</b>										
<b>Bulk purchases</b>										
Electricity Bulk Purchases	2,772,497	3,690,256	4,806,898	5,640,877	6,340,877	6,068,892	6,068,892	7,000,035	8,970,602	11,033,137
Water Bulk Purchases										
<b>Total bulk purchases</b>	<b>2,772,497</b>	<b>3,690,256</b>	<b>4,806,898</b>	<b>5,640,877</b>	<b>6,340,877</b>	<b>6,068,892</b>	<b>6,068,892</b>	<b>7,000,035</b>	<b>8,970,602</b>	<b>11,033,137</b>
<b>Transfers and grants</b>										
Cash transfers and grants	4,324,209	5,733,259	6,888,136	7,259,043	7,259,043	7,259,043	7,259,043	7,168,903	7,953,903	8,832,903
Non-cash transfers and grants	-	-	-	-	-	-	-	-	-	-
<b>Total transfers and grants</b>	<b>4,324,209</b>	<b>5,733,259</b>	<b>6,888,136</b>	<b>7,259,043</b>	<b>7,259,043</b>	<b>7,259,043</b>	<b>7,259,043</b>	<b>7,168,903</b>	<b>7,953,903</b>	<b>8,832,903</b>
<b>Contracted services</b>										
List services provided by contract	223,720	144,206	231,847	408,345	513,345	488,068	488,068	428,479	452,913	482,052
<b>sub-total</b>	<b>223,720</b>	<b>144,206</b>	<b>231,847</b>	<b>408,345</b>	<b>513,345</b>	<b>488,068</b>	<b>488,068</b>	<b>428,479</b>	<b>452,913</b>	<b>482,052</b>
<b>Allocations to organs of state:</b>										
Electricity										
Water										
Sanitation										
Other										
<b>Total contracted services</b>	<b>223,720</b>	<b>144,206</b>	<b>231,847</b>	<b>408,345</b>	<b>513,345</b>	<b>488,068</b>	<b>488,068</b>	<b>428,479</b>	<b>452,913</b>	<b>482,052</b>
<b>Other Expenditure By Type</b>										
Collection costs	-	-	-	35,000	35,000	-	-	35,000	35,000	35,000
Contributions to 'other' provisions	-	-	-	-	-	-	-	-	-	-
Consultant fees	-	-	-	-	-	-	-	-	-	-
Audit fees	746,733	996,135	901,793	1,110,000	1,110,000	1,009,051	1,009,051	1,220,000	1,342,000	1,476,200
General expenses	368,869	636,084	707,866	1,147,078	1,372,578	3,014,121	3,014,121	1,333,209	1,595,134	1,766,212
Internal charges (Activity Based Costing)	999,246	1,349,605	1,583,799	1,948,658	1,948,658	-	-	-	-	-
Internal recoveries (Activity Based Costing)	-984,994	-1,349,605	-1,580,141	-1,948,658	-1,948,658	-	-	-	-	-
Advertisements, printing and stationery	111,311	145,995	144,390	147,000	177,000	174,463	174,463	147,000	154,348	162,060
Bank charges	62,043	69,486	85,913	82,282	82,282	87,830	87,830	100,376	110,413	121,454
Fuel and oil	501,589	375,608	459,841	460,284	578,284	570,546	570,546	580,000	605,624	632,530
Insurance costs	178,389	181,363	240,174	342,535	342,535	291,710	291,710	368,883	385,466	402,255
Legal fees	5,168	2,830	453	20,000	20,000	2,394	2,394	26,520	27,183	27,879
Membership fees	33,812	100,000	100,000	101,680	201,680	200,000	200,000	201,680	201,705	201,730
Operating Grant Expenditure	13,697,226	5,779,100	8,196,470	3,151,000	3,151,000	3,151,000	3,151,000	3,965,000	3,370,000	3,477,000
Telephone and postage	280,226	285,707	318,173	295,100	465,100	347,035	347,035	325,661	341,943	359,036
Travel and subsistence	437,667	469,645	523,160	450,000	660,000	551,551	551,551	500,000	519,277	539,518
Actuarial losses	-	702,817	894,809	-	-	-	-	-	-	-
<b>Total 'Other' Expenditure</b>	<b>16,437,285</b>	<b>9,744,768</b>	<b>12,576,701</b>	<b>7,341,959</b>	<b>8,195,459</b>	<b>9,399,700</b>	<b>9,399,700</b>	<b>8,803,329</b>	<b>8,688,093</b>	<b>9,200,874</b>
<b>Repairs and Maintenance</b>										
<b>by Expenditure Item</b>										
Employee related costs										
Other materials	453,456	309,268	514,057	361,600	462,100	271,007	271,007	379,200	398,311	418,235
Contracted Services	223,720	144,206	231,847	408,345	513,345	488,068	488,068	428,479	452,913	482,052
Other Expenditure										
<b>Total Repairs and Maintenance Expenditure</b>	<b>677,176</b>	<b>453,474</b>	<b>745,904</b>	<b>769,945</b>	<b>975,445</b>	<b>759,075</b>	<b>759,075</b>	<b>807,679</b>	<b>851,224</b>	<b>900,287</b>

MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

Description	EXECUTIVE AND COUNCIL	BUDGET AND TREASURY OFFICE	CORPORATE SERVICES	PLANNING AND DEVELOPMENT	HEALTH	COMMUNITY AND SOCIAL	HOUSING	PUBLIC SAFETY	SPORT AND RECREATION	ENVIRONMENTAL PROTECTION	SOLID WASTE MANAGEMENT	WASTE WATER MANAGEMENT	ROAD TRANSPORT	WATER	ELECTRICITY	Total
<b>Revenue By Source</b>																
Property rates	-	4,526,502	-	-	-	-	-	-	-	-	-	-	-	-	-	4,526,502
Property rates - penalties & collection charges	-	190,000	-	-	-	-	-	-	-	-	-	-	-	-	-	190,000
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,240,298	7,240,298
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	3,554,778	-	3,554,778
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	2,289,697	-	-	-	2,289,697
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	3,048,829	-	-	-	-	3,048,829
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	396,474	-	-	-	500	-	-	12,200	-	-	-	1,500	-	-	410,674
Interest earned - external investments	1,297,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,297,000
Interest earned - outstanding debtors	3,300	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,300
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	12,000	-	-	-	-	230	-	-	-	-	-	-	-	-	-	12,230
Licences and permits	-	7,420	-	-	-	-	-	-	-	-	-	-	-	-	-	7,420
Agency services	-	97,000	-	-	-	-	-	-	-	-	-	-	-	-	-	97,000
Transfers recognised - operational	12,035,903	2,891,389	-	-	-	-	-	-	-	-	-	326,236	-	326,236	326,236	15,906,000
Other revenue	1,466	1,103,145	-	-	-	5,920	-	705	5,700	-	780	-	500	440	700	1,119,356
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>13,349,669</b>	<b>9,211,930</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,650</b>	<b>-</b>	<b>705</b>	<b>17,900</b>	<b>-</b>	<b>3,049,609</b>	<b>2,615,933</b>	<b>2,000</b>	<b>3,881,454</b>	<b>7,567,234</b>	<b>39,703,084</b>
<b>Expenditure By Type</b>																
Employee related costs	1,736,042	3,116,554	1,384,255	-	-	884,771	-	42,487	385,420	-	1,919,031	825,186	1,089,126	309,791	287,309	11,979,972
Remuneration of councillors	1,880,988	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,880,988
Debt impairment	225,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	225,000
Depreciation & asset impairment	-	1,045,059	-	-	-	-	-	-	-	-	-	1,045,059	1,045,059	-	-	3,135,177
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity Bulk Purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,000,035	7,000,035
Other materials	-	57,000	-	-	3,000	9,000	-	4,300	37,600	-	-	155,800	21,000	85,000	6,500	379,200
Contracted services	-	90,000	46,779	-	-	12,000	-	2,000	2,500	-	8,700	80,000	102,000	-	84,500	428,479
Transfers and grants	7,168,903	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,168,903
Other expenditure	4,635,998	1,925,195	179,220	-	18,232	79,479	-	22,684	87,969	-	381,194	282,530	565,253	463,464	162,112	8,803,330
Loss on disposal of PPE	-	-	-	-	-	-	-	-	2,000	-	-	-	-	-	-	2,000
<b>Total Expenditure</b>	<b>15,646,931</b>	<b>6,233,808</b>	<b>1,610,254</b>	<b>-</b>	<b>21,232</b>	<b>985,250</b>	<b>-</b>	<b>71,471</b>	<b>515,489</b>	<b>-</b>	<b>2,308,925</b>	<b>2,388,575</b>	<b>2,822,438</b>	<b>858,255</b>	<b>7,540,456</b>	<b>41,003,084</b>
<b>Surplus/(Deficit)</b>	<b>(2,297,262)</b>	<b>2,978,122</b>	<b>(1,610,254)</b>	<b>-</b>	<b>(21,232)</b>	<b>(978,600)</b>	<b>-</b>	<b>(70,766)</b>	<b>(497,589)</b>	<b>-</b>	<b>740,684</b>	<b>227,358</b>	<b>(2,820,438)</b>	<b>3,023,199</b>	<b>26,778</b>	<b>(1,300,000)</b>
Transfers recognised - capital	9,574,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,574,000
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>7,276,738</b>	<b>2,978,122</b>	<b>(1,610,254)</b>	<b>-</b>	<b>(21,232)</b>	<b>(978,600)</b>	<b>-</b>	<b>(70,766)</b>	<b>(497,589)</b>	<b>-</b>	<b>740,684</b>	<b>227,358</b>	<b>(2,820,438)</b>	<b>3,023,199</b>	<b>26,778</b>	<b>8,274,000</b>



## MBRR Table SA3 – Supporting detail to Statement of Financial Position

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>ASSETS</b>											
	<b>Call investment deposits</b>										
	Call investment deposits	35,102,815	29,252,274	21,147,362	21,147,362	21,147,362	21,147,362	21,147,362	21,147,362	21,147,362	21,147,362
	Other current investments > 90 days										
	<b>Total Call investment deposits</b>	<b>35,102,815</b>	<b>29,252,274</b>	<b>21,147,362</b>	<b>21,147,362</b>	<b>21,147,362</b>	<b>21,147,362</b>	<b>21,147,362</b>	<b>21,147,362</b>	<b>21,147,362</b>	<b>21,147,362</b>
	<b>Consumer debtors</b>										
	Consumer debtors	8,514,148	8,986,856	10,027,223	5,604,622	5,604,622	5,604,621	5,604,621	7,415,501	9,611,586	12,156,647
	Less: Provision for debt impairment	(5,910,682)	(7,350,078)	(7,512,611)	(3,241,000)	(3,241,000)	(3,241,000)	(3,241,000)	(3,466,000)	(3,691,000)	(3,916,000)
	<b>Total Consumer debtors</b>	<b>2,603,466</b>	<b>1,636,778</b>	<b>2,514,612</b>	<b>2,363,621</b>	<b>2,363,621</b>	<b>2,363,620</b>	<b>2,363,620</b>	<b>3,949,501</b>	<b>5,920,585</b>	<b>8,240,647</b>
	<b>Debt impairment provision</b>										
	Balance at the beginning of the year	6,905,947	5,910,682	6,805,425	6,972,913	6,972,913	6,972,913	6,972,913	3,241,000	3,466,000	3,691,000
	Contributions to the provision		894,743	167,488	225,000	225,000	225,000	225,000	225,000	225,000	225,000
	Bad debts written off	(995,265)			(3,956,912)	(3,956,912)	(3,956,912)	(3,956,912)			
	<b>Balance at end of year</b>	<b>5,910,682</b>	<b>6,805,425</b>	<b>6,972,913</b>	<b>3,241,000</b>	<b>3,241,000</b>	<b>3,241,000</b>	<b>3,241,000</b>	<b>3,466,000</b>	<b>3,691,000</b>	<b>3,916,000</b>
	<b>Property, plant and equipment (PPE)</b>										
	PPE at cost/valuation (excl. finance leases)	101,213,523	78,067,621	90,396,496	98,288,496	98,288,496	98,288,496	98,288,496	107,862,496	117,961,496	128,644,496
	Leases recognised as PPE										
	Less: Accumulated depreciation	10,357,062	6,671,089	9,121,613	12,478,613	12,478,613	12,478,613	12,478,613	15,613,790	19,219,244	23,389,553
	<b>Total Property, plant and equipment (PPE)</b>	<b>90,856,461</b>	<b>71,396,532</b>	<b>81,274,883</b>	<b>85,809,883</b>	<b>85,809,883</b>	<b>85,809,883</b>	<b>85,809,883</b>	<b>92,248,706</b>	<b>98,742,252</b>	<b>105,254,943</b>
<b>LIABILITIES</b>											
	<b>Current liabilities - Borrowing</b>										
	Short term loans (other than bank overdraft)										
	Current portion of long-term liabilities	57,746			-	-	-	-			
	<b>Total Current liabilities - Borrowing</b>	<b>57,746</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Trade and other payables</b>										
	Trade and other creditors	3,102,996	527,960	902,009	789,200	789,200	789,200	789,200	957,400	1,009,900	1,068,300
	Unspent conditional transfers	16,040,469	13,097,173	3,509,447							
	VAT	1,969,476	113,670	146,035	203,330	203,330	203,330	203,330	225,870	267,580	307,330
	<b>Total Trade and other payables</b>	<b>21,112,940</b>	<b>13,738,803</b>	<b>4,557,491</b>	<b>992,530</b>	<b>992,530</b>	<b>992,530</b>	<b>992,530</b>	<b>1,183,270</b>	<b>1,277,480</b>	<b>1,375,630</b>
	<b>Non current liabilities - Borrowing</b>										
	Borrowing										
	Finance leases (including PPP asset element)										
	<b>Total Non current liabilities - Borrowing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Provisions - non-current</b>										
	Retirement benefits	3,168,960	4,673,239	5,975,448	6,359,479	6,359,479	6,359,479	6,359,479	6,953,873	7,607,706	8,326,922
	List other major provision items										
	Refuse landfill site rehabilitation										
	Other										
	<b>Total Provisions - non-current</b>	<b>3,168,960</b>	<b>4,673,239</b>	<b>5,975,448</b>	<b>6,359,479</b>	<b>6,359,479</b>	<b>6,359,479</b>	<b>6,359,479</b>	<b>6,953,873</b>	<b>7,607,706</b>	<b>8,326,922</b>
<b>CHANGES IN NET ASSETS</b>											
	<b>Accumulated Surplus/(Deficit)</b>										
	Accumulated Surplus/(Deficit) - opening balance	52,719,514	91,211,846	81,200,798	91,771,153	91,771,153	91,771,153	91,771,153	100,246,599	108,520,599	116,019,599
	GRAP adjustments		(12,657,074)								
	Restated balance	52,719,514	78,554,772	81,200,798	91,771,153	91,771,153	91,771,153	91,771,153	100,246,599	108,520,599	116,019,599
	Surplus/(Deficit)	17,171,904	2,250,836	10,327,741	4,966,000	4,966,000	4,965,999	4,965,999	8,274,000	7,499,000	7,483,000
	Appropriations to Reserves	(593,308)									
	Transfers from Reserves	48,122	395,191	242,614							
	Depreciation offsets										
	Other adjustments	21,865,614			3,509,447	3,509,447	3,509,447	3,509,447			
	<b>Accumulated Surplus/(Deficit)</b>	<b>91,211,846</b>	<b>81,200,798</b>	<b>91,771,153</b>	<b>100,246,600</b>	<b>100,246,600</b>	<b>100,246,599</b>	<b>100,246,599</b>	<b>108,520,599</b>	<b>116,019,599</b>	<b>123,502,599</b>
	<b>Reserves</b>										
	Housing Development Fund	757,374	362,183	119,570	119,570	119,570	119,570	119,570	119,570	119,570	119,570
	Capital replacement	11,347,812	11,347,812	11,347,812	11,347,812	11,347,812	11,347,812	11,347,812	11,347,812	11,347,812	11,347,812
	Capitalisation										
	Government grant										
	Donations and public contributions										
	Self-insurance										
	Other reserves (list)										
	Revaluation	39,900	54,450	54,450	54,450	54,450	54,450	54,450	54,450	54,450	54,450
	<b>Total Reserves</b>	<b>12,145,086</b>	<b>11,764,445</b>	<b>11,521,832</b>	<b>11,521,832</b>	<b>11,521,832</b>	<b>11,521,832</b>	<b>11,521,832</b>	<b>11,521,832</b>	<b>11,521,832</b>	<b>11,521,832</b>
	<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>103,356,931</b>	<b>92,965,243</b>	<b>103,292,985</b>	<b>111,768,432</b>	<b>111,768,432</b>	<b>111,768,431</b>	<b>111,768,431</b>	<b>120,042,431</b>	<b>127,541,431</b>	<b>135,024,431</b>

MBRR Table SA9 – Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	1996 Census	2001 Census	2007 Survey	2008/09	2009/10	2010/11	Current Year 2011/12	2012/13 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<b>Demographics</b>											
Population			9,488	9,867	9,867	9,867	9,867	9,867	9,867	9,867	9,867
Females aged 5 - 14			1,854	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841
Males aged 5 - 14			1,865	1,834	1,834	1,834	1,834	1,834	1,834	1,834	1,834
Females aged 15 - 34			2,918	3,120	3,120	3,120	3,120	3,120	3,120	3,120	3,120
Males aged 15 - 34			2,851	3,073	3,073	3,073	3,073	3,073	3,073	3,073	3,073
Unemployment											
<b>Monthly household income (no. of households)</b>											
No income			22	239	239	239	239	239	239	239	239
R1 - R1 600			2,209	1,471	1,471	1,471	1,471	1,471	1,471	1,471	1,471
R1 601 - R3 200			169	320	320	320	320	320	320	320	320
R3 201 - R6 400				187	187	187	187	187	187	187	187
R6 401 - R12 800				100	100	100	100	100	100	100	100
R12 801 - R25 600				53	53	53	53	53	53	53	53
R25 601 - R51 200				15	15	15	15	15	15	15	15
R52 201 - R102 400				4	4	4	4	4	4	4	4
R102 401 - R204 800				9	9	9	9	9	9	9	9
R204 801 - R409 600				3	3	3	3	3	3	3	3
R409 601 - R819 200											
> R819 200											
<b>Poverty profiles (no. of households)</b>											
< R2 060 per household per month											
Insert description											
<b>Household/demographics (000)</b>											
Number of people in municipal area			9,488	9,867	9,867	9,867	9,867	9,867	9,867	9,867	9,867
Number of poor people in municipal area			5,056	4,550	4,550	4,550	4,550	4,550	4,921	4,921	4,921
Number of households in municipal area			2,401	2,728	2,728	2,828	2,828	2,828	2,828	2,828	2,828
Number of poor households in municipal area			1,264	1,264	1,367	1,367	1,367	1,367	1,367	1,367	1,367
Definition of poor household (R per month)					1,740	1,880	2,020	2,280	2,320	2,360	2,400
<b>Housing statistics</b>											
Formal			2,319	2,575	2,658	2,758	2,758	2,758	2,758	2,758	2,758
Informal			82	153	70	70	70	70	70	70	70
<b>Total number of households</b>	-		2,401	2,728	2,728	2,828	2,828	2,828	2,828	2,828	2,828
Dwellings provided by municipality											
Dwellings provided by province/s											
Dwellings provided by private sector											
<b>Total new housing dwellings</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Economic</b>											
Inflation/inflation outlook (CPIX)					5.70%	5.70%	3.80%	5.70%	5.90%	5.30%	4.90%
Interest rate - borrowing					10.00%	10.00%					
Interest rate - investment					6.00%	6.00%	6.00%	6.00%	6.00%	5.50%	5.00%
Remuneration increases					8.30%	10.50%	8.48%	6.08%	7.00%	10.00%	10.00%
Consumption growth (electricity )					0.37%	0.37%	5.96%	5.96%	5.00%	5.00%	5.00%
Consumption growth (water)					9.39%	9.39%	9.39%	9.39%	5.00%	5.00%	5.00%
<b>Collection rates</b>											
Property tax/service charges					81.00%	81.00%	81.00%	81.00%	81.00%	81.00%	81.00%
Rental of facilities & equipment					81.00%	81.00%	81.00%	81.00%	81.00%	81.00%	81.00%
Interest - external investments					100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Interest - debtors					81.00%	81.00%	81.00%	81.00%	81.00%	81.00%	81.00%
Revenue from agency services					100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

MBRR Table SA32 – List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R
Shared services	y rs	3	Internal Audit	30/06/2013	100,000
PIMMS	y rs	3	Contribution	30/06/2013	100,000

## MBRR Table SA11 – Property rates summary

R	Description	2008/09	2009/10	2010/11	Current Year 2011/12			2012/13		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Valuation:</b>										
	Date of valuation:	1,990	01/07/2008	01/07/2008	01/07/2008					
	Financial year valuation used	1,991	01/07/2009	01/07/2009	01/07/2009			01/07/2009		
	Municipal by-laws s6 in place? (Y/N)	yes	yes	yes	yes			yes		
	Municipal/assistant valuer appointed? (Y/N)	yes	yes	yes	yes			yes		
	Municipal partnership s38 used? (Y/N)									
	No. of assistant valuers (FTE)		1	1	1	1	1	1	1	1
	No. of data collectors (FTE)									
	No. of internal valuers (FTE)									
	No. of external valuers (FTE)		1	1	1	1	1	1	1	1
	No. of additional valuers (FTE)									
	Valuation appeal board established? (Y/N)		yes	yes	yes			yes		
	Implementation time of new valuation roll (mths)									
	No. of properties									
	No. of sectional title values				-			-	-	-
	No. of unreasonably difficult properties s7(2)				-			-	-	-
	No. of supplementary valuations				1	1	1	1	1	1
	No. of valuation roll amendments									
	No. of objections by rate payers		338					-	-	-
	No. of appeals by rate payers		1					-	-	-
	No. of successful objections		338					-	-	-
	No. of successful objections > 10%									
	Supplementary valuation									
	Public service infrastructure value (Rm)		837,700	860,900	837,700	837,700	837,700	837,700	837,700	837,700
	Municipality owned property value (Rm)		35,430,600	35,430,600	35,430,600	35,430,600	35,430,600	35,430,600	35,430,600	35,430,600
<b>Valuation reductions:</b>										
	Valuation reductions-public infrastructure (Rm)			837,700	837,700	837,700	837,700	837,700	837,700	837,700
	Valuation reductions-nature reserves/park (Rm)									
	Valuation reductions-mineral rights (Rm)									
	Valuation reductions-R15,000 threshold (Rm)		25,628,600	25,628,600	25,628,600	25,628,600	25,628,600	25,628,600	25,628,600	25,628,600
	Valuation reductions-public worship (Rm)		9,684,200	9,405,800	9,405,800	9,405,800	9,405,800	10,287,600	10,287,600	10,287,600
	Valuation reductions-other (Rm)	12,479,670	39,127,800	43,093,900	43,093,900	43,093,900	43,093,900	38,856,800	38,856,800	38,856,800
	<b>Total valuation reductions:</b>	<b>12,479,670</b>	<b>74,440,600</b>	<b>78,966,000</b>	<b>78,966,000</b>	<b>78,966,000</b>	<b>78,966,000</b>	<b>75,610,700</b>	<b>75,610,700</b>	<b>75,610,700</b>
	Total value used for rating (Rm)	54,425,011	1,546,639,550	1,513,824,300	1,513,824,300	1,513,824,300	1,513,824,300	1,543,889,550	1,543,889,550	1,543,889,550
	Total land value (Rm)	3,264,101								
	Total value of improvements (Rm)	51,160,910								
	Total market value (Rm)		1,546,639,550	1,513,824,300	1,513,824,300	1,513,824,300	1,513,824,300	1,543,889,550	1,543,889,550	1,543,889,550
<b>Rating:</b>										
	Residential rate used to determine rate for other categories? (Y/N)	yes	yes	yes	yes			yes		
	Differential rates used? (Y/N)									
	Limit on annual rate increase (s20)? (Y/N)									
	Special rating area used? (Y/N)									
	Phasing-in properties s21 (number)									
	Rates policy accompanying budget? (Y/N)									
	Fixed amount minimum value (R'000)									
	Non-residential prescribed ratio s19? (%)									
<b>Rate revenue:</b>										
	Rate revenue budget (R)	2,687,057	9,530,911	7,099,537	6,990,999	6,990,999	6,990,999	4,526,502	4,972,627	5,215,671
	Rate revenue expected to collect (R)	2,683,429	3,892,838	3,908,466	3,993,222	3,993,222	3,879,860	4,526,502	4,972,627	5,215,671
	Expected cash collection rate (%)	125.48	100.00	90.00	90.00	90.00	90.00	90.00	90.00	90.00
	Special rating areas (R)									
	Rebates, exemptions - indigent (R)	371,697								
	Rebates, exemptions - pensioners (R)									
	Rebates, exemptions - bona fide farm. (R)		447,545	450,076	450,076	450,076	450,076	522,298	654,165	640,408
	Rebates, exemptions - other (R)	506,660	1,317,652	1,340,825	1,340,825	1,340,825	1,340,825	1,468,785	1,167,493	1,247,376
	Phase-in reductions/discounts (R)		3,859,361	1,281,745	1,281,745	1,281,745	1,281,745	-	-	-
	<b>Total rebates, exemptns, reductns, discs (R'000)</b>	<b>878,357</b>	<b>5,624,558</b>	<b>3,072,646</b>	<b>3,072,646</b>	<b>3,072,646</b>	<b>3,072,646</b>	<b>1,991,083</b>	<b>1,821,658</b>	<b>1,887,784</b>

## MBRR Table SA12(a) – Property rates summary

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/Its	Public benefit organs.	Mining Props.
<b>Current Year 2011/12</b>																
<b>Valuation:</b>																
No. of properties	2,425			430	30	334	1		130	1					30	
No. of sectional title property values																
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations	1															
Supplementary valuation (Rm)																
No. of valuation roll amendments																
No. of objections by rate-payers																
No. of appeals by rate-payers																
No. of appeals by rate-payers finalised																
No. of successful objections																
No. of successful objections > 10%																
Estimated no. of properties not valued																
Years since last valuation (select)	3															
Frequency of valuation (select)	4															
Method of valuation used (select)	Market	Market		Market	Market	Market	Market		Market	Market					Market	
Base of valuation (select)																
Phasing-in properties s21 (number)																
Combination of rating types used? (Y/N)																
Flat rate used? (Y/N)	No	No		No	No	No	No		No	No					No	
Is balance rated by uniform rate/variable rate?																
<b>Valuation reductions:</b>																
Valuation reductions-public infrastructure (Rm)							837,700									
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)	25,628,600															
Valuation reductions-public worship (Rm)															10,287,600	
Valuation reductions-other (Rm)						35,430,600			165,000						3,261,200	
<b>Total valuation reductions:</b>	25,628,600	-	-	-	-	35,430,600	837,700	-	165,000	-	-	-	-	-	13,548,800	-
Total value used for rating (Rm)	176,743,100			1,286,453,750	20,802,800	35,430,600	837,700		165,000	9,907,800					13,548,800	
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)	176,743,100			1,286,453,750	20,802,800	35,430,600	837,700		165,000	9,907,800					13,548,800	
<b>Rating:</b>																
Average rate	0.016000			0.001330	0.032000	0.016000	0.004000		0.016000	0.008800					0.016000	
Rate revenue budget (R'000)	2,827,890			1,710,983	665,690	566,890	3,350		2,640	88,343	-				216,780	
Rate revenue expected to collect (R'000)	2,416,393			821,726	532,169	-0	-0		-	88,343	-				-0	
Expected cash collection rate (%)	80.0%			80.0%	100.0%					100.0%						
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)	411,497															
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)				461,512												
Rebates, exemptions - other (R'000)					133,521	566,890	3,350		2,640						216,780	
Phase-in reductions/discounts (R'000)				427,745												
<b>Total rebates, exemptions, reductions, discounts (R'000)</b>	411,497	-	-	889,257	133,521	566,890	3,350	-	2,640	-	-	-	-	-	216,780	-

MBRR Table SA12(b) – Property rates by category(budget year)

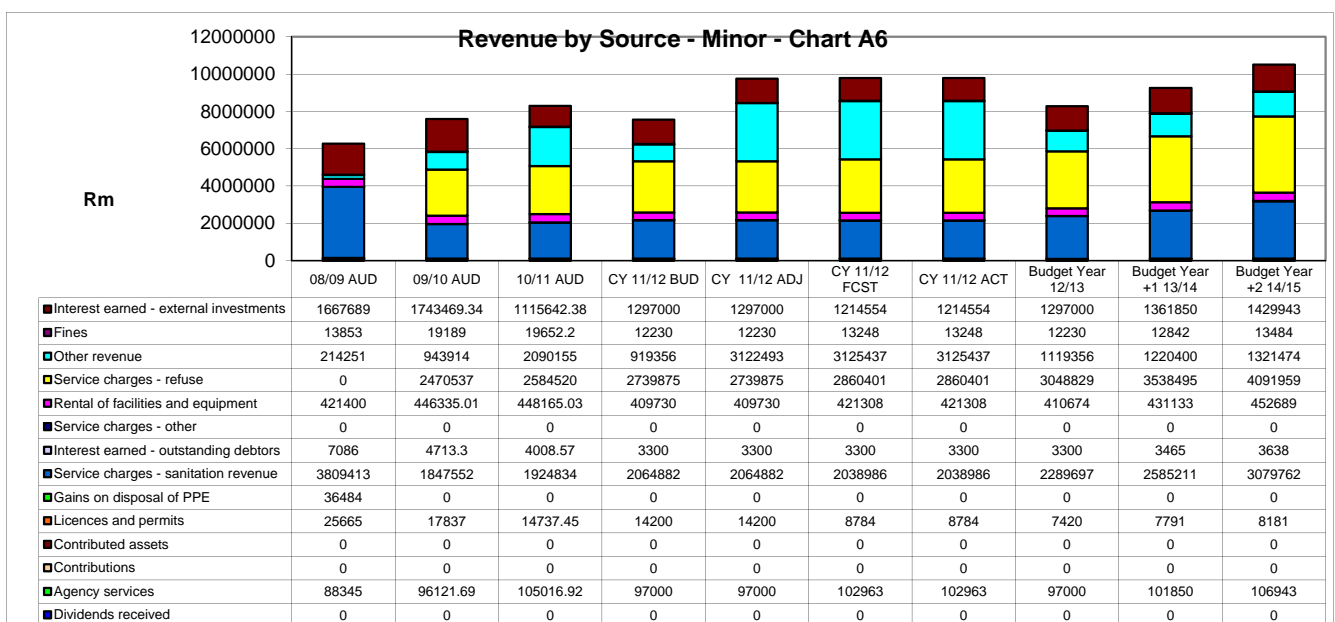
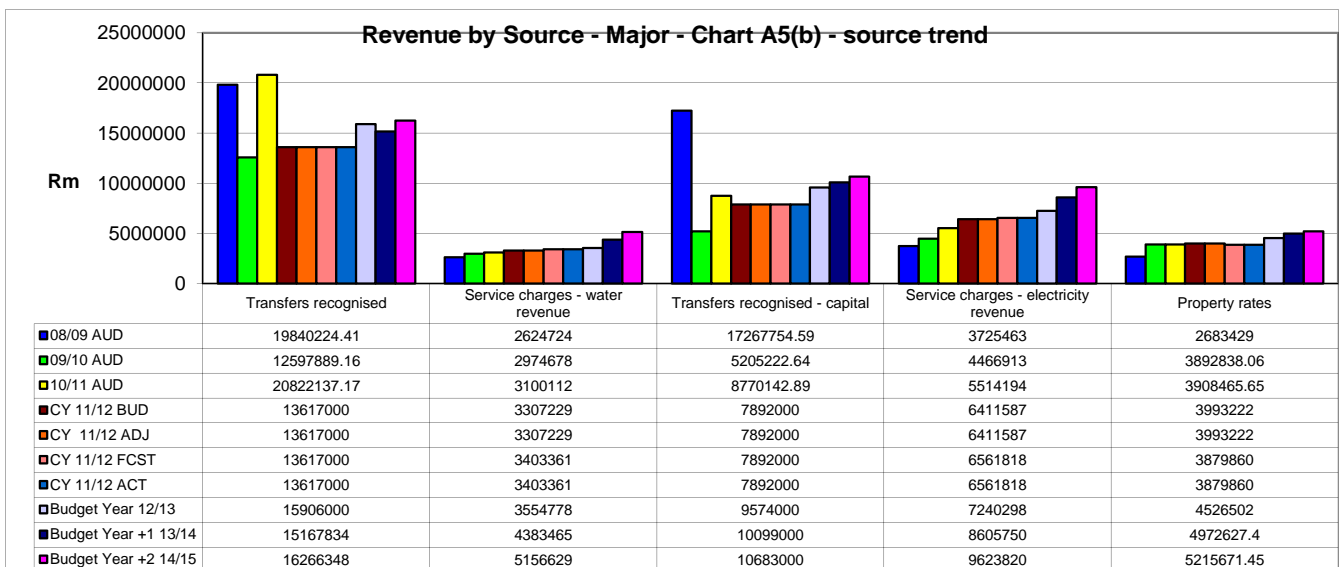
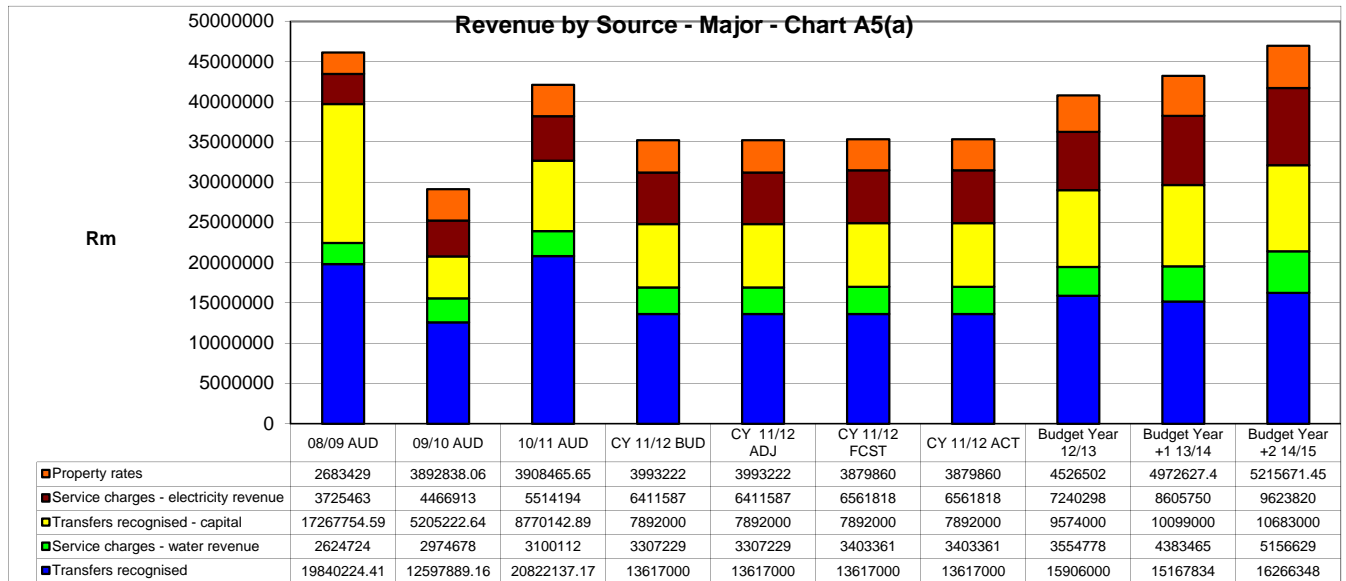
Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ls	Public benefit organs.	Mining Props.
<b>Budget Year 2012/13</b>																
<b>Valuation:</b>																
No. of properties	2,425			430	30	334	1		130	1					30	
No. of sectional title property values																
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations	1			1	1	1	1		1	1					1	
Supplementary valuation (Rm)																
No. of valuation roll amendments																
No. of objections by rate-payers																
No. of appeals by rate-payers																
No. of appeals by rate-payers finalised																
No. of successful objections																
No. of successful objections > 10%																
Estimated no. of properties not valued																
Years since last valuation (select)	1															
Frequency of valuation (select)	4			4												
Method of valuation used (select)	Market															
Base of valuation (select)																
Phasing-in properties s21 (number)																
Combination of rating types used? (Y/N)	No															
Flat rate used? (Y/N)	No															
Is balance rated by uniform rate/variable rate?																
<b>Valuation reductions:</b>																
Valuation reductions-public infrastructure (Rm)							837,700									
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)	25,628,600															
Valuation reductions-public worship (Rm)															10,287,600	
Valuation reductions-other (Rm)						35,430,600			165,000						3,261,200	
<b>Total valuation reductions:</b>	25,628,600	-	-	-	-	35,430,600	837,700	-	165,000	-	-	-	-	-	13,548,800	-
Total value used for rating (Rm)	176,743,100			1,286,453,750	20,802,800	35,430,600	837,700		165,000	9,907,800					13,548,800	
Total land value (Rm)																
Total value of improvements (Rm)																
<b>Total market value (Rm)</b>	<b>176,743,100</b>			<b>1,286,453,750</b>	<b>20,802,800</b>	<b>35,430,600</b>	<b>837,700</b>		<b>165,000</b>	<b>9,907,800</b>					<b>13,548,800</b>	
<b>Rating:</b>																
Average rate	0.017600			0.001160	0.035200	0.017600	0.004400		0.017600	0.009680					0.017600	
Rate revenue budget (R'000)	3,110,679	-	-	1,492,286	732,166	623,579	3,685	-	2,904	95,908	-	-	-	-	238,459	-
Rate revenue expected to collect (R'000)	2,528,140	-	-	778,327	581,732	-0	-0	-	-	76,726	-	-	-	-	-0	-
Expected cash collection rate (%)	95.0%			80.0%						80.0%						
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)	449,479															
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)				519,378												
Rebates, exemptions - other (R'000)					150,434	623,579	3,685		2,904						238,459	
Phase-in reductions/discourts (R'000)																
<b>Total rebates,exemptns,eductns,disccs (R'000)</b>	<b>449,479</b>	<b>-</b>	<b>-</b>	<b>519,378</b>	<b>150,434</b>	<b>623,579</b>	<b>3,685</b>	<b>-</b>	<b>2,904</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>238,459</b>	<b>-</b>

MBRR Table SA13 – Service tariffs by category

Description	Provide description of tariff structure where appropriate	2008/09	2009/10	2010/11	Current Year 2011/12	2012/13 Medium Term Revenue & Expenditure Framework		
						Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Property rates</b> <i>(rate in the Rand)</i>								
Residential properties	2008/09-all properties were still valued as land and buildings	land-17.10 buildings-4.90	1.600	1.600	1.600	1.760	1.936	2.091
Residential properties - vacant land								
Formal/informal settlements			1.600	1.600	1.600	1.760	1.936	2.091
Small holdings								
Farm properties - used			0.400	0.400	0.400	0.116	0.134	0.130
Farm properties - not used								
Industrial properties								
Business and commercial properties								
Communal land - residential								
Communal land - small holdings								
Communal land - farm property			0.880	0.880	0.880	0.968	1.065	1.150
Communal land - business and commercial								
Communal land - other								
State-owned properties			3.200	3.200	3.200	3.520	3.872	4.182
Municipal properties			1.600	1.600	1.600	1.760	1.936	2.091
Public service infrastructure			0.400	0.400	0.400	0.440	0.484	0.523
Privately owned towns serviced by the owner								
State trust land								
Restitution and redistribution properties								
Protected areas								
National monuments properties								
<b><u>Exemptions, reductions and rebates</u></b>								
<i>(Rands)</i>								
<b>Residential properties</b>								
R15 000 threshold rebate			15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate								
Indigent rebate or exemption			100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate
Pensioners/social grants rebate or exemption								
Temporary relief rebate or exemption								
Bona fide farmers rebate or exemption			75% fase in 35% rebate	50% fase in 35% rebate	25% fase in 35% rebate	35% rebate	35% rebate	35% rebate
<b>List other rebates or exemptions</b>								
State-owned properties		20% rebate	20% rebate	20% rebate	20% rebate	20% rebate	20% rebate	20% rebate
<b><u>Water tariffs</u></b>								
<b>Domestic</b>								
Basic charge/fixed fee <i>(Rands/month)</i>		81.36	93.56	98.42	104.13	110.38	132.46	151.00
Service point - vacant land <i>(Rands/month)</i>		15.72	18.86	19.80	20.99	22.25	23.70	30.44
Water usage - flat rate tariff <i>(c/kl)</i>								
Water usage - life line tariff	(describe structure)							
Water usage - Block 1 <i>(c/kl)</i>	0 - 6kl	0.84	0.84	0.88	0.93	0.99	1.19	1.36
Water usage - Block 2 <i>(c/kl)</i>	7 - 20kl	1.01	1.01	1.06	1.12	1.19	1.43	1.63
Water usage - Block 3 <i>(c/kl)</i>	21 - 50kl	2.38	2.38	2.50	2.65	2.81	3.37	3.84
Water usage - Block 4 <i>(c/kl)</i>	> 50kl	4.32	4.32	4.54	4.81	5.10	6.12	6.98

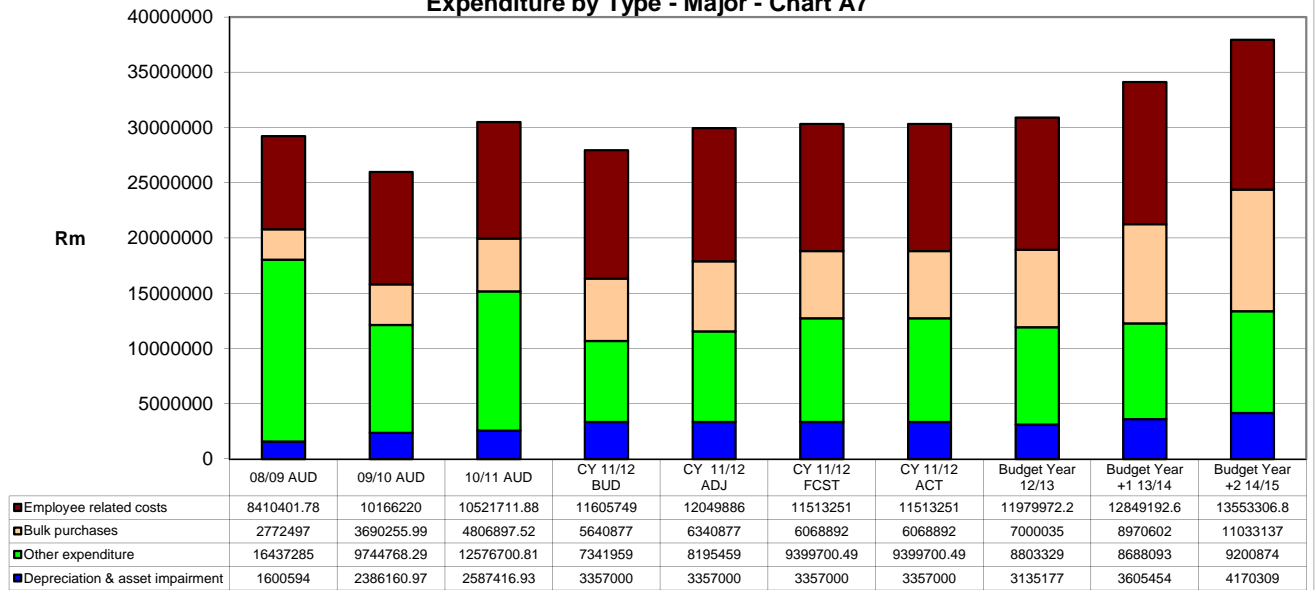
MBRR Table SA13 – Service tariffs by category

Description	Provide description of tariff structure where appropriate	2008/09	2009/10	2010/11	Current Year 2011/12	2012/13 Medium term Revenue & Expenditure Framework		
						Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Waste water tariffs</b>								
<b>Domestic</b>								
Basic charge/fixed fee <i>(Rands/month)</i>		94.50	113.40	119.07	126.21	133.78	160.54	191.04
Service point - vacant land <i>(Rands/month)</i>								
Waste water - flat rate tariff <i>(c/kl)</i>								
Volumetric charge - Block 1 <i>(c/kl)</i>	(fill in structure)							
Volumetric charge - Block 2 <i>(c/kl)</i>	(fill in structure)							
Volumetric charge - Block 3 <i>(c/kl)</i>	(fill in structure)							
Volumetric charge - Block 4 <i>(c/kl)</i>	(fill in structure)							
[insert extra blocks if necessary]								
<b>Electricity tariffs</b>								
<b>Domestic</b>								
Basic charge/fixed fee <i>(Rands/month)</i>		55.60	80.06	94.47	113.36	95.00	109.25	124.55
Service point - vacant land <i>(Rands/month)</i>		37.43	53.90	63.60	76.32			
FBE	(how is this targeted?)							
Life-line tariff - meter	(describe structure)							
Life-line tariff - prepaid	(describe structure)							
Flat rate tariff - meter <i>(c/kwh)</i>		0.39	0.58	0.68	0.82			
Flat rate tariff - prepaid <i>(c/kwh)</i>		0.44	0.65	0.77	0.93			
Meter - IBT Block 1 <i>(c/kwh)</i>	0 - 50kWh					0.61	0.70	0.80
Meter - IBT Block 2 <i>(c/kwh)</i>	51 - 350kWh					0.77	0.89	1.01
Meter - IBT Block 3 <i>(c/kwh)</i>	351 - 600kWh					1.04	1.20	1.36
Meter - IBT Block 4 <i>(c/kwh)</i>	600-2 000kWh					1.24	1.43	1.63
Meter - IBT Block 5 <i>(c/kwh)</i>	> 2 000kWh					0.80	0.92	1.05
Meter - IBT Block 6 <i>(c/kwh)</i>	> 2 000kWh					0.65	0.75	0.85
Meter - IBT Block 7 <i>(c/kwh)</i>	> 43 800kWh					0.80	0.92	1.05
Prepaid - IBT Block 1 <i>(c/kwh)</i>	0 - 50kWh					0.66	0.76	0.87
Prepaid - IBT Block 2 <i>(c/kwh)</i>	51 - 350kWh					0.82	0.94	1.08
Prepaid - IBT Block 3 <i>(c/kwh)</i>	351 - 600kWh					1.09	1.25	1.43
Prepaid - IBT Block 4 <i>(c/kwh)</i>	600-2 000kWh					1.29	1.48	1.69
Prepaid - IBT Block 5 <i>(c/kwh)</i>	> 2 000kWh					0.80	0.92	1.05
[insert extra blocks if necessary]	(fill in thresholds)							
<b>Waste management tariffs</b>								
<b>Domestic</b>								
Street cleaning charge								
Basic charge/fixed fee		87.05	100.11	105.12	111.43	118.12	141.74	167.25
80l bin - once a week								
250l bin - once a week								

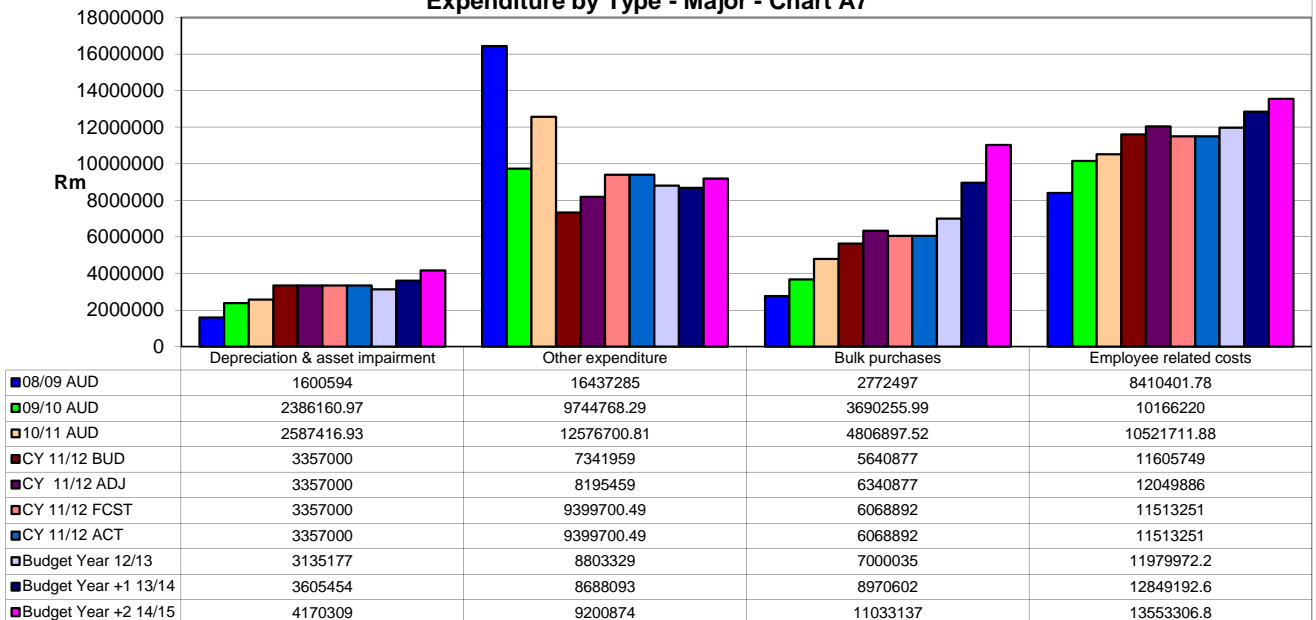




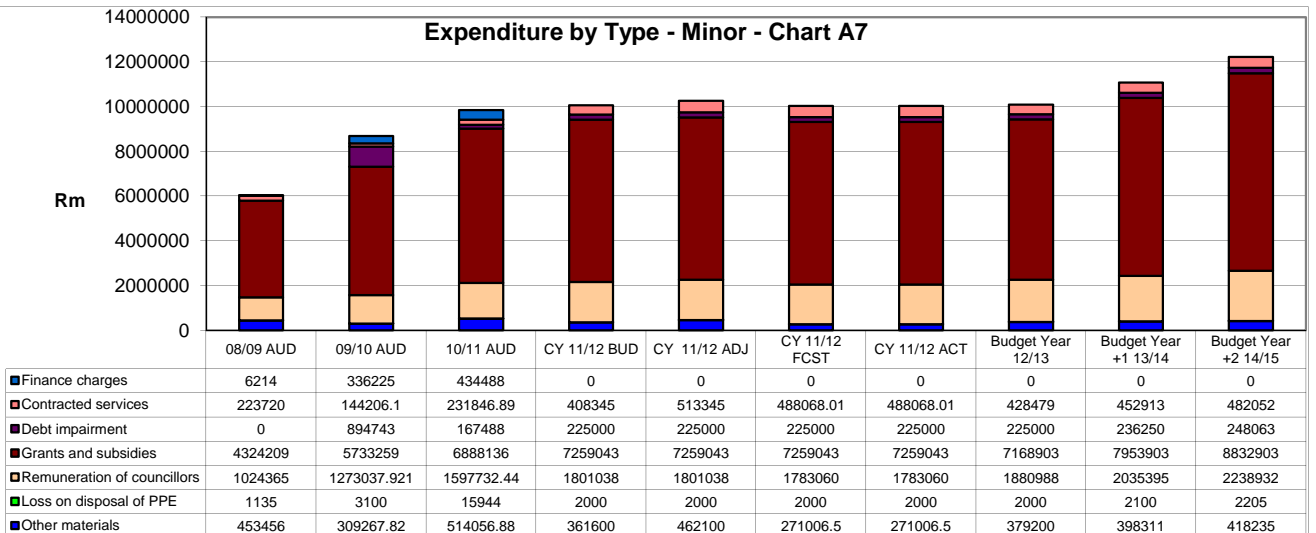
Expenditure by Type - Major - Chart A7

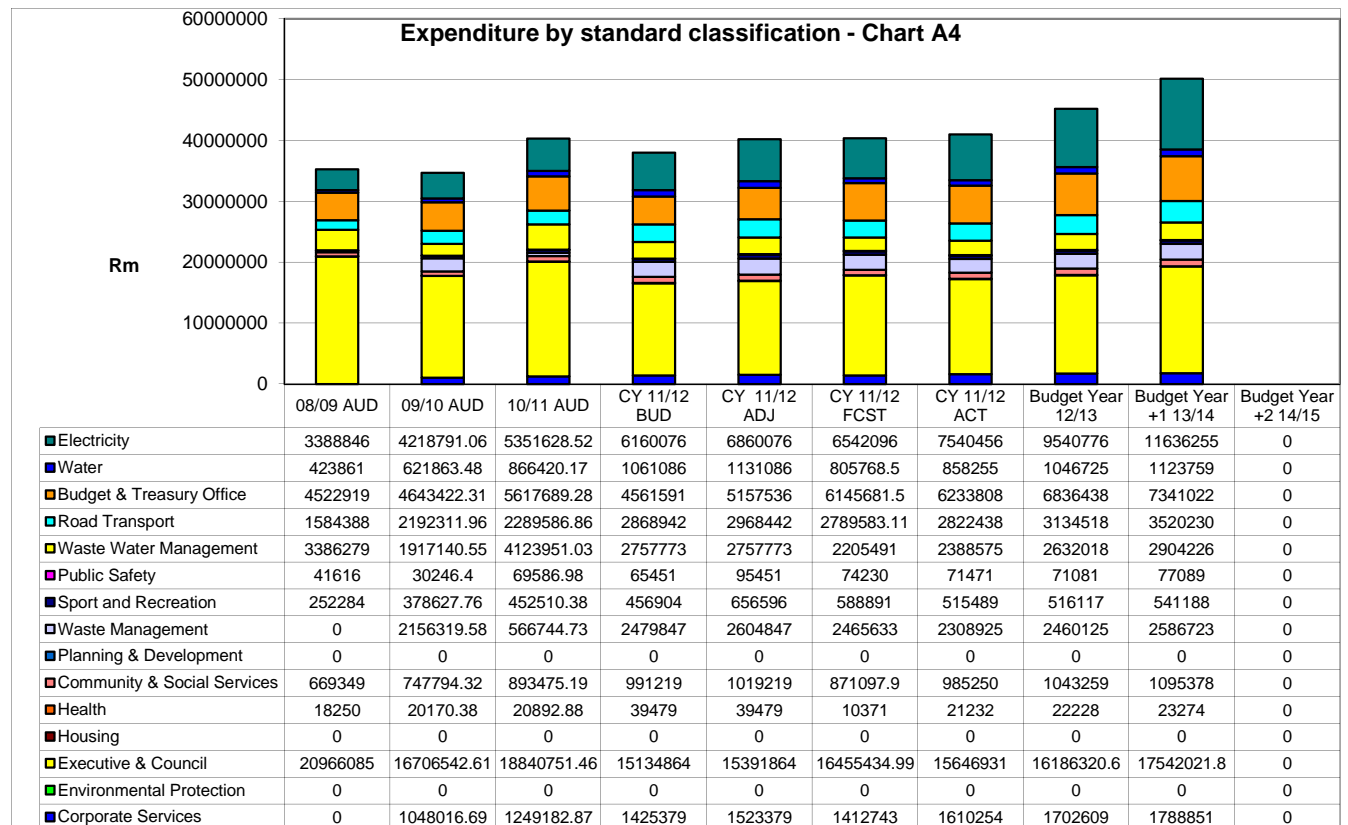
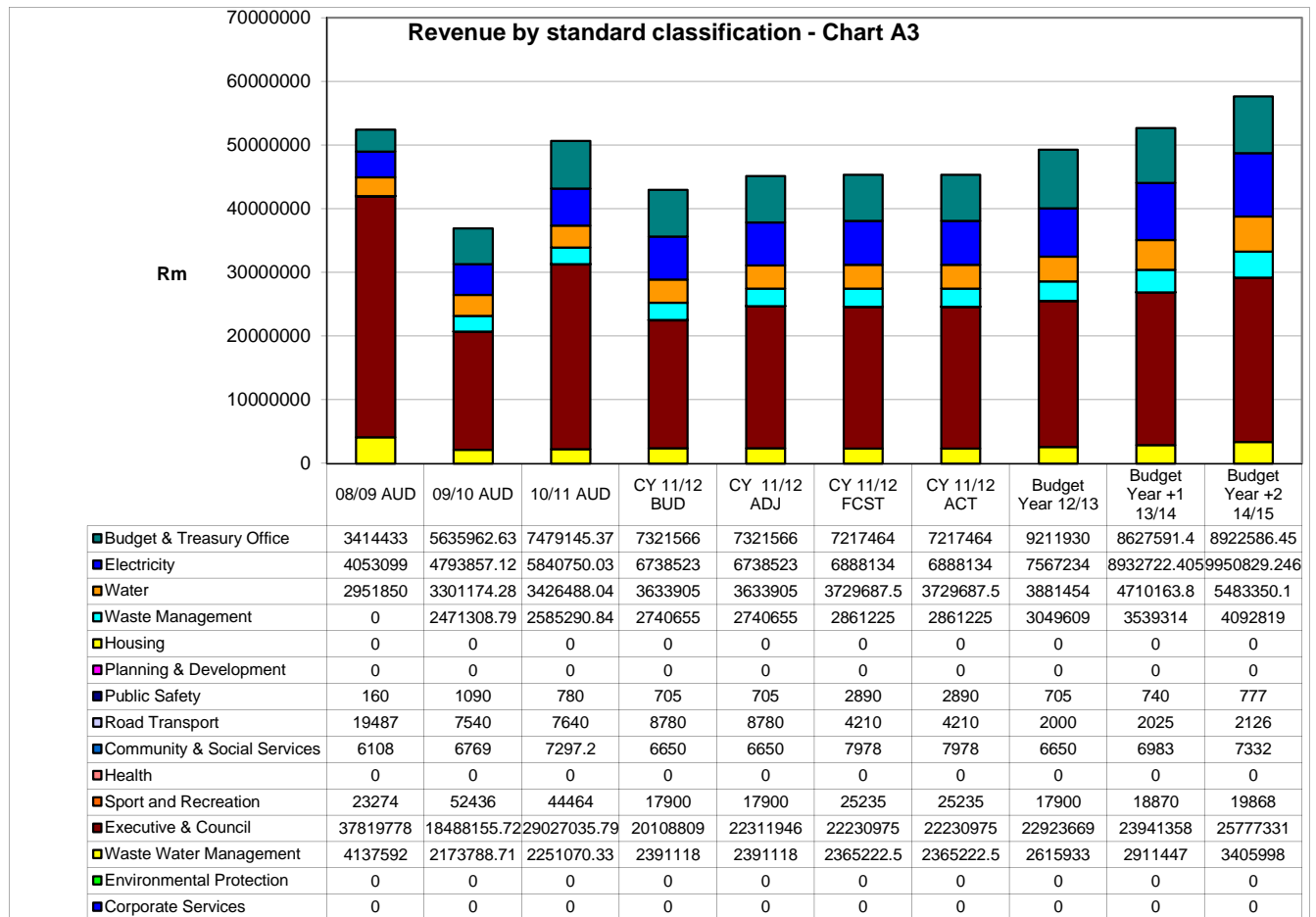


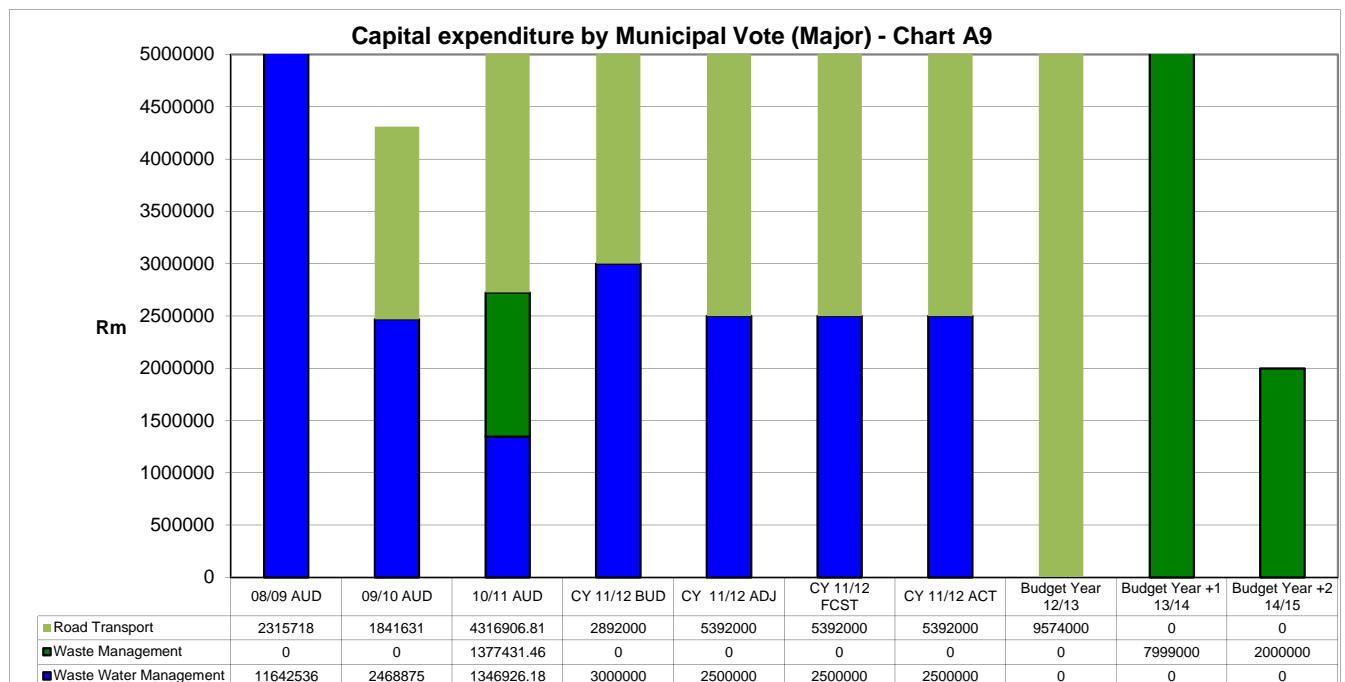
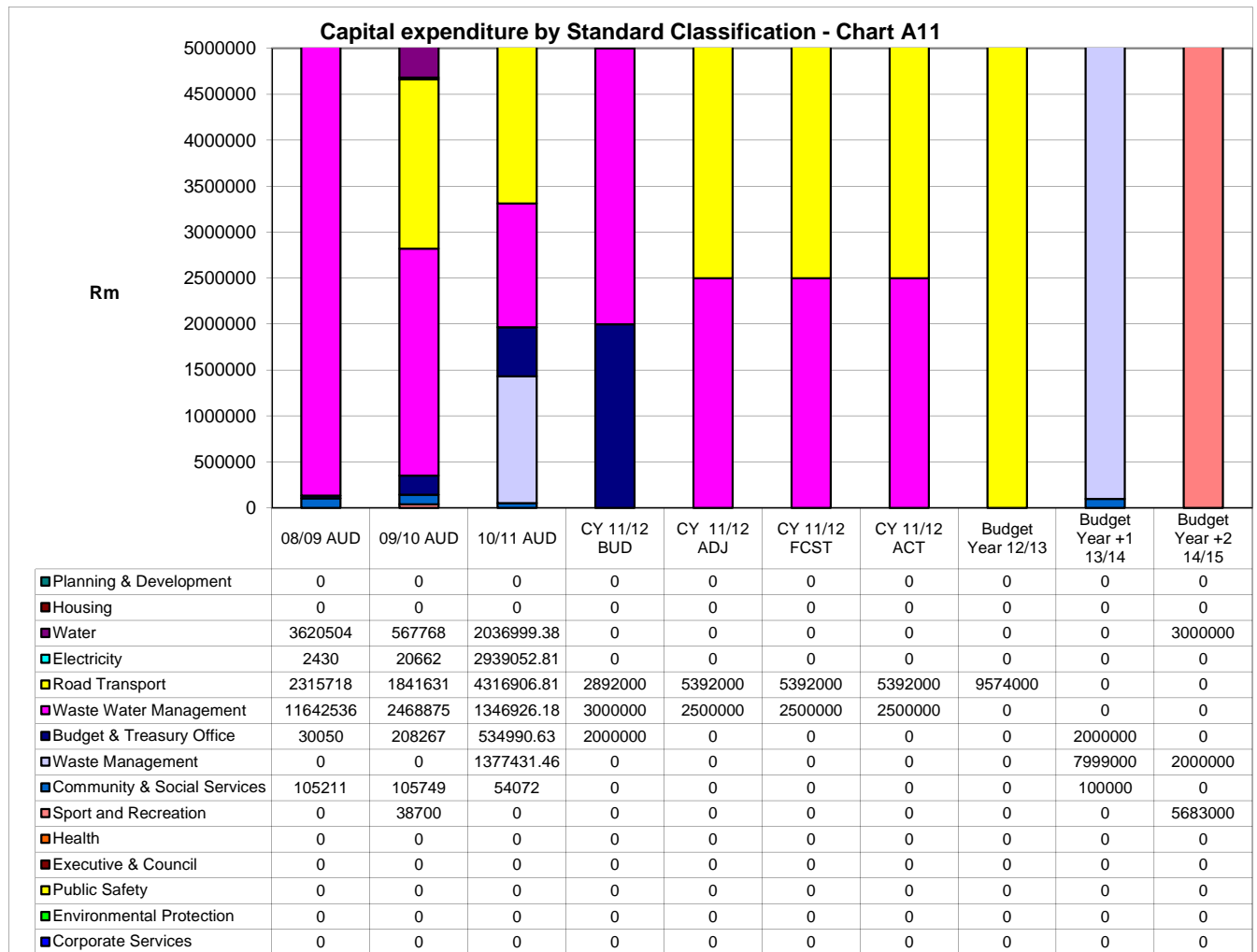
Expenditure by Type - Major - Chart A7



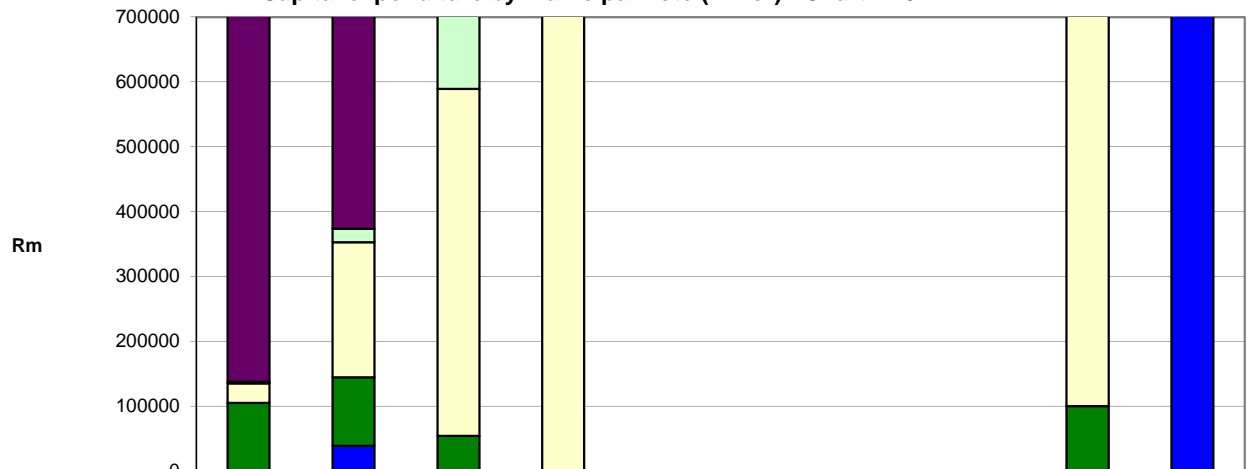
Expenditure by Type - Minor - Chart A7





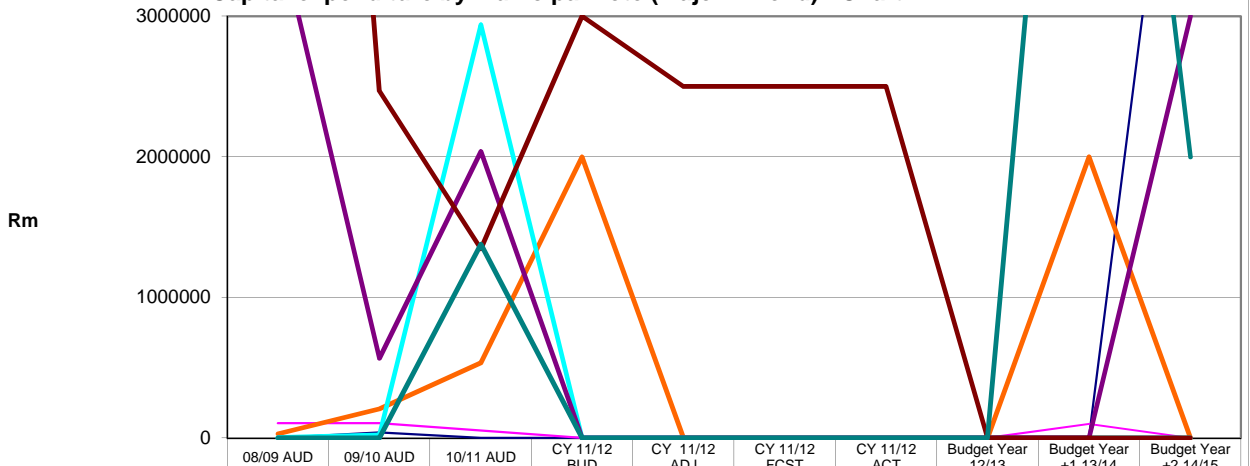


Capital expenditure by Municipal Vote (Minor) - Chart A10



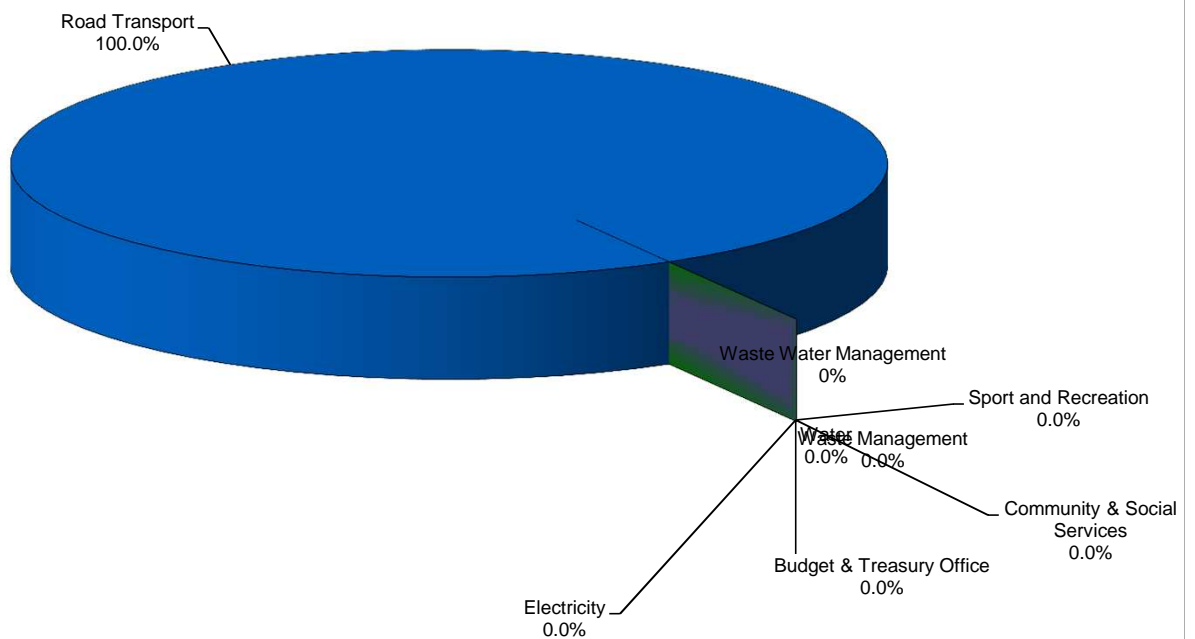
	08/09 AUD	09/10 AUD	10/11 AUD	CY 11/12 BUD	CY 11/12 ADJ	CY 11/12 FCST	CY 11/12 ACT	Budget Year 12/13	Budget Year +1 13/14	Budget Year +2 14/15
Water	3620504	567768	2036999.38	0	0	0	0	0	0	3000000
Electricity	2430	20662	2939052.81	0	0	0	0	0	0	0
Budget & Treasury Office	30050	208267	534990.63	2000000	0	0	0	0	2000000	0
Community & Social Services	105211	105749	54072	0	0	0	0	0	100000	0
Sport and Recreation	0	38700	0	0	0	0	0	0	0	5683000

Capital expenditure by Municipal Vote (Major - Trend) - Chart A12

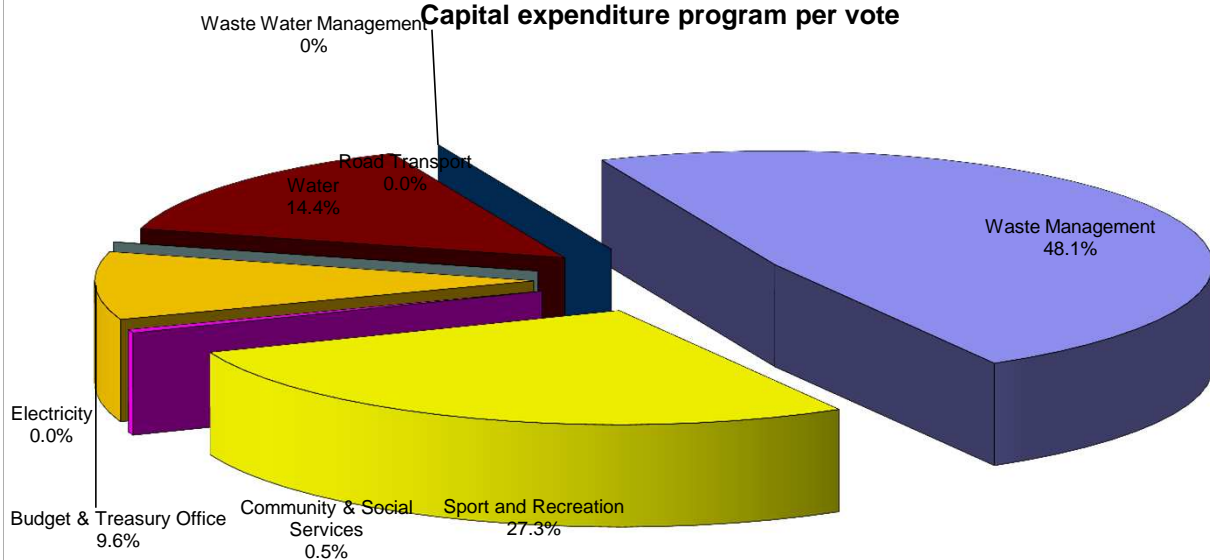


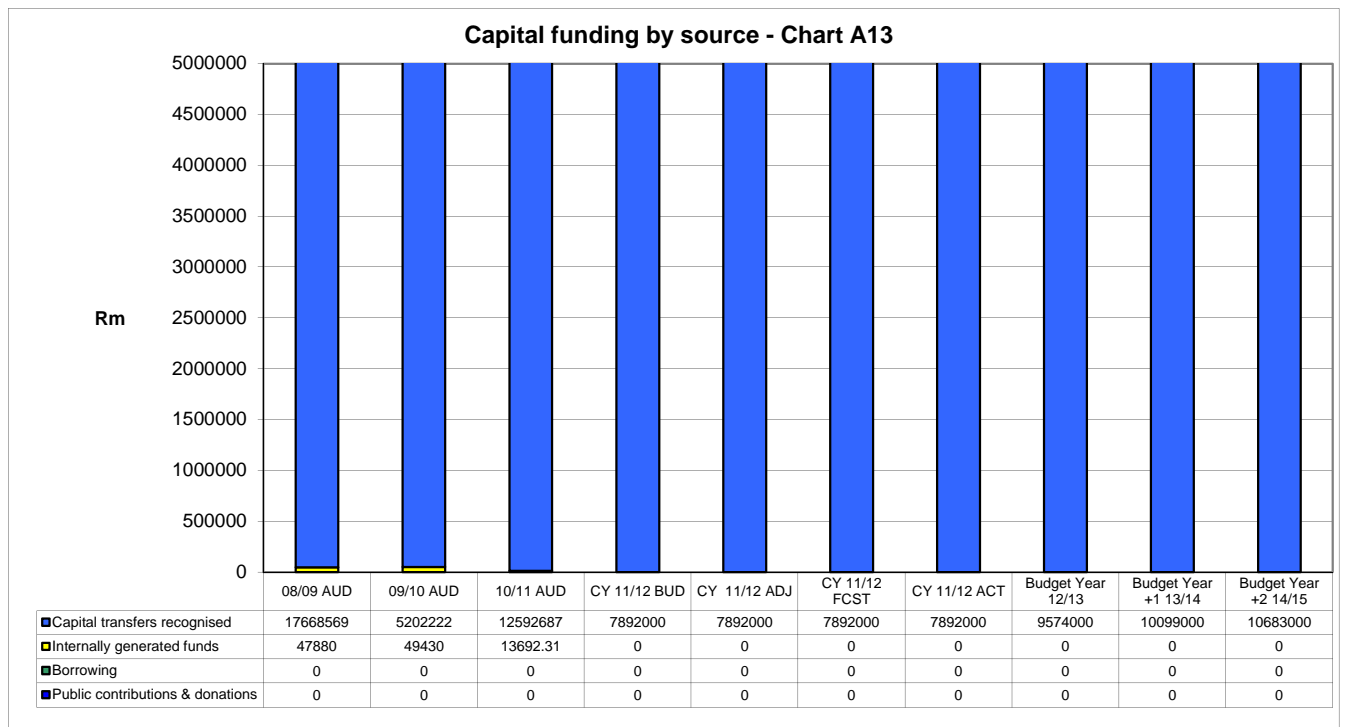
	08/09 AUD	09/10 AUD	10/11 AUD	CY 11/12 BUD	CY 11/12 ADJ	CY 11/12 FCST	CY 11/12 ACT	Budget Year 12/13	Budget Year +1 13/14	Budget Year +2 14/15
Sport and Recreation	0	38700	0	0	0	0	0	0	0	5683000
Community & Social Services	105211	105749	54072	0	0	0	0	0	100000	0
Budget & Treasury Office	30050	208267	534990.63	2000000	0	0	0	0	2000000	0
Electricity	2430	20662	2939052.81	0	0	0	0	0	0	0
Water	3620504	567768	2036999.38	0	0	0	0	0	0	3000000
Waste Water Management	11642536	2468875	1346926.18	3000000	2500000	2500000	2500000	0	0	0
Waste Management	0	0	1377431.46	0	0	0	0	0	7999000	2000000

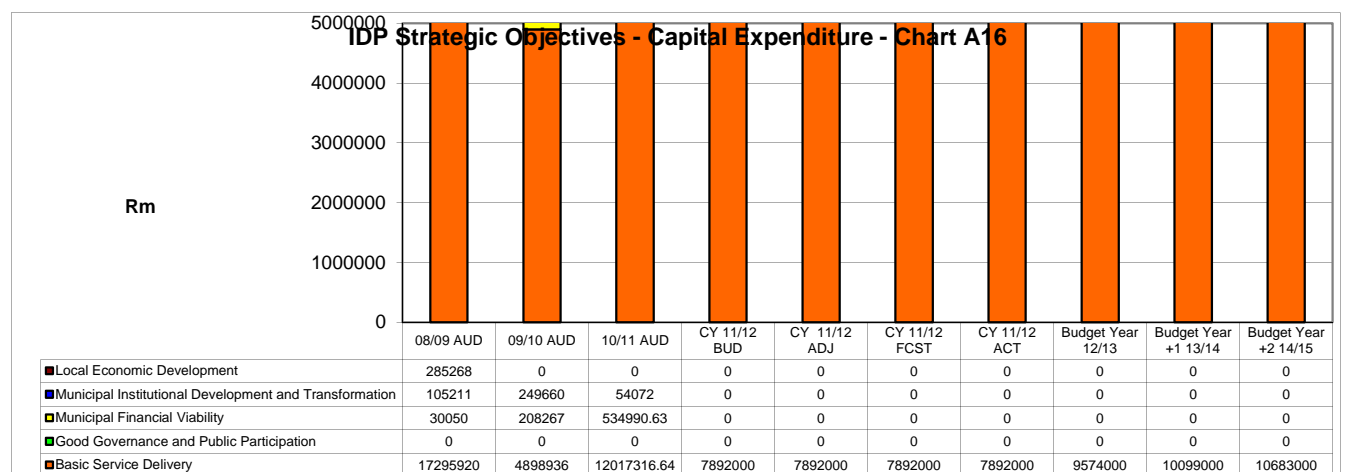
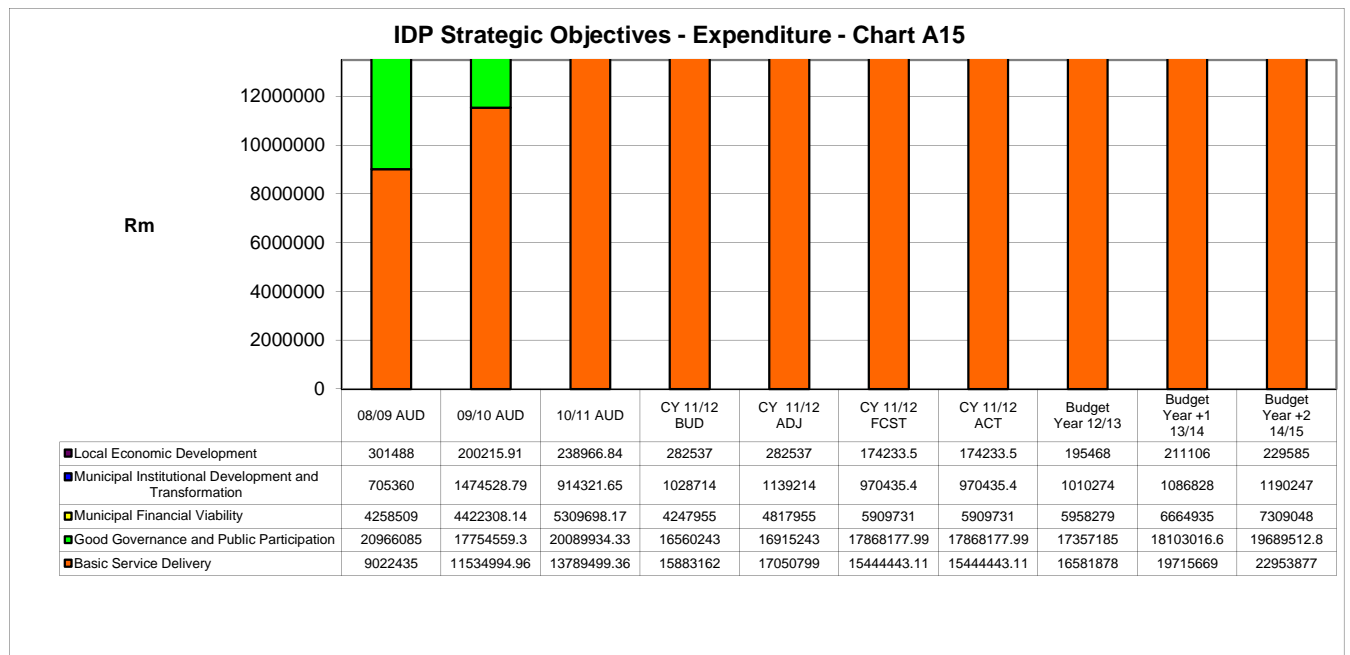
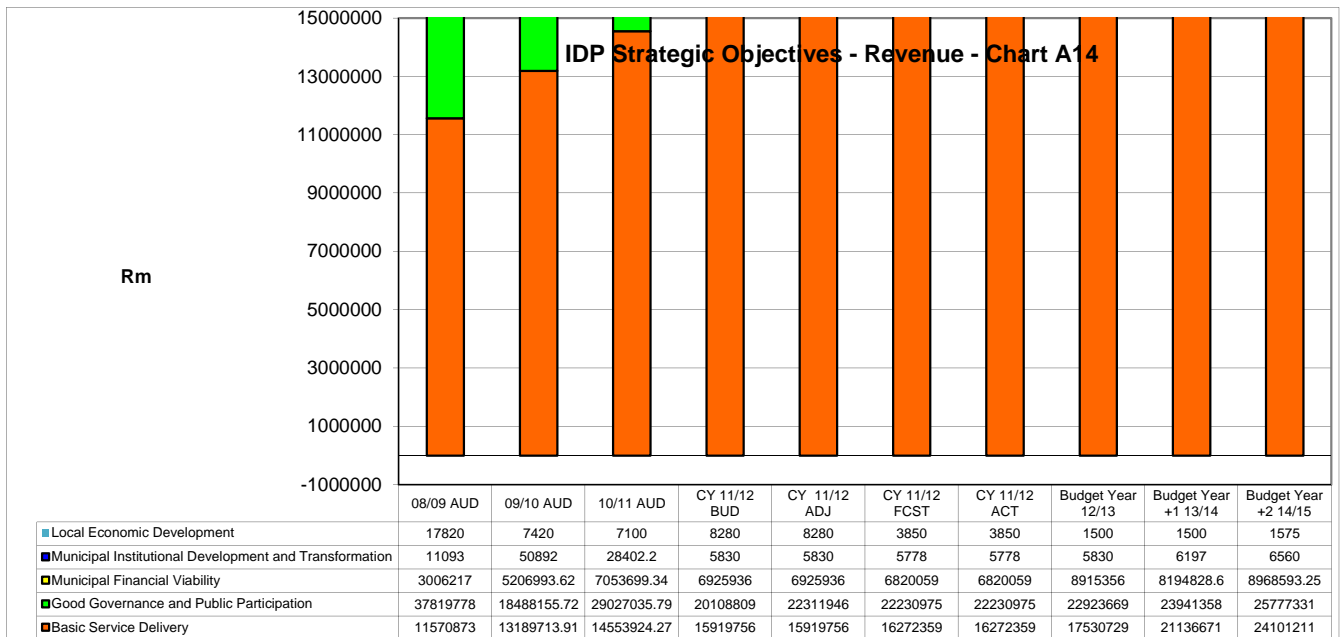
**2012/13 Budget Year  
Capital expenditure program per vote**



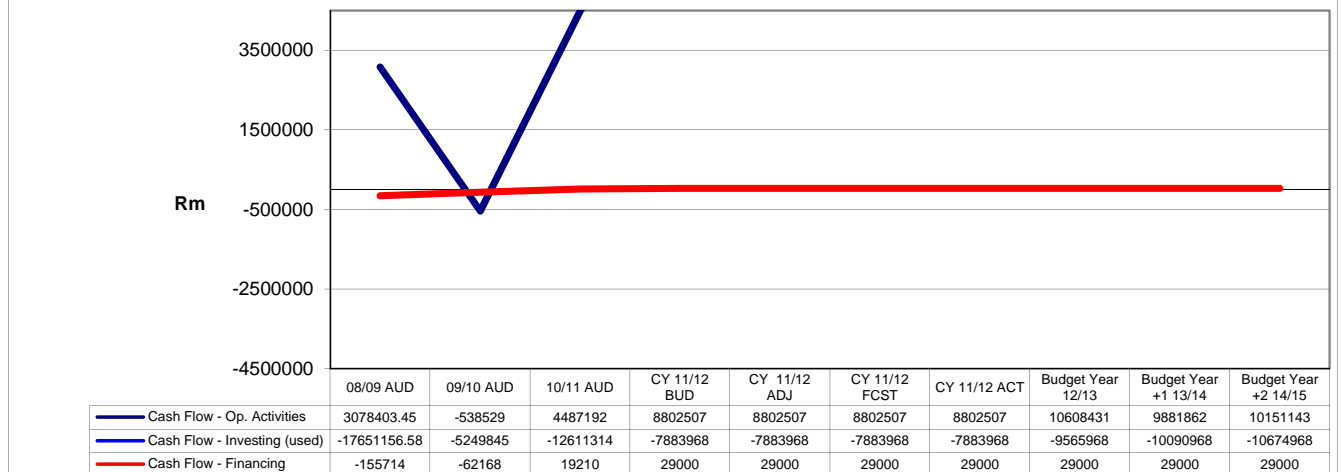
**2012/13 MTREF (3 year total)  
Capital expenditure program per vote**



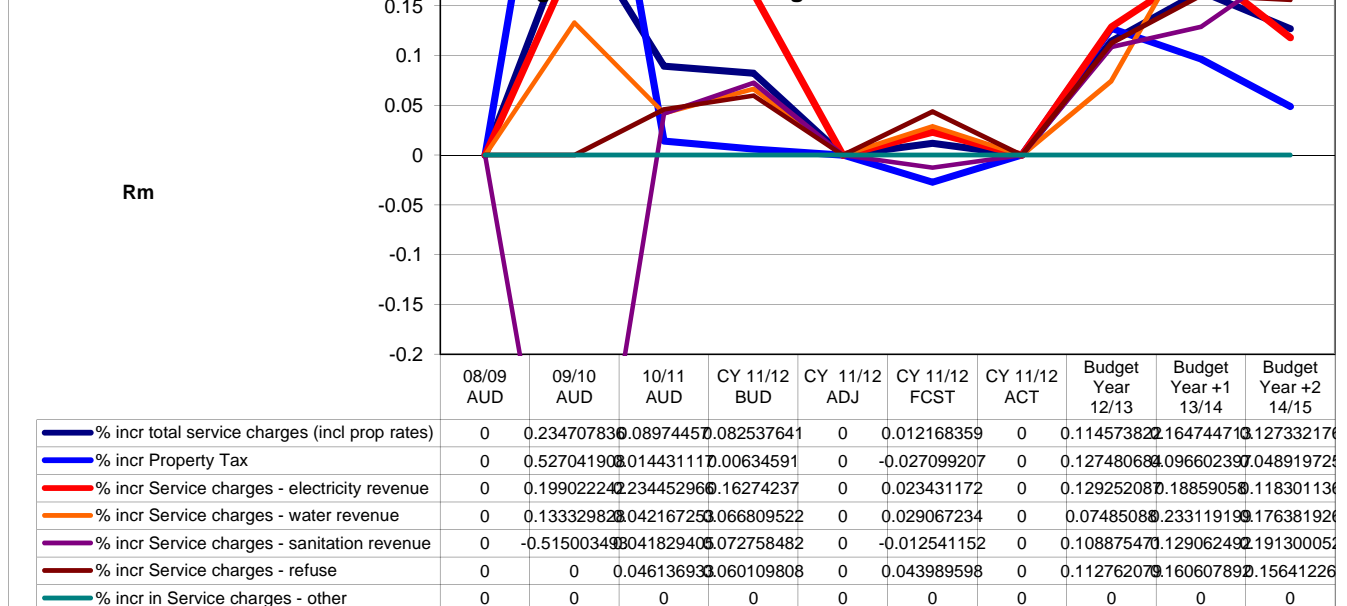




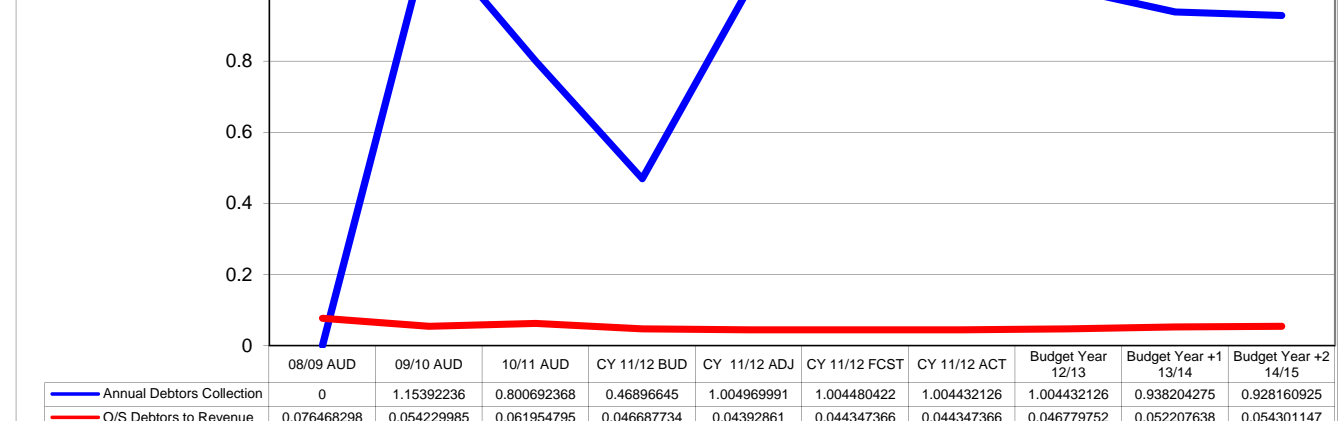
IDP Strategic Objectives - Revenue - Chart A14



Service charges - Revenue % change - Chart A22

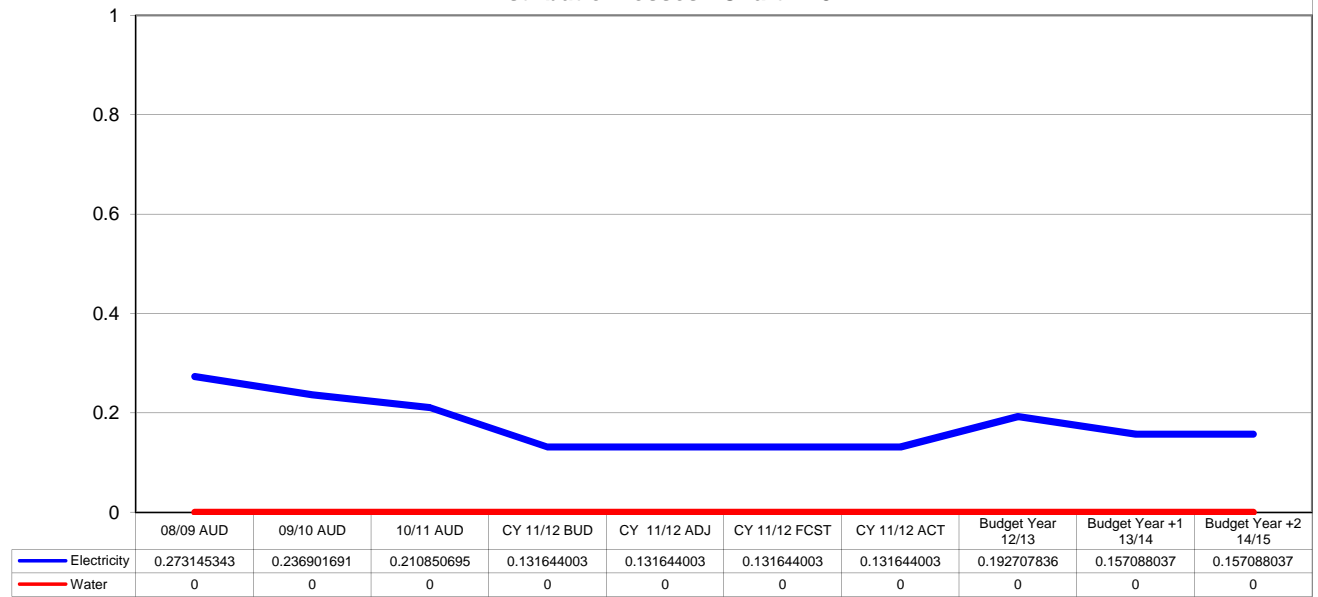


Revenue collection - Chart A18

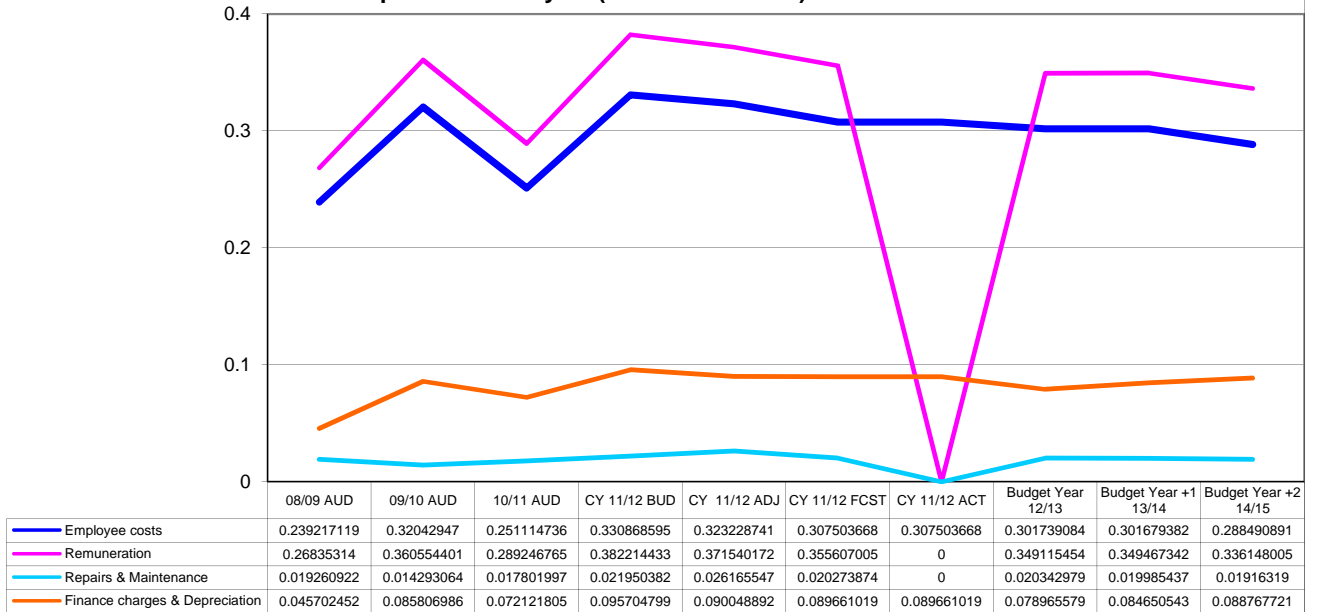




Distribution losses - Chart A19



Expenditure analysis (of Total Revenue) - Chart A21



## Annexure 1

## Table of property rates valuations and billing

KAREEBERG MUNICIPALITY		2012-2013												
	Kategorie	Verhouding	Waardasie	Tarief	Heffing	Vrygestelde waardasie	Vrystelling R 15 000 <		Afslag		Korting		Totaal	
1	Residensieël	1 : 1.00	176,743,100	0.0176000000	3,124,979.00	25,538,600	449,479						2,769,118.00	
2	Staat	1 : 2.00	20,802,800	0.0352000000	732,147.00	90,000	3,168	20%	146,429.00				582,550.00	
3	Staat Landbou	1 : 0.066	7,194,600	0.0011600000	8,345.00			0%	-	35.0%	2,920.00	20%	1,085.00	4,340.00
4	Landbou	1 : 0.066	1,271,507,150	0.0011600000	1,474,948.00			0%	-	35.0%	516,231.00			958,717.00
5	Meent	1 : 0.55	-	0.0096800000	-			0%	-	0%	-			-
6	Munisipaal	1 : 1.00	22,276,900	0.0176000000	392,073.00	22,276,900		100%	392,073.00					-
7	Munisipaal Landbou	1 : 1.00	13,153,700	0.0176000000	231,505.00	13,153,700		100%	231,505.00	35.0%	-			-
8	Schietfontein	1 : 1.00	165,000	0.0176000000	2,904.00	165,000		100%	2,904.00					-
9	Kerke	1 : 1.00	10,287,600	0.0176000000	181,061.00	10,287,600		100%	181,061.00					-
10	Infrastruktuur	1 : 0.25	837,700	0.0044000000	3,685.00	837,700		100%	3,685.00					-
11	Weldaadorganisasies	1 : 1.00	2,617,200	0.0176000000	46,062.00	2,617,200		100%	46,062.00					-
12	Meent	1 : 1.00	160,000	0.0176000000	2,816.00			0%	-					2,816.00
13	Meent (verhuring)	1 : 0.55	9,747,800	0.0096800000	94,358.00			0%	-					94,358.00
14	Meent (Boschmansberg)	1 : 0.066	7,752,000	0.0011600000	8,992.00			0%	-	35.0%	3,147.00			5,845.00
15	Landbou (Dub. Hef. Cvn)	1 :												-
16	Sportklubs	1 : 1.00	644,000.00	0.0176000000	11,334.00	644,000		100%	11,334.00					-
			1,543,889,550.00		6,315,209.00	75,610,700	452,647		1,015,053.00		522,298.00		1,085.00	4,417,744.00

## Annexure 2

**SANITATION SERVICES**Nightsoil

Nightsoil R95.34 per user per month per service.

Refuse

R118.12 per user per month per service.

Sewarage

R182.80 per month (Skema, Bonteheuwel)

R2,359.56 per month (Carel van Zyl)

Vacuum tanks

R133.78 per suction.

R197.12 per suction - Government.

PLUS 100% after hours

Government - R707.87 per month (School and Hospital - Carnarvon).

ACVV - R100.00 per month (Old Age Home - Carnarvon).

Municipal – R55.00 per suction.

Garden waste

R161.34 per load

**ELECTRICITY**Domestic user

A monthly charge of R95.00 per user plus cent per kWh usage as indicated below.

Churches, Halls, Sport Clubs and Agricultural Union

A monthly charge of R100.00 per user plus cent per kWh usage as indicated below.

Schools, School Hostels and Old Aged Homes

A monthly charge of R500.00 per user plus cent per kWh usage as indicated below.

Other users (commercial)

A monthly charge of R500.00 per user plus cent per kWh usage as indicated below.

Electricity tariffs	DOMESTIC TARIFFS				COMMERCIAL	INDUSTRIAL	INDUSTRIAL
	Domestic Block 1 0 - 50 kWh	Domestic Block 2 51 - 350 kWh	Domestic Block 3 351 - 600 kWh	Domestic Block 4 > 600 kWh	< 2 000	> 2 000	> 43 800
	(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)
Conventional	61	77	104	124	80	65	80
Pre-paid	66	82	109	129			

TELKOM booths

A monthly charge of R79.00

Availability Charges

R84.74 per month payable by the owner of each property with or without improvements who is not connected to the council's electricity distribution network, but could be connected in councils' opinion.

Municipal usage

R0.84 per kWh.

## Annexure 2

**WATER**Availability Charges

R22.25 per month.

R37.10 per user per month where such user is only serviced by a stand pipe.

Where no water metres are installed.: R54.30 per month.

A monthly levy of R110.38 per user PLUS

Usage

0	-	6 kl.:	R0.99 per kl.
7	-	20 kl.:	R1.19 per kl.
21	-	50 kl.:	R2.81 per kl.
Above		50 kl.:	R5.10 per kl.

Municipal usage: R0.66 per kl.

**NOTE: All tariffs exclude VAT.**

## Annexure 3

## Grave monies

## Adults:

Single grave	R	100.00	Carnarvon, Vosburg
Dobule grave	R	200.00	Carnarvon, Vosburg
Stacked grave	R	200.00	Carnarvon
Grave monies residents	R	15.00	Vanwyksvlei
Grave monies non bona-fide residents	R	50.00	Vanwyksvlei
Prepared grave site	R	300.00	Vanwyksvlei
Cement slabs for graves (4)	R	60.00	Vanwyksvlei
Build caskit height	R	550.00	Vosburg
Totally build out	R	1,100.00	Vosburg
Children under the age of 12 years			
Single grave	R	65.00	Carnarvon
Monumental fees	R	25.00	Carnarvon
Opening of grave	R	30.00	Carnarvon
Non bona-fide resident	plus 50%		Carnarvon
Deposit for graveyard key	R	10.00	Carnarvon
Graves in heroes' acre	Free		Carnarvon
Library fines - per book per week	R	0.20	Carnarvon, Vanwyksvlei and Vosburg
Kareeberg Library hall	R	10.00	Carnarvon
Halls residents	R	50.00	Vanwyksvlei, Vosburg
Halls non bona-fide residents	R	80.00	Vanwyksvlei, Vosburg
Halls - Organisations	R	10.00	Vanwyksvlei, Vosburg
Halls - Churches	R	20.00	Vanwyksvlei, Vosburg
Halls - Deposit residents	R	50.00	Vanwyksvlei, Vosburg
Halls - Deposit non-residents	R	150.00	Vanwyksvlei, Vosburg
Auction facilities			
Up to 1000 - keys included	R	100.00	
More than 1000 small stock - keys included	R	200.00	
Loading of more than 100 small stock	R	5.00	
Less than 100 stock	R	1.00	
Keydeposit	R	5.00	
Sale of gravel and sand - truck	R	10.00	
Per m3 for use outside municipal area	R	4.00	
Building plan fees - per 10m <sup>2</sup> - minimum R30	R	2.50	
Building plan fees - wooden structures(temporary)	R	5.00	
Valuation certificates	R	5.00	
Interest on outstanding property rates		1.00%	above bank overdraft rate
Photocopies - A4	R	0.50	
Service fee motorvehicles	R	61.50	or 12% - depending on transaction
Duplicate registration certificate	R	200.00	Carnarvon
Temporary permits(21 days)	R	63.75	Carnarvon
Special permits(3 days)	R	106.00	Carnarvon
Application roadworthy certificate - heavy vehicle	R	160.00	Carnarvon
Application roadworthy certificate - light vehicles	R	130.00	Carnarvon
Application roadworthy certificate - motor cycles	R	80.00	Carnarvon
Issue roadworthy certificate - all other vehicles	R	50.00	Carnarvon
Issue roadworthy certificate - motor cycles	R	25.00	Carnarvon
Sale of refuse bags - per bag	R	0.52	or purchase cost
Caravan park - per day	R	20.00	Carnarvon and Vosburg
Caravan park - per week	R	140.00	Carnarvon and Vosburg
Caravan park - per month	R	250.00	Carnarvon and Vosburg
Electricity use per day	R	2.50	Carnarvon and Vosburg
Electricity - disconnection and connection fees	R	10.00	
Single phase connection	R	450.00	(Tripple phase to single)
Tripple phase connection - households	R	750.00	
Tripple phase connection - industries	R	850.00	

## Annexure 3

## Change of single to tripple phase (consumer )

- Households	R	300.00
- Industries	R	360.00
Registration certificate - electrician(Section 73)per regist	R	3.00
Registration certificate - electrician(Section 73)per renew	R	2.00
Temporary registration certificate - electrician	R	10.00
Water - disconnection and connection fees	R	10.00

Water - house connection	R	350.00	
Testing of meter	Actual costs of SABS		
Pump of drains outside Municipal area	R	5.00	per km plus
Consumer deposits	R	800.00	
Game nets - per day	R	25.00	
Concession use	R	250.00	
Application for resoning	R	250.00	
Application for deviation - up to 500 m <sup>2</sup>	R	50.00	
Application for deviation - 500 - 750 m <sup>2</sup>	R	75.00	
Application for deviation - larger than 750 m <sup>2</sup>	R	100.00	
Appication for subdivision	R	50.00	
Trade lisences - only application fees - item 1 and 2	R	25.00	
Trade lisences - only application fees - item 3	R	10.00	
Swimming pool	R	2.00	
Grazing rights - per month (2 horses/donkeys)	R	3.00	
Administration fees - number plates	R	5.00	
Hawkers fee - per day	R	20.00	
Use of vehicle testing terain(2 hours)	R	50.00	
Stand rent	R	5.00	Vanwyksvlei
Insurance self build housing	R	7.70	Vanwyksvlei
Rent - council home - per month	R	30.00	Vanwyksvlei
Rent club house	R	100.00	Vosburg
Deposit clubhouse	R	150.00	Vosburg
Rent sports grounds	R	50.00	Vosburg
Rent - council home - per month	R	230.00	Vosburg
Rent - council hut 1 and 2 - per month	R	32.00	Vosburg
Rent - council hut 3 - per month	R	53.00	Vosburg
Rent - council hut 1 - room - per month	R	10.00	Vosburg
Faxes received	R	6.00	Vosburg
Irrigation water - per month per erf	R	12.00	Vosburg
Replacement of fuses during working hours	R	25.00	Vosburg
Replacement of fuses after hours	R	35.00	Vosburg

**NOTE: All tariffs exclude VAT.**

**2.14 Municipal manager's quality certificate**

I, Zolile Elijah Dingile, municipal manager of Kareeberg Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

**Z.E. Dingile**

**Municipal Manager of Kareeberg Municipality (NC074)**

**Signature** \_\_\_\_\_

**Date** \_\_\_\_\_